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CONTENTS

INTRODUCTION	15
Course Description	15
Course Objectives	
How to Use this Manual	15
Lessons	15
Lesson Format	16
Call-Outs	16
Ongoing Use	17
LESSON 1 – ESTIMATING CORE CONCEPTS	19
1.1 Overview of the Estimating Process	20
Step 1 - Enter Project Details	21
Step 2 - Enter Proposal Deliverables	21
Step 3 - Calculate Direct & Indirect Project Cost	22
Step 4 - Add Markup, Contingency, & Fees	
Step 5 - Distribute Cost + Markup to required Structure	24
1.2 Key Concepts and Terms	25
1.2.1 Job Folder	25
1.2.2 Library	26
1.2.3 Form	26
1.2.4 Cost Item	28
1.2.5 Pay Item	28
1.2.6 Resource	29
1.2.7 Resource Assembly	29
1.2.8 Cost Item Assembly	30
Lesson 1 Review	
Lesson 1 Summary	31

LESSON 2 – GENERAL NAVIGATION	. 33
2.1 General Navigation	. 34
Step by Step – Launch InEight Estimate	34
2.1.1 Backstage View	
2.1.2 Overview - Backstage View	35
2.1.2.1 Archive / Restore	
Step by Step – Archive and Restore a Job	. 36
2.1.2.2 Settings	
2.1.2.3 Prompt to Save	
2.1.2.4 Decimal Precision	37
2.1.3 Open a Job Folder	38
Step by Step – Open a Job Folder	
2.1.4 Common Navigation	
2.1.5 Help Bubbles	. 40
2.1.6 Data Map	
2.1.7 InEight Estimate Layout	41
2.1.8 Overview - Setup Tab	
2.1.9 Overview - Estimate Tab	. 42
2.1.10 Overview - Quote Tab	44
2.1.11 Overview - Price Tab	45
2.1.12 Overview - Execution Tab	. 45
2.1.13 Overview - System Tab	. 47
2.1.14 Library	. 48
2.1.15 Open Forms	48
Step by Step – Open Forms	
2.2 System Settings Options	50
Step by Step – Decimal Precision	51
2.3 Columns	51
2.3.1 Move Columns	52
Step by Step – Move Columns	52
2.3.2 Sort and Filter Columns	54
Step by Step – Sort Columns	. 54
Step by Step – Filter Columns	
2.3.2.1 Filter Editor Overview	56
Step by Step – Filter Editor	57
2.3.3 Group Columns	. 57
Step by Step – Group Columns	. 58
2.3.4 Saved Views	
Step by Step – Create a Saved View	59

2.3.4.2 Corporate Saved Views	. 60
2.3.5 Subtotal Calculator	. 61
2.4 Find Feature	. 62
Step by Step – Find Feature	63
2.5 Keyboard Shortcuts	. 64
2.5.1 Navigating in a register	64
2.5.2 Navigating in a record	65
2.5.3 Menu and keystroke commands	66
2.5.4 Function keys in Estimate	. 66
Lesson 2 Review	. 67
Lesson 2 Summary	. 67
LESSON 3 – LIBRARY SETUP	60
3.1 Library Overview	
3.1.1 Library Tabs	
3.1.1.1 Setup Tab	
3.1.1.2 Estimate Tab	
3.1.1.3 Execution Tab	
3.1.1.4 System Tab	
External Reports	
3.1.1.5 Integrations	
App Logs	
3.2 Library Job Properties	
3.3 Library Foundation Setup Data	
3.4 Resources	
3.4.1 Library Resource Rate Register	
Overview - Library Resource Rate Register	
3.4.2 Labor Resources	
3.4.3 Resource Rate Record	. 86
Overview - Resource Rate Record	
Step by Step – Create a Labor Resource	
3.4.4 Construction Equipment Resources	
3.4.5 Rented Equipment Resources	
Step by Step – Create a Rental Equipment Resource	
3.4.6 Equipment Consumption Rates	
3.4.7 Non-Hourly Rate Calculator	93
Step by Step – Non-Hourly Rate Calculator	
3.4.8 Installed Materials, Installed Equipment & Supplies Resources	94
Step by Step – Create an Installed Material Resource	95
3.4.9 Unique Resources	95

3.5 Resource Assemblies	96
3.5.1 Library Resource Assembly Register	96
Overview - Library Resource Assembly Register	97
3.5.2 Resource Assembly Record	97
Overview - Resource Assembly Record	97
3.5.2.1 Productivity Rate Indicator in the CBS Register	98
Step by Step – Create a Resource Assembly	99
Exercise 3.1 – Create Resources & Resource Assemblies	101
Lesson 3 Review	105
Lesson 3 Summary	105
LESSON 4 – PROJECT SETUP	107
4.1 Job Creation	108
Step by Step – Create a New Job	108
4.2 Job Properties	109
4.2.1 Overview Tab	109
4.2.2 Security Tab	110
Step by Step – Set Up Job Level Security	111
4.2.3 Cover Sheet Tab	111
4.2.4 Cost Basis Tab	112
4.2.5 Shift Rate Calculator	113
Step by Step – Shift Rate Calculator	
4.2.6 Import Filtered Resources	
Step by Step – Import Filtered Resources	117
4.2.7 Fuel Cost Tab	
Step by Step – Enter Fuel Costs	117
4.2.8 Job Folder Tags Tab	
4.2.9 Schedule Tab	119
4.2.10 Other Job Properties Tabs	119
Exercise 4.1 – Define Job Properties	
4.3 Pay Item Creation	125
4.3.1 Overview - Pay Item & Proposal Register	126
Step by Step – Create a Pay Item	126
4.3.2 Pay Item Prices by Category	
4.3.3 Standard Proposal report	
Exercise 4.2 – Create Pay Items	129
Lesson 4 Review	130
Lesson 4 Summary	130

LESSON 5 – DIRECT COSTS	131
5.1 Cost Breakdown Structures	132
5.1.1 Cost Item Terminology	133
5.1.2 Work Breakdown Structures	134
5.1.3 Locked vs. Unlocked Approach	135
5.1.4 Take-Off Quantities	
Step by Step – Adjust take-off quantities	137
5.2 Cost Item Creation	138
5.2.1 Insert Subordinate Cost Item	138
Option 1	138
Option 2	139
5.2.2 Insert Cost Item	139
Option 1	139
Option 2	140
Step by Step – Create a subordinate cost item	141
5.2.3 Move Cost Items	141
Exercise 5.1 – Create cost items	143
5.3 Costs and Production	144
5.3.1 Cost Item Record	144
5.3.2 Cost Segments	145
5.3.3 Cost Sources	146
5.3.3.1 Plug Tab	147
5.3.3.2 Detail Tab	147
5.3.4 Plug Costs	148
Step by Step – Define a plugged cost	148
5.3.5 Detail Costs	149
Step by Step – Detail costs	150
5.3.5.3 Add Cost Detail	
Step by Step – Add cost detail	
5.3.5.4 Add Assembly	
Step by Step – Define cost detail by adding an assembly	
Exercise 5.2 – Define cost detail	153
5.4 Cost Item Details	155
5.4.1 Cost Item Setup	155
5.4.2 Cost Curves	156
Cash Flow	
Cash Flow example	
Period Quantities	
Step by Step – Adjust shift arrangements	168

5.4.3 Notes	170
5.4.4 Man-Hour Factors	171
5.4.5 Unique Identifier	172
5.4.5.1 Highlight Unique (Delta) Toggle	174
5.4.6 Cost Drivers	
5.4.7 Suspend Cost Items	177
Step by Step – Suspend a Cost Item	177
5.4.7.2 Editable Man-Hour Factors in Suspended Cost Items	178
5.4.7.3 Unsuspend a Cost Item	179
Step by Step – Unsuspend a Cost Item	179
5.4.7.4 Suspend Column	179
5.4.8 Adding Cost Adjustments	180
Exercise 5.3 – Manage cost item details	181
Lesson 5 Review	182
Lesson 5 Summary	182
	400
LESSON 6 – INDIRECT COSTS	
6.1 Indirect Costs Overview	
6.1.1 Navigation to Indirect Costs	
6.2 Default Indirect Cost Items	
6.2.1 Independent Indirect Cost Items	
6.2.1.1 Job Management & Equipment	
Step by Step – Add job management & equipment costs	
Step by Step – Add general expense costs	
6.2.2 Dependent Indirect Cost Items	
6.2.2.2 Default Dependent Cost Item Deletion	
Step by Step – Delete existing default dependent cost items	
6.2.2.3 Prime Bond	
Step by Step – Define prime bond	189
Multiple bond rate dependent items	
Deleting Bond Tables	
6.2.2.4 Price % Add-On	
Step by Step – Define a price % add-on	
6.2.2.5 Direct Cost Add-On	
Step by Step – Define a direct cost add-on	
6.2.2.6 Repositioning Dependent Cost Items	
6.3 User-Defined Indirect Cost Items	
Step by Step – Add user-defined indirect cost items	
Exercise 6.1 – Define Indirect Costs	198

Lesson 6 Review	200
Lesson 6 Summary	200
LESSON 8 – QUOTE MANAGEMENT	201
8.1 Quote Management Overview	
8.1.1 Quote Management Workflow	
8.1.2 Quotes and Quote Groups	
8.1.2.1 Resource Level Quote Groups	
8.1.2.2 CBS Level Quote Groups	
8.2 Requests for Quote	
8.2.1 Request for Quote (RFQ) Register Overview	
8.2.2 Request for Quote (RFQ) Record	
8.2.3 Create an RFQ	
8.2.3.1 Line Items	
8.2.3.2 Terms & Conditions	
8.2.3.3 Vendor Companies	208
8.2.4 Attachments	
8.2.5 Setup	210
8.2.6 Publish an RFQ	
Step by Step – Create and publish an RFQ	211
8.2.7 RFQ Email Draft	213
8.3 Quotes	214
8.3.1 Sample Received Quote Scope Sheet	215
8.3.2 Quote Register Overview	216
8.3.3 Quote Record Overview	217
8.3.4 Header Block	218
8.3.4.1 Quote records	218
8.3.5 Price Block	219
8.3.6 Quote Record Tabs	219
8.3.6.2 Resources & Cost Items	219
Cost item tags and user defined fields	220
8.3.7 Data Blocks	221
8.3.8 Data Block Tabs	224
8.3.8.3 Special Terms & Conditions	224
8.3.8.4 Qualifications	
8.3.8.5 Packages	
8.3.8.6 Taxes	
8.3.8.7 Seller's Profile	
8.3.8.8 Setup	
8.3.8.9 Minority	229

8.3.9 Create a Quote from RFQ	230
Step by Step – Create a quote from RFQ	230
8.3.10 Enter Quote Details	231
Step by Step – Enter quote details	231
Step by Step – Create a Multi-packages Quote	232
8.3.11 Use Unit Price or Extended Price on Quote Record Item	235
8.3.12 Duplicating an Existing Quote	236
Step by Step – Duplicate an existing Quote	236
Exercise 8.1 – Quote Management	. 238
8.4 Quote Comparison & Award	239
8.4.1 Quote Comparison & Award Overview	
8.4.2 Edit Mode	. 240
8.4.3 Substitute Values	240
8.4.4 Display Ignored Quotes	. 243
8.4.5 Additional Quote Comparison and Award functions	. 245
8.4.6 Configure Totals	. 245
8.4.7 Adding Notes to Quote Comparison & Award	247
Step by Step – Add the Notes section to Quote Comparison & Award	
form	247
8.4.8 All Quote Groups Layout	249
8.4.9 Compare and Award Quotes	250
8.4.9.1 Open Status	
8.4.9.2 Award Status	
8.4.9.3 Review	. 253
Step by Step – Compare and award quotes	253
8.4.10 Package Entire Quote	254
8.4.11 Incomplete Quotes	
8.5 Scope Items	
8.5.1 Scope Item Setup	
Step by Step – Set up scope items	
Step by Step – Set up quotes for scope items	
8.5.2 Scope Item Creation and Award	
Step by Step – Manage and award scope items	
8.6 Quote Item Adjustment	
Step by Step – Quote item adjustment	
Lesson 8 Review	
Lesson 8 Summary	265

LESSON 9 – FINALIZE THE ESTIMATE	267
9.1 Job Markup (Profit)	268
9.1.1 Target Price	268
9.1.2 Price Breakdown Structure	
9.1.3 Markup vs. Margin	271
9.1.4 Define Profit	273
9.1.4.1 Profit as a Percentage of Target Price	274
Step by Step – Add profit as a percentage of target price	274
9.1.4.2 Profit Through Direct Cost Markup Record	274
Step by Step – Modify the Direct Cost Markup Record	274
9.2 Cost Estimate Audit/Review	275
9.2.1 Price Breakdown Structure Tabs	275
9.2.1.1 Markup Analysis	275
9.2.1.2 Cost Source	276
9.2.1.3 Resource Utilization	
9.2.1.4 Subcontract Status	
9.2.1.5 Vendor Status	
9.3 Spread Target Price Over Pay Items	
9.3.1 Current Price vs. Target Price	
9.3.2 Proposal Recap	
9.3.3 Spread the Target Price	
9.3.4 Define Pricing for Pay Items Manually	
Step by Step – Define pricing manually	
9.3.5 Use AutoPrice to Balance and Hit the Target Total	
Step by Step – Use AutoPrice to balance and hit the target total	
9.3.6 Use AutoPrice to Unbalance and Hit the Target Total	
Step by Step – Unbalance hit target total	
9.4 Selective Pay Item Markup	
Exercise 9.1 – Manually Price Pay Items	
9.5 Bid Adjustments	
9.5.1 Lock Price	
Step by Step – Lock Price	
Step by Step – Make Last Minute Bid Adjustments	
9.5.2 Suspend Pay Items Lesson 9 Review	
Lesson 9 Summary	291
LESSUI & SUIIIIIdi V	231

STEP-BY-STEP PROCEDURES

Step by Step – Launch InEight Estimate	34
Step by Step – Archive and Restore a Job	36
Step by Step – Open a Job Folder	38
Step by Step – Open Forms	48
Step by Step – Decimal Precision	51
Step by Step – Move Columns	52
Step by Step – Sort Columns	54
Step by Step – Filter Columns	54
Step by Step – Filter Editor	57
Step by Step – Group Columns	58
Step by Step – Create a Saved View	59
Step by Step – Find Feature	63
Step by Step – Create a Labor Resource	88
Step by Step – Create a Rental Equipment Resource	91
Step by Step – Non-Hourly Rate Calculator	93
Step by Step – Create an Installed Material Resource	95
Step by Step – Create a Resource Assembly	99
Step by Step – Create a New Job	108
Step by Step – Set Up Job Level Security	111
Step by Step – Shift Rate Calculator	114
Step by Step – Import Filtered Resources	117
Step by Step – Enter Fuel Costs	117
Step by Step – Create a Pay Item	126
Step by Step – Adjust take-off quantities	137
Step by Step – Create a subordinate cost item	141
Step by Step – Define a plugged cost	148
Step by Step – Detail costs	150
Step by Step – Add cost detail	151

Step by Step – Define cost detail by adding an assembly	152
Step by Step – Adjust shift arrangements	168
Step by Step – Suspend a Cost Item	177
Step by Step – Unsuspend a Cost Item	179
Step by Step – Add job management & equipment costs	186
Step by Step – Add general expense costs	187
Step by Step – Delete existing default dependent cost items	189
Step by Step – Define prime bond	189
Step by Step – Define a price % add-on	191
Step by Step – Define a direct cost add-on	192
Step by Step – Add user-defined indirect cost items	196
Step by Step – Create and publish an RFQ	211
Step by Step – Create a quote from RFQ	230
Step by Step – Enter quote details	231
Step by Step – Create a Multi-packages Quote	232
Step by Step – Duplicate an existing Quote	236
Step by Step – Add the Notes section to Quote Comparison & Award form	247
Step by Step – Compare and award quotes	253
Step by Step – Set up scope items	260
Step by Step – Set up quotes for scope items	261
Step by Step – Manage and award scope items	262
Step by Step – Quote item adjustment	264
Step by Step – Add profit as a percentage of target price	274
Step by Step – Modify the Direct Cost Markup Record	274
Step by Step – Define pricing manually	279
Step by Step – Use AutoPrice to balance and hit the target total	280
Step by Step – Unbalance hit target total	281
Step by Step – Lock Price	286
Step by Step – Make Last Minute Bid Adjustments	286

EXERCISES

Exercise 3.1 – Create Resources & Resource Assemblies	101
Exercise 4.1 – Define Job Properties	121
Exercise 4.2 – Create Pay Items	129
Exercise 5.1 – Create cost items	143
Exercise 5.2 – Define cost detail	153
Exercise 5.3 – Manage cost item details	181
Exercise 6.1 – Define Indirect Costs	198
Exercise 8.1 – Quote Management	238
Exercise 9.1 – Manually Price Pay Items	285



INTRODUCTION

Course Description

This course covers the concepts and functionality you need to know in order to use the InEight Estimate software successfully. As a result, you will be able to build cost estimates and bid proposals with precision and efficiency.

Course Objectives

As a result of this course, you will be able to use the InEight Estimate software to:

- Construct and modify cost estimates
- Calculate profit and finalize bid proposals

How to Use this Manual

This training manual serves as the working guide during the *E101 Essentials of Project Modeling and Estimating* instructor-led course. The first seven lessons of this document follow a natural progression of putting an estimate together, from set up of a project to finalization of a bid. The remaining lessons cover additional functionality that will help you build and review your project estimate more effectively.

Lessons

The following lessons are covered in this course:

	Course Lessons
Lesson	Topic
Lesson 1	Estimating Core Concepts
Lesson 2	General Navigation
Lesson 3	Library Setup
Lesson 4	Project Setup
Lesson 5	Estimate Direct Costs
Lesson 6	Estimate Indirect Costs
Lesson 7	Finalize the Estimate

Lesson Format

This manual is designed to be a "hands on" learning guide. As such, each lesson is organized into sections:

Section	Description
Objectives	Specify what you will learn in each lesson.
Topics	Organize the subject matter, with explanations of key concepts and terms.
Step by Steps	Walk you through the "mechanics" of how to perform specific functions in the software. For each step by step, you will use the Training Job that comes preloaded in the InEight Estimate Estimating software.
Exercises	Allow you to practice and reinforce what you learn. For each exercise, you will use the Training Job that comes pre-loaded in the InEight Estimate Estimating software.
Review	Asks you questions to check what you have learned within each lesson.

Call-Outs

Throughout the document, you will also find important call-out banners.

TIP Tips are for important notes and information you want to remember.

NOTE

Notes are for critical information you need to know.

Ongoing Use

This manual is also designed to be a comprehensive reference guide you can use outside of the classroom and revisit as needed. Each lesson is compartmentalized so that you can refer back to each lesson as needed.

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LESSON 1 – ESTIMATING CORE CONCEPTS

Lesson Duration: 30 Minutes

Lesson Objectives

After completing this lesson, you will be able to:

- Explain the estimating process in InEight Estimate
- Explain key terms and concepts

Lesson Topics

1.1 OVERVIEW OF THE ESTIMATING PROCESS

The estimating process typically progresses through the following five steps. If you are an Owner you may not take part in all five of these steps, but may instead do a few in an iterative process as you progress through stage gate approval phases.

- 1. Enter project details.
- 2. Enter proposal deliverables.
- 3. Calculate Direct & Indirect Project Cost.
- 4. Add Markup, Contingency, & Fees.
- 5. Distribute Cost + Markup to required structure.

The below table displays how these five steps correspond with specific forms in InEight Estimate:



Note the forms used in InEight Estimate to accomplish the steps above:

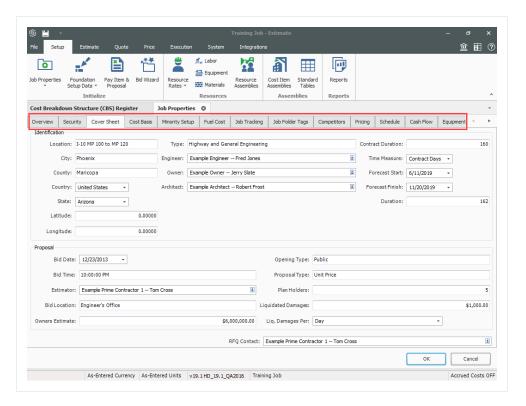
- Job Properties
- Pay Item & Proposal
- CBS (Cost Breakdown Structure)
- PBS (Price Breakdown Structure)

The rest of this section walks you through an overview of each step in the process and its corresponding form in InEight Estimate.

Step 1 - Enter Project Details

When you decide to estimate a new project, the first step is to create a new estimate and set it up with the general project details. In InEight Estimate, you'll enter basic information and project specific settings in the Job Properties form from the Setup tab.

The Job Properties form is organized into tabs to help you keep track of all the basic information and settings for the project. It begins with the Overview tab. You will move from left to right entering your project specific information and adjusting any settings that differ from the default.

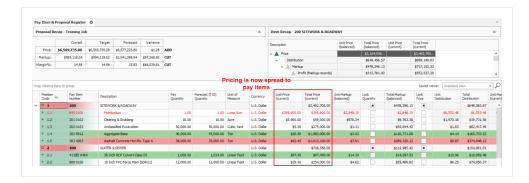


Step 2 - Enter Proposal Deliverables

For Contractors who are submitting a proposal to a client, this step enables you to enter the client provided deliverables clients are requesting pricing for. Most Owners will skip this step unless there is a need to track various funding sources or prepare for internal or external company billing.

In InEight Estimate this list of items is recorded in the Pay Item & Proposal Register on the Setup tab.

• Notice that your pay items have no pricing when first entered because you have yet to figure out costs. You will come back to this form later in the process to distribute your costs and markup.

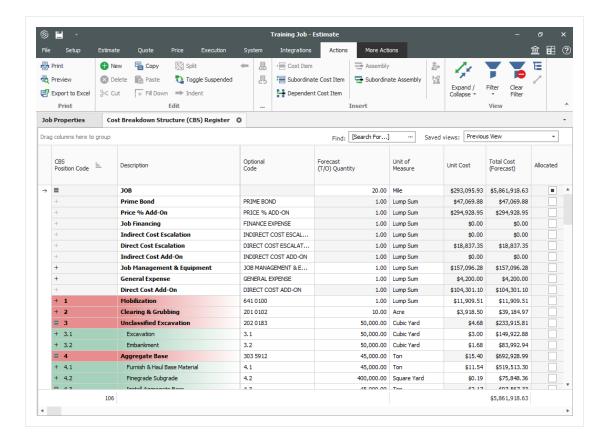


Step 3 - Calculate Direct & Indirect Project Cost

Once you've set up your estimate, you will perform take-offs and cost analysis to determine the total estimated cost to complete the entire scope of work.

The Cost Breakdown Structure (CBS) Register is the main form where you will do your cost estimating.

- It is the hierarchy of work activities that make up the estimate
- Each row in the CBS represents a work activity and is called a cost item



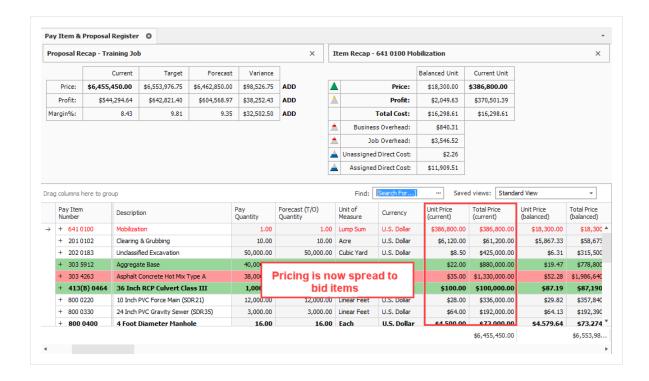
Step 4 – Add Markup, Contingency, & Fees

Once you have estimated all project costs, you may need to add markup, contingency or other fees and define the job's profit in the Price Breakdown Structure form.

Description		Assigned	Unassigned	Total	% of Target
✓ ▲ Price Brea	akdown Structure				
✓ ▲ Target Price ✓ ▲ Markup		\$5,252,19	\$645,755.99	\$5,897,950.68	100.00
		\$0.00	\$315,692.95	\$315,692.95	5.35
▽ 🛦	Target Profit		\$0.00	\$0.00	0.00
	▲ Indirect Cost Markup		\$0.00	\$0.00	0.00
	▲ Direct Cost Markup		\$0.00	\$0.00	0.00
▼ 🗎	Business Overhead	\$0.00	\$315,692.95	\$315,692.95	5.35
	Price % Add-On	\$0.00	\$265,407.78	\$265,407.78	4.50
	Job Financing	\$0.00	\$33,105.26	\$33,105.26	0.56
	Indirect Cost Escala	\$0.00	\$2,131.11	\$2,131.11	0.04
	Direct Cost Escalation	\$0.00	\$15,048.80	\$15,048.80	0.26
	Business Overhead	\$0.00	\$0.00	\$0.00	0.00
✓ 🛕 To	otal Cost	\$5,252,19	\$330,063.05	\$5,582,257.73	94.65
▽ 📥	Indirect Cost	\$0.00	\$329,063.05	\$329,063.05	5.58
~	📥 Job Overhead	\$0.00	\$329,063.05	\$329,063.05	5.58
	Prime Bond	\$0.00	\$43,789.75	\$43,789.75	0.74
	Indirect Cost A	\$0.00	\$5,888.67	\$5,888.67	0.10
	Direct Cost Add	\$0.00	\$104,088.34	\$104,088.34	1.76
	Job Overhead I	\$0.00	\$175,296.28	\$175,296.28	2.97
▽ 📥	Direct Cost	\$5,252,19	\$1,000.00	\$5,253,194.68	89.07
	Direct Cost Items	\$5,252,19	\$1,000.00	\$5,253,194.68	89.07

Step 5 – Distribute Cost + Markup to required Structure

You now have a target price or total estimated value that you can spread to your required project deliverables, back in the Pay Item & Proposal form. In Eight Estimate has tools within this form to help automatically distribute your cost, overhead and all markups to the listed items.



1.2 KEY CONCEPTS AND TERMS

To help you get started in InEight Estimate, you should know a few key terms:

- Job Folder
- Library
- Form
- · Cost Item
- Pay Item
- Resource
- Assembly

1.2.1 Job Folder

Job folders hold all the information for an individual project estimate. It is possible to import master data into a job folder, but when you work in a job folder it is independent, meaning any activity performed in that folder will not affect any other jobs and will not affect the library.



When moving back and forth between jobs, make sure to always double-check that you are in the right job.

1.2.2 Library

The Library is a storehouse for master data, such as:

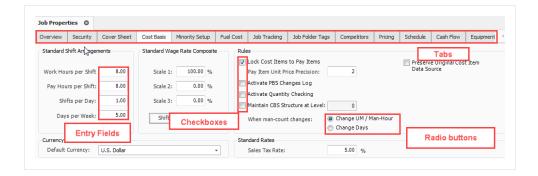
- Labor, equipment, and material unit cost rates
- Standard account codes
- Units of measure

When you create a new job from scratch, default data and settings copy from the Library into your new job folder, except for the resource rates. Multiple list of resource rates can be maintained in the library so you must select which rates to populate a new estimate with. Four tag fields are available to filter the resource rates you bring into an estimate from the master library. For example, you may select a subset of your labor rates based on the geographical location of the project.

1.2.3 Form

Any screen you open in InEight Estimate is considered a Form. There are three types of forms: Standard, Register, and Record forms.

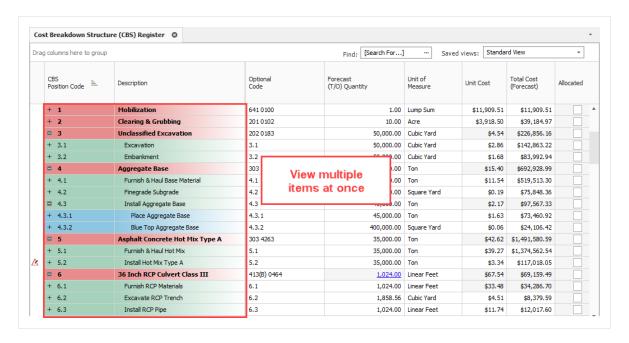
Standard Forms resemble typical data entry forms with fields available to fill in key project information. They also may contain radio buttons or checkboxes to define settings for the job.



TIP

In Eight Estimate uses tabs to group and organize entry fields and settings in a logical way, so that the information is easy to access.

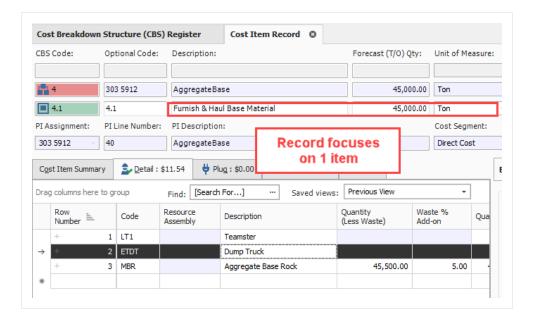
Register Forms have a grid format of rows and columns, giving it a spreadsheet look and feel. Register forms allow you to see information for multiple items at once. The Cost Breakdown Structure (CBS) Register is an example of a register form.



In a register form, you can open a **Record** for individual items you want to drill into.

TIP The Tab key is the best way to move among fields in InEight Estimate (instead of the Enter key).

The below figure displays a Cost Item Record accessed by double clicking on that item on the Cost Breakdown Structure (CBS) Register.



1.2.4 Cost Item

Cost items are the individual cost-related activities that make up the project. Cost items are organized into a hierarchy in the Cost Breakdown Structure (CBS) Register. Each row in the CBS is considered a cost item.



1.2.5 Pay Item

Pay items typically represent the owner required deliverables a contractor must submit pricing for. Pay items are used to distribute the cost calculated in the Cost Breakdown Structure, with all markup, including any fees or contingencies calculated in the Price Breakdown Structure. This allows the total

estimate value to be distributed to a structure that is different than the CBS. Pay Items are predominantly used by contractors to prepare a bid sheet. Owners may use pay items to identify funding sources or for various reporting needs.



1.2.6 Resource

Resources are the building blocks of a detailed cost estimate.

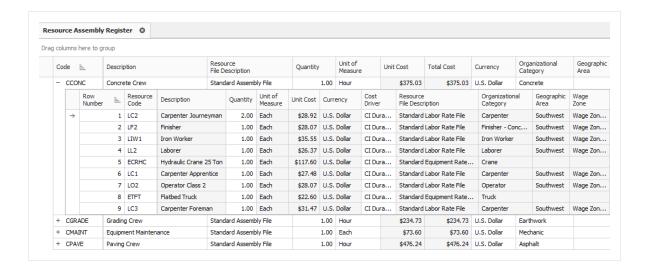
Resources are the people, equipment, material, and supplies needed to complete the project.

Resources are employed to cost items to develop an estimate, and are organized into seven categories or types:

- 1. Labor
- 2. Construction Equipment
- 3. Rented Construction Equipment
- 4. Installed Equipment
- 5. Installed Materials
- 6. Supplies
- 7. Unique

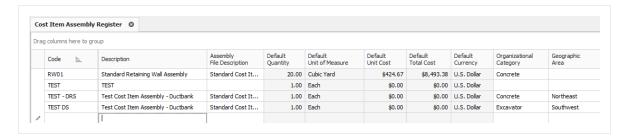
1.2.7 Resource Assembly

A **Resource Assembly** is a group of resources that are often used together. For example, for civil work, you may group together an operator foreman, operator, and laborer, along with a loader and excavator. When estimating, you can employ this assembly which includes all of the pre-selected resources.



1.2.8 Cost Item Assembly

A **Cost Item Assembly** is a predefined group of cost items that has cost based on estimator inputs to a set of questions. Cost item assemblies provide parameter-driven estimating and can also refer to reference tables. They allow companies to create intelligent construction systems to automatically estimate various scopes of work, based upon a user providing specification and dimension variables.



Lesson 1 Review

- 1. Which InEight Estimate form is used to enter basic information about the job as well as define our cost basis?
 - a. Pay Item & Proposal
 - b. Job Properties
 - C. Library
 - d. Job Folder
- 2. All default data and settings copy from the Library into your new job folder except:
 - a. Labor rates
 - b. Equipment rates
 - c. Material rates
 - d. All of the above
- 3. These are considered the "building blocks" of the job you employ them to cost items to develop your estimate.
 - a. Assemblies
 - b. Pay Items
 - c. Resources
 - d. Forms

Lesson 1 Summary

As a result of this lesson, you can:

- · Explain the estimating process in InEight Estimate
- Explain key terms and concepts

Lesson 1 Summary		Estimate Essentials User Guide
	This page intentionally left blank.	



LESSON 2 – GENERAL NAVIGATION

Lesson Duration: 45 Minutes

Lesson Objectives

After completing this lesson, you will be able to:

- Navigate the InEight Estimate system interface
- Navigate system settings
- Manage columns in InEight Estimate registers

Lesson Topics

2.1 GENERAL NAVIGATION

This section explores the layout of InEight Estimate.

Step by Step — Launch InEight Estimate

1. From the Windows desktop, locate the InEight Estimate shortcut icon.



2. Double click on the icon, or right click and select Open.



If you cannot find the InEight Estimate shortcut icon, you can also launch InEight Estimate from the Windows Start menu.

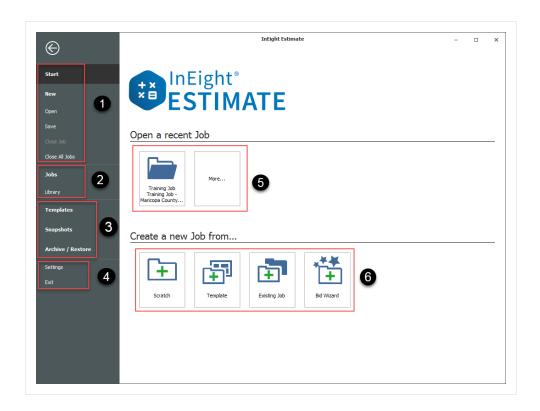
2.1.1 Backstage View

In Eight Estimate opens to the Backstage view. You can also get to the Backstage view from other tabs, by selecting the File tab.

Section	Description
1	From the Start page you have the option to create, open or save a project, or close all jobs that are open.
2	You access the Library or open the Jobs page to go to the Job Register, Compare Jobs, delete a job, or do a Primavera Batch Sync.
3	 Templates allows you to create Job templates. You can create job snapshots or access previously created snapshots in the Snapshot Register. You can also archive or back up and restore job folders.

Section	Description
4	Settings allows you to customize options such as General settings, Account Code settings, Timesheet Warehouse settings, Licenses and Currency settings.
5	From the Open a recent Job section of the Start page, you can open the Training job or click More to open your list of jobs.
6	You have the option of creating a new job from scratch, a template, from an existing job, or using the Bid Wizard.

2.1.2 Overview – Backstage View



2.1.2.1 Archive / Restore

From the Backstage View, you can back up and restore your jobs using the Archive/Restore feature.

Step by Step — Archive and Restore a Job

- 1. Click **File** to open the Backstage View.
- 2. Select Archive / Restore.
 - Several options appear for archiving and restoring your jobs and library

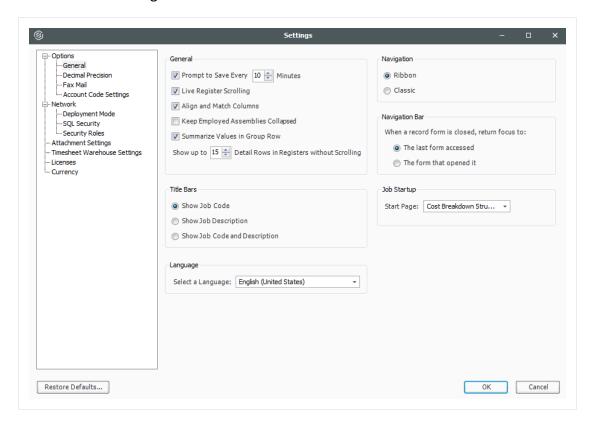


- 3. Select Archive Job.
 - The Job Register appears
- 4. Select the **Training Job**, then click **OK**.
- 5. When prompted to include attachments, click Yes.
 - The Save As window appears
- 6. Browse to where you want to save the job, then click **Save**.
- 7. To restore the job, select **Restore Job Archive** from the Archive / Restore page of the Backstage View.
- 8. Browse to the archived job and select it.
- 9. Click Open.
 - If the job already exists, a prompt will appear asking if you want to overwrite it
 - To overwrite it, select Yes
 - If you select **No**, you will be prompted to save it under a new Job Code

2.1.2.2 Settings

From the **Settings** in the Backstage view, you can adjust some system settings:

- General Settings
- Default Job Start page
- · Decimal Precision
- Currency
- Account Code Settings



2.1.2.3 Prompt to Save

An important setting to visit in the Tools menu is **Prompt to Save**. In Eight Estimate does not automatically save your work. Instead, it will prompt you to save as often as you specify in the general settings.

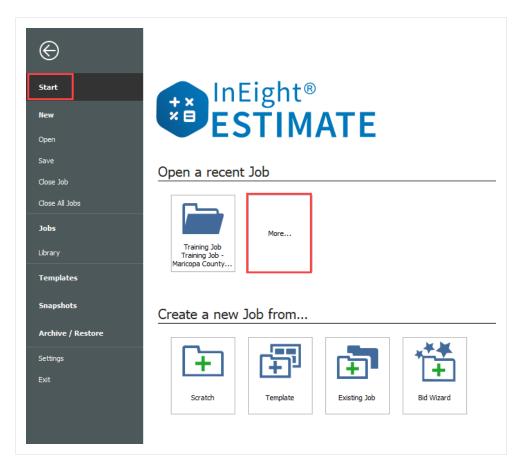
2.1.2.4 Decimal Precision

The **Decimal Precision** setting is also helpful. This is where you can specify the way your numbers display in the system. For example, you may want your costs to display to the hundredth decimal place (2), and your quantities to display as whole numbers with nothing to the right of the decimal (0).

TIP Changing decimal precision does not affect the way your numbers are calculated.

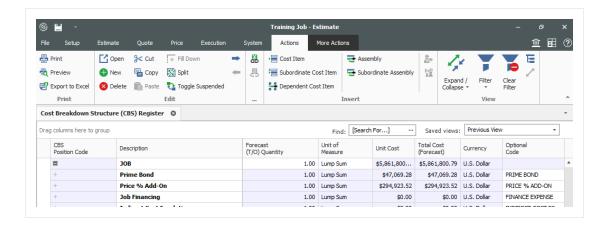
2.1.3 Open a Job Folder

From the Backstage view, you can open a job folder by selecting **Start**. This opens the Start page, where if you see your job, simply click on it to open it. If it's not showing, click on **More**... and select the job from the Job Register. The Job Register is the form that lists all of your existing job folders so you can select the one you need.

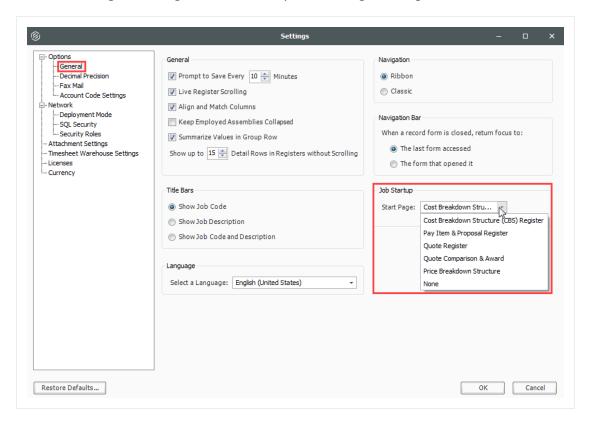


Step by Step — Open a Job Folder

- 1. From the Backstage view, under the **Open a recent Job** section, double click on your **job**.
- 2. The job folder opens by default to the Cost Breakdown Structure Register.



You can change the default form that opens when you start up a job. From the Backstage view, click on **Settings** to change the Job Startup > Start Page settings.

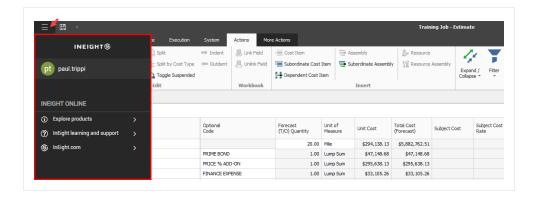


2.1.4 Common Navigation

Access the common navigation slide-out panel by selecting the main menu located on the top left side of the Estimate page. This feature provides a common navigation user experience that is shared amongst all InEight products. The primary intent of this navigation menu is to provide a consistent

In Eight product experience, with similar Project Suite graphical interfaces, while working within multiple In Eight products.

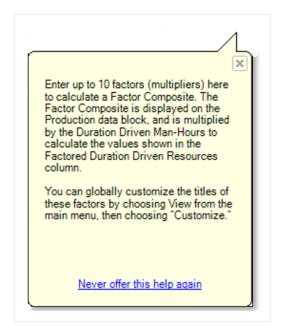
Estimate's on-premise software is authenticated by your Windows login credentials, which is shown below the main menu.



2.1.5 Help Bubbles

Help bubbles appear at various times in InEight Estimate, including the first time you open InEight Estimate. These messages contain important information to clarify key functions in the system.

You can dismiss the message until the next time by closing it with the X in the corner or dismiss it permanently by clicking the **Never offer this help again** link.



2.1.6 Data Map

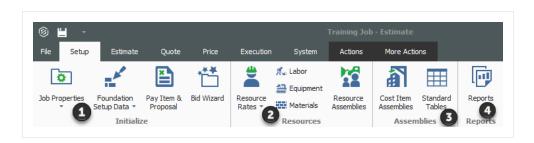
Found in the Price tab, the Data Map is a great way to view a high level summary of your estimate and can be accessed at any time during the estimating process. You can see totals of direct costs, indirect costs, profit, and overall bid price.



2.1.7 In Eight Estimate Layout

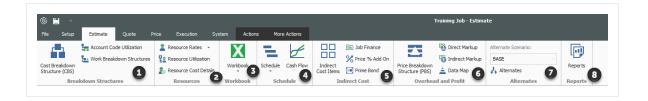
The layout of InEight Estimate is workflow based. You will move from left to right on the tabs as you enter your data for the project and work on developing your estimate.

2.1.8 Overview - Setup Tab



	Section	Description
1	Initialize	From the initialize section, you can access the following registers. Job Properties is where you enter the basic project details. Foundation Setup Data is where you populate all account codes and validated fields. The Pay item & Proposal Register provides an alternate structure to distribute estimated values. Bid Wizard helps automate the process of setting up estimates by copying information that already exists in other jobs.
2	Resources	In the Resources section, Resource Rates opens the Resource Rate Register, where detail costs for labor, equipment and material is stored. The Resource Assemblies opens the Resource Assembly Register, where you create a combination of resources as an assembly and reuse it as needed in multiple cost items.
3	Assemblies	You can create a Cost Item Assembly to automatically estimate different scopes of work based on input values. Standard tables - allow you to create tables of reference data that can be accessed in any cost item assembly.
4	Reports	The Reports section is available from any tab. Depending on the tab you access it from will bring you to reports specific to that tabs data. Here you will find reports on resources such as Resources Changes, Resource Utilization, and Resource Cost Details.

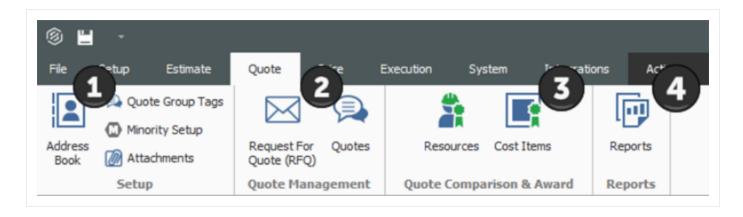
2.1.9 Overview - Estimate Tab



	Section	Description
1	Breakdown Structures	From the Breakdown Structures section in the Estimate tab you can access the Cost Breakdown Structure (CBS) Register, Account Code Utilization Register, and Work Breakdown Structures (WBS) Register.
2	Resources	Resource Rate Register is where you create or modify the rate charged

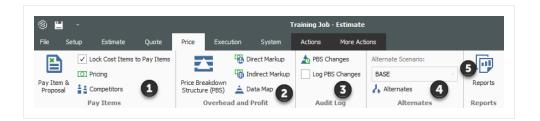
	Section	Description
		for labor, material and equipment resources. Different views of the Resource Rate register such as Resource Utilization and Resource Cost Details are available from the Resources section.
3	Excel Workbook	InEight Estimate's integration with Microsoft Excel is a two-way integration that allows you to update register fields in Estimate with data contained in an Excel workbook, and update Excel cells with data contained in a register field in Estimate. This is where you open the embed excel workbook which is maintained as part of the estimate job folder and where you preform the sync functions to send values back and forth.
4	Schedule	From the Schedule icon, you can access bi-directional integration with Microsoft Project and Oracle Primavera. The Cash Flow graph displays the projected cash flow of your project, along with the job financing expense, individual cost category costs and resource utilization.
5	Indirect Cost Items	Indirect Cost Items filters the CBS register to display cost items that contain overhead costs that are not directly associated with any particular deliverable items. Clicking on % Price Add on or Prime Bond opens up these individual records.
6	Overhead and Profit	Price Breakdown Structure (PBS) Register is a visual run-down of the costs and profit that make up your Target Price. You can access the Direct and Indirect Markup records or see totals of direct costs, indirect costs, profit and overall bid price summarized in a Data Map.
7	Alternates	Alternates are used to define alternate scenarios in order to assess the impact of those scenarios.
8	Reports	From the Reports section, you can run reports on CBS Summary, CBS Details, CBS Outline, CBS Estimate Summary, CBS Currency Comparison.

2.1.10 Overview - Quote Tab



	Section	Description
1	Setup	Quotes are organized using Address book, Quote Group Tags, Minority Setup and attachments in the Setup section. Address book stores and maintains all information pertaining to subcontractors, vendors, architects/engineers, etc. that you work with regularly. The Minority Setup tab within Job Properties stores information about the agency that authorizes the status of Minority Enterprises along with their different types. You can use Quote Group Tags to group together multiple resources or cost items that will be sent in a single request for quote package to solicited contractors or vendors
2	Quote Management	Quote Management allows you to access the Requests for Quote (RFQs) register and Quotes. Request for Quotes (RFQs) are invitations to sellers, requesting that they submit pricing to provide services, equipment or material based on the line items and resources included in your estimate. The Quote Register stores all of the quote responses you receive for that job.
3	Quote Comparison & Award	The Quote Comparison & Award section allows you to perform comparative analysis across all the quotes you've received. You can view a comparison of submitted pricing by resources or cost items.
4	Reports	From the Reports section in Quotes you can run reports on Quote Summary, Quote Record, Compare & Award, and Minority Participation.

2.1.11 Overview - Price Tab



	Section	Description
1	Pay Items	From the Pay Items section you can lock Cost items to Pay items and access the Pay item & Proposal register. Under Pricing in Job Properties, you can set up how the tool calculates profit and spreads pricing to your pay items. In the Competitors section, you can keep track of companies that have submitted bids as well as record and track competitor bid prices.
2	Overhead and Profit	The Price Breakdown Structure (PBS) Register is a visual run-down of the costs and profit that make up your Target Price. You can access the Direct and Indirect Markup records or see totals of direct costs, indirect costs, profit and overall bid price summarized in a Data Map.
3	Audit Log	You can access the PBS Changes register (which logs any changes that effect the Target Price) and turn on/off logging PBS changes
4	Alternates	Alternates are used to define alternate scenarios in order to assess the impact of those scenarios on the total estimate value.
5	Reports	From the Reports section in the Price tab, you can generate reports for Standard Proposal, DOT Proposal, Pay Item Summary, Pay Item Currency Comparison, Pay Item Price Breakdown.

2.1.12 Overview - Execution Tab

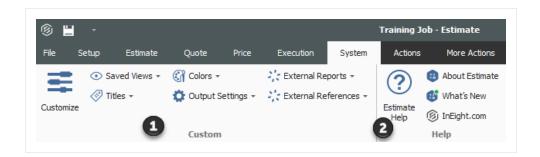
The Execution Tab is for Customers who are utilizing the Job Tracking functionality within InEight Estimate. InEight Control users can disregard this tab.



	Section	Description
1	Job Tracking	The Job Tracking button takes you to the Job Tracking register that shows you the planned cost and production, as-built cost and production, and forecast cost and production of the job as a whole or for any individual cost item or account. The Job Tracking Register is used to document how much work and cost represented by a cost item or account has been finished and how much remains. The Job Tracking Register is also used to Set Forecast Method for all items in the job. You also have the option to enable the creation of the job tracking records for the job by selecting Publish Job for Job Tracking. The Unpublish Job for Job tracking button disables the creation of the job tracking records for the job.
2	Job Tracking	Commitments tracks how much of the current budget has been committed for expenditure. Pay Requests and Approvals automatically calculates earned revenue to provide the data you need to bill your client, as well as approve invoices from your suppliers and subcontractors.
3	Change Management	Budget/Contract Changes is the only way to change current budget or add a pay item

	Section	Description
		after the project has been released for execution and the Original Budget locked. Create Original & Current Budget sets the original and current budget for the project. These should be equal when you initially create it (at the beginning of project execution). Current budget is the only thing that can change after execution. Remove Original & Current Budget removes original and current budget values.
4	Reports and Exports	From the Reports icon, you can run multiple reports on the project. Exports can export budget file, schedule, and timesheet to many different formats.

2.1.13 Overview - System Tab



Section		Description
1	Custom	You can customize the titles and colors for different fields. You can export and import saved Views, Titles, Colors and Output Settings. You can customize reports generated by Estimate using External reports. External References allows you to open external programs with Estimate.
2	Help	You can access a comprehensive help system from the Help menu. You can get information about the Estimate Version and all new updates about the different versions.

2.1.14 Library

Click on the Library icon and the Library opens in its own window.



Users with sufficient security can access master information available in the Library.



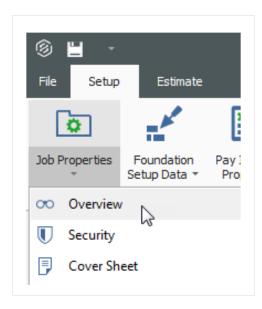
The Library is covered in greater detail in 3.1 Library Overview on page 70

2.1.15 Open Forms

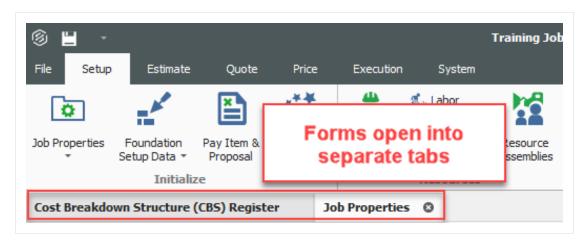
The following steps assume you already opened the Training Job.

Step by Step — Open Forms

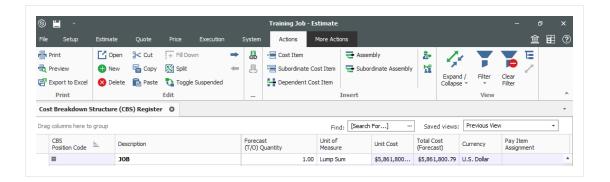
- 1. Click on the **Setup** tab.
- 2. In the Initialize section of the Setup tab, click on the **drop-down menu** for Job Properties.
- 3. Select **Overview** to open the Job Properties form.

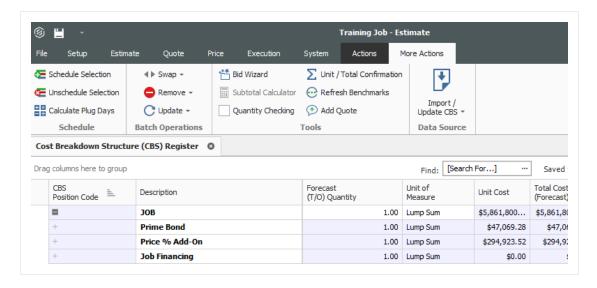


Notice that each form opens in its own tab within the active job folder



- You can tab between these forms as you are working in InEight Estimate
- Once you are in a register, the Actions and More Actions tabs are available to you. The options available are contextual to that register





2.2 SYSTEM SETTINGS OPTIONS

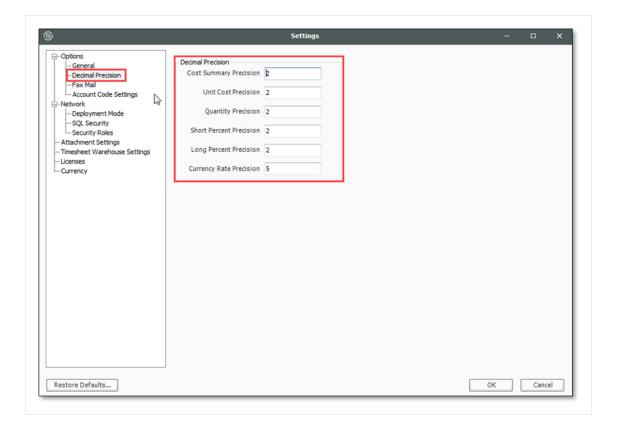
From the Backstage View, you can access system settings. System settings contain options and settings that effect the entire InEight Estimate system. These settings include:

- General settings (options)
- · Network settings
- · Attachment settings
- · Licensing information and settings
- · Currency settings

The following step by step walks you through configuring general settings (options).

Step by Step — Decimal Precision

- 1. With InEight Estimate open, click on the **File** tab to go to the Backstage view.
- 2. Select Settings.
- 3. Select **General** under Options in the node tree on the left.
- 4. To activate Prompt to Save, select the **Prompt to Save** checkbox.
- 5. Select how often you want to be prompted (in minutes).
- 6. Select **Decimal Precision** in the tree on the left.
- 7. Review the default settings.
 - TIP Units of Measure will default to English, and Currency will default to U.S. Dollar.



2.3 COLUMNS

Within each register, you can move, sort, filter and group your columns to view the information the way you need to see it.

2.3.1 Move Columns

You can move columns by selecting a column header and using drag-and-drop. If there are columns on the register that you don't use, you can hide and unhide them from view, as needed.

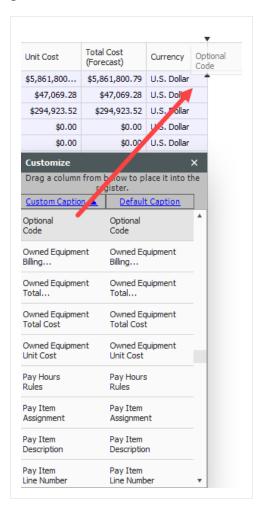
Step by Step — Move Columns

- 1. In the CBS, click on the **Currency** column header and drag the column to the left, dropping it to the right of the Description column.
- 2. Hide the **Optional Code** column by dragging the Optional Code column header down until a black X appears, then let go.

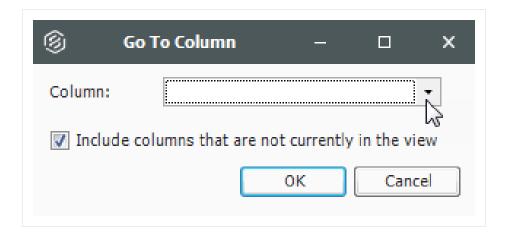


- · The Optional Code is now hidden from view
- To unhide a column, right click on any column header and select Column Chooser; a
 Customization window appears, which contains all the hidden columns in that register

3. Find the **column** you want to unhide and drag-and-drop it to the location where you want it to go.



- · You can also unhide a column using the Go To Column feature
- 4. Right click on a column header and select Go To Column.
- 5. Click on the **drop-down menu** and select the column you want to unhide.



6. Click OK.

2.3.2 Sort and Filter Columns

You can sort and filter your columns to drill down to specific information.

Step by Step — Sort Columns

You can sort on any column by clicking once on the column header.

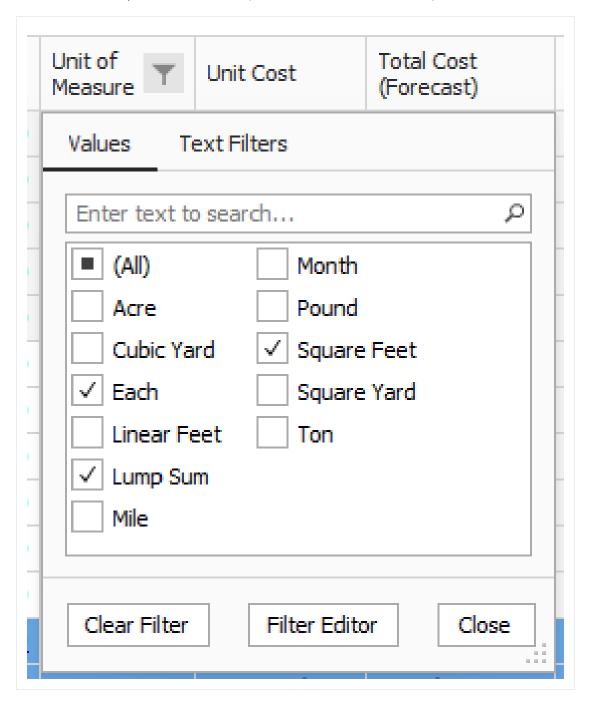
- 1. In the CBS Register, click on the **Total Cost (Forecast)** column to sort the column in ascending order (e.g., 1 to 10, A to Z).
- 2. Click the **Total Cost (Forecast)** column a second time to sort in descending order (e.g.,10 to 1, Z to A).

TIP Use Ctrl-click to unsort a column and reset it to its original state.

Step by Step — Filter Columns

- 1. In the CBS, hover over the **Unit of Measure** column header for the filter icon to appear.
- 2. Click on the **filter** icon in the Unit of Measure column to select a filter value.

• From the filter list, you can select any of the values defined for that column or you can use one of the predefined values (Custom, Blanks, Non blanks).



3. Make your selection, then click **Close**.

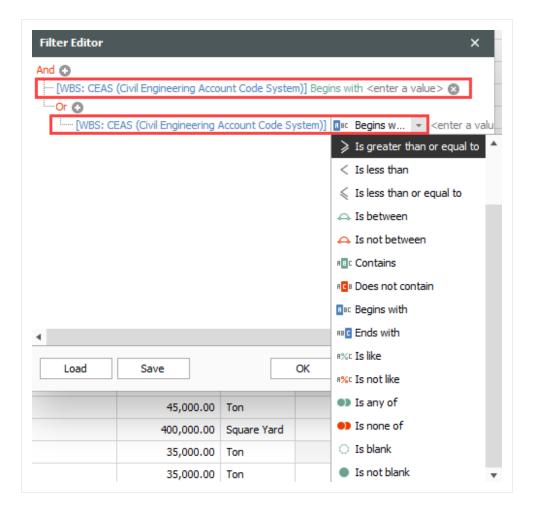
4. To clear the filter, click on the **red X** at the bottom of the form or click on the filter icon on the header of the column you filtered and select **(All)**, then click **OK**.

2.3.2.1 Filter Editor Overview

The Filter Editor displays conditions and groups as a tree branching system.

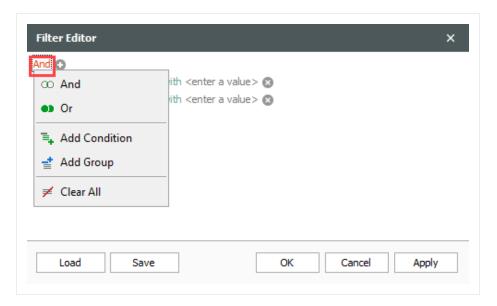
The Filter Editor grouping feature allows you to increase the amount of *And/Or* statements that originated from the first selected And statement. When you add a new Group, a new Condition is automatically added to that Group.

With each additional Condition statement, you will need to select an operator and a value in order for your customized filter to take effect on your chosen column. Many new operators have been added to this version as shown in the screenshot below:



Step by Step — Filter Editor

- 1. In the CBS, hover over the **Unit of Measure** column header for the filter icon to appear.
- 2. Click the **filter** icon in the Unit of Measure column to select a filter value.
- 3. Select the **Filter Editor** button. The Filter Editor data box appears.
 - By default, an And statement is created with a Begins with operator and a blank value.
- 4. Select your preferred operator and then enter in your preferred value.
- 5. To add additional *And/Or* statements, select the word **And** in the top left corner. A drop down appears.



- 6. Choose which *And/Or* statement to add and then select the **preferred operator**.
- 7. Enter in your **preferred value** to complete your additional statement.
- 8. Select the X to delete a single statement.
- 9. Select the **And** statement in the top left corner to begin clearing all *And/Or* statements.
- 10. From the drop down, select the option Clear All.
- 11. Once done, select **Apply** and then click **OK**.

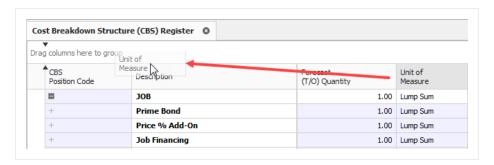
2.3.3 Group Columns

Sometimes you may want to organize your information into groups. Instead of filtering your information down to one value (e.g., unit of measure = Ton), you can look at your information with a

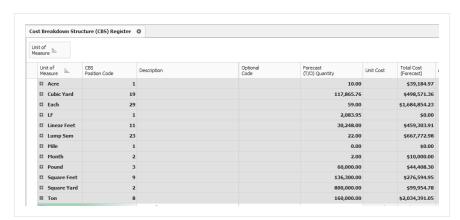
separate group for each value (e.g., a group for Tons, a group for Cubic Feet, etc.).

Step by Step — Group Columns

1. From the CBS register, group the Unit of Measure column by dragging it into the grouping area (where it says "Drag columns here to group").



 Notice that the cost items in the register are now grouped together by their units of measure, and each group of cost items is subtotalled by costs, hours, quantities, etc.



- 2. To ungroup, right click in the grouping area and select **Clear Grouping**
 - The column returns to its original location

TIP You can group by more than one column to have multiple grouping levels.

2.3.4 Saved Views

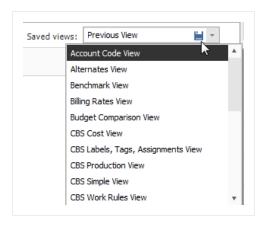
Once you have set up a view the way you like it, you can save the view so you won't have to configure it again later. In Eight Estimate also comes with some pre-built views to help you organize the screen the way you want to see it.

Views are accessed from the **Saved Views** menu in the top right portion of a register.

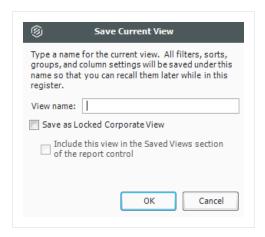
The following steps assume you have made changes to your register view and want to save it for future use.

Step by Step — Create a Saved View

1. In the CBS register, click on the **Saved Views** drop-down menu and the Save disc icon appears.



- 2. Click on the **Save disc** icon.
 - The Save Current View window appears

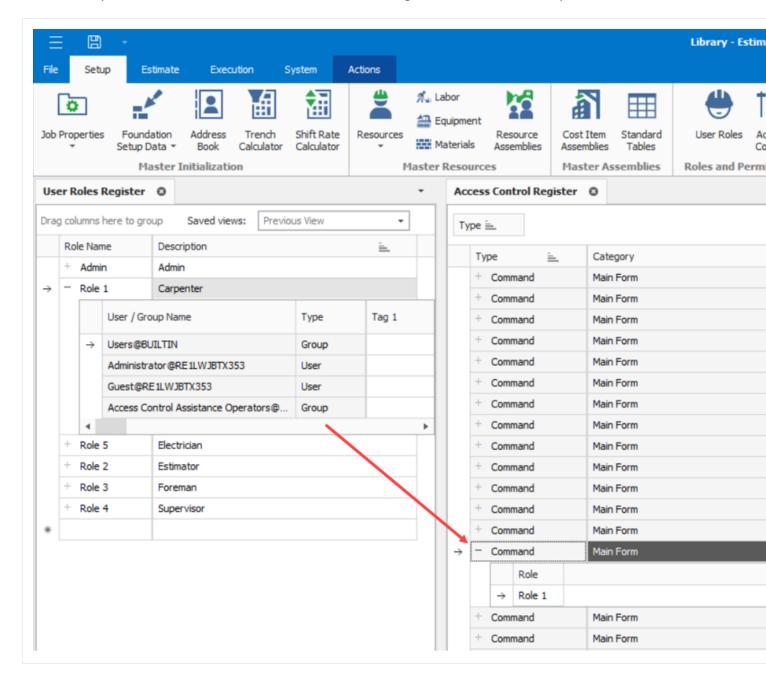


- 3. Enter the View Name, then select OK.
 - The new view displays in the drop-down menu
- TIP Saved views are user-specific; you will only see your own saved views when you are logged in.

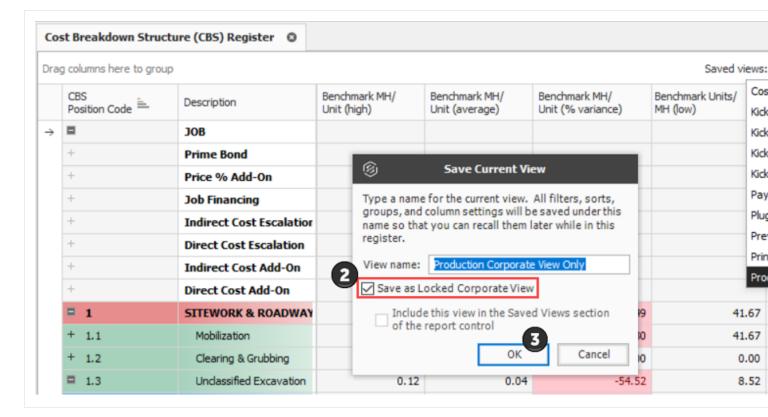
2.3.4.2 Corporate Saved Views

Corporate view access is administered in the Access Control register. Restricting users from creating or deleting corporate views is managed in Estimate's Library Access Control register. In the User Roles register, you can restrict access by associating selected roles with the command Manage Saved Views in the Access Control register.

In this example, the users associated with Role 1 can manage saved and locked corporate views.

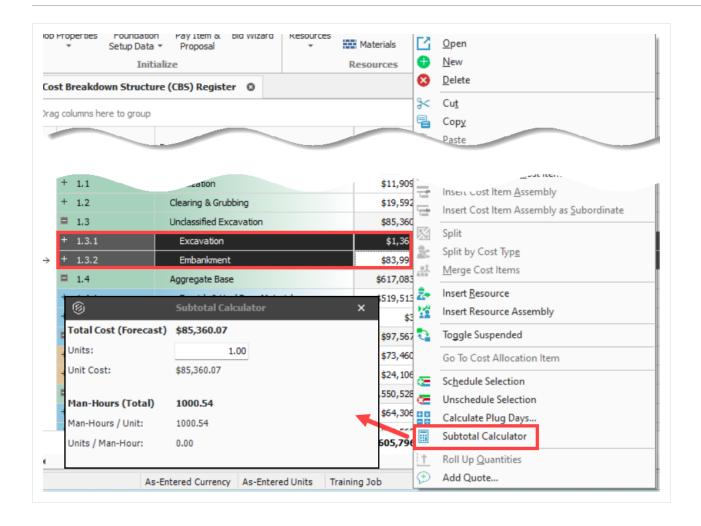


You still must create the view and save it as a locked corporate view prior to managing view restrictions in the Access Control Register.



2.3.5 Subtotal Calculator

You can select multiple cost items and use the Subtotal Calculator to summarize and display Unit Cost, Man-Hours/Unit and Units/Man-Hour. Highlight a cost item in the CBS and right click on a Total Cost column (e.g., Total Cost (Forecast), Labor Total Cost, Owned Equipment Total Cost, etc.). Select **Subtotal Calculator** from the right click menu, and enter the number of units to use in your calculation.



2.4 FIND FEATURE

The Find feature lets you search across all columns in the register with a single operation. The matching results are then highlighted in yellow. A scroll bar annotation is provided to indicate the rows in the grid containing matches. This lets you easily navigate to the search results in the register.

The Find feature also includes the flexibility to perform more precise searches using various syntax in the search bar. The Find search bar shows the currently selected and total number of search results.



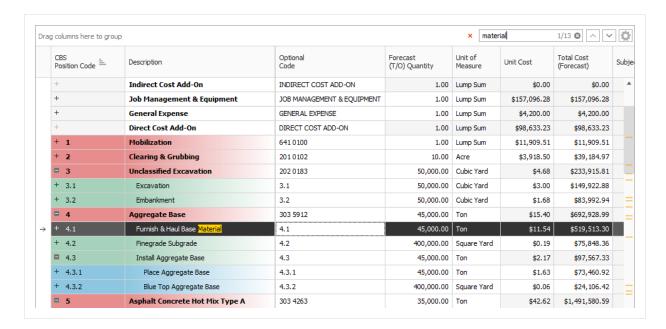
If you type in two words, such as **total cost**, the grid considers them as individual conditions and selects records that contain either **total** or **cost**.

Search Syntax	Example
+	To find records that contain both search terms like total cost , type + before the second word. For example: total +cost .
-	Type - to exclude records that contain a specific word, for example: total-cost. You can combine different operators. Use + and - to select records that contain both pay and item, excluding records that contain assignment. For example: pay +item - assignment.
"quotes"	To search for a string that contains a space character, you need to enclose this string in quotation marks. For example: "total cost".
•	To search against a specific column, type the first letters of the column's display name plus a colon character. For example: optional: unassigned . Now the grid displays records containing unassigned in the optional code column.

If you add another column-specific condition, the grid joins them using the + logical operator. Then the record shows the result that matches both options. The same happens when you join a column-specific condition with the one applied to all columns. An example of this search criteria looks like this: optional: unassigned +"pay item".

Step by Step — Find Feature

- 1. From the Cost Breakdown Structure (CBS) Register, bring up the Find feature using CTRL+F.
- 2. In the search bar, type in **Materials**.
- 3. When all the searches are highlighted in yellow, use the **up** or **down** arrows to the right of the search bar to navigate to the next search result in the register.



- To add the Find feature to the register functions header, select the **Options** icon to the far right of the search bar. Then select **Always Expanded**.
- 5. To search in a specific column only, select the **Options** icon to the far right of the search bar. Then select **Search in Selected Column Only**. Search a specific term in your selected column.
- 6. To close the Find functionality, click the **Close** icon to the left of the search bar. You can also hold down the **Shift** key and then select the **F3** key to use this feature.

NOTE

A drop-down can be used to see a list of previous searches.

2.5 KEYBOARD SHORTCUTS

2.5.1 Navigating in a register

Press	То
Arrow keys	Move one cell up, down, left, or right
Tab	Move to the next cell in the same row
SHIFT+Tab	Move to the previous cell in the same row

Press	То
Home	Move to the beginning of the cell
End	Move to the end of the cell
Page Down	Move to the last row in the register
ALT+Down Arrow	Shows the contents of drop-down list choices for applicable fields
Numpad *	Expands the subordinate leaves of a tree structure for the currently highlighted branch
Numpad + key	Expands the currently highlighted section to display subordinate sections
Numpad - key	Collapses the currently highlighted section to remove the display of subordinate sections
CTRL+Spacebar	Selects and Deselects a row
CTRL+Tab	Toggles the display of open windows
ALT	Activates form menus
ALT+F4	Closes active form
CTRL+G	Opens the Go To Column navigator

2.5.2 Navigating in a record

Press	То
Left and right arrow keys	Move one character left or right in an editable field
TAB	Move to the next editable field in the record
SHIFT+TAB	Move to the previous editable field in the record
Home	Move to the beginning of the field
End	Move to the end of the field
ALT+Down Arrow	Shows the contents of drop-down list choices for applicable fields
F4	Shows the contents of drop-down list choices for applicable fields

Press	То
CTRL+Spacebar	Selects and deselects a row
CTRL+TAB	Toggles the display of open windows
ALT	Activates form menus
ALT+F4	Closes active form
CTRL+G	Opens the Go To Column navigator

2.5.3 Menu and keystroke commands

All forms have their own set of commands specific to the form. Commands for a form show in the ribbon on contextual tabs (Actions and More Actions) when it is open and the form is active. Click a command on the tab to order it. Some routine commands can be ordered using the standard Windows keystroke combinations (e.g., Ctrl+C, Ctrl+V) or right-click with the mouse when the field is selected.

2.5.4 Function keys in Estimate

F1	Open to the Help
F2 (grid)	Edit cell value: Enter edit mode for cells that are editable on the grid
F2 (tree list)	Edit cell value: Enter edit mode for cells that are editable on the tree list
F3	Find next: Finds the next value based on the search criteria
F4 (grid)	Show selection register or options in the drop down
F5	Refresh, wherever available
F5	Collapse subordinate Items
F6	Expand subordinate Items

NOTE

In the Account Code Utilization Register, F5 can either refresh or collapse subordinates based on whether an account code is selected.

Lesson 2 Review

1.	The _	is a great way to get a summary view of your bid. You can see totals of
	direc	t costs, indirect costs, profit and the overall bid price.
	а	Joh Folder

- Job Folder
- b. Data Map
- c. System tab
- d. Resource Rate Register
- 2. You can group by more than one column to have multiple grouping levels.
 - 1. True
 - 2. False
- 3. Display settings for Units of Measure, Currency, and Colors can be adjusted from the _____ tab.
 - a. Setup
 - b. Estimate
 - c. System
 - d. Help

Lesson 2 Summary

As a result of this lesson, you can:

- Navigate the InEight Estimate system interface
- Navigate system settings
- Manage columns in InEight Estimate registers

Lesson 2 Summary		Estimate Essentials User Guide
Lesson 2 Summary		Estimate Essentials Oser Guide
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LESSON 3 – LIBRARY SETUP

Lesson Duration: 60 minutes

Lesson Objectives

After completing this lesson, you will be able to use the following forms and explain their purpose:

• Library Job Properties

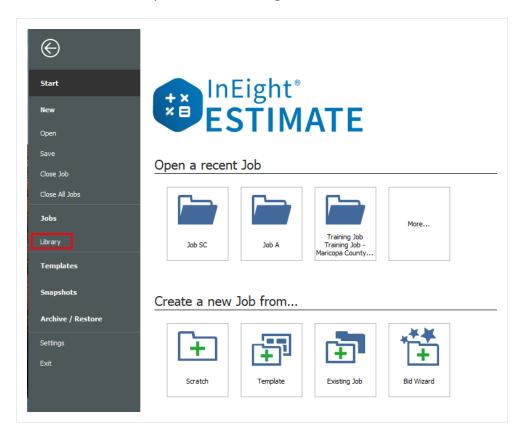
- Library Foundation Setup Data Register
- Library Resource Rate Register
- Library Assembly Register

Lesson Topics

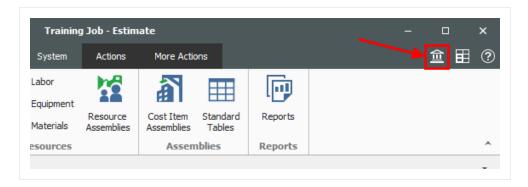
3.1 LIBRARY OVERVIEW

The Library is where you set up and maintain master information that imports into your projects, including resource rates, tags, units of measure, cost item assemblies, and master breakdown structures. It is also where security roles and permissions are configured.

You access the Library from the Backstage view in Estimate. Click on the Library link to open.



You can also access the Library by clicking on the Library icon, when on the InEight Estimate landing page.



Page 70 of 291 InEight Inc. | Release 2023

When the Library opens, you see ribbons available under the main menu tabs. Each Menu tab has unique sections which hold the necessary forms. In this lesson you will learn about each tab and their components.

3.1.1 Library Tabs

The Library has six tabs which organizes the forms under sections. The tabs are:

- Setup
- Estimate
- Execution
- System

The Actions and More Actions tabs appear when you open a register and contain functions for the register you have active.



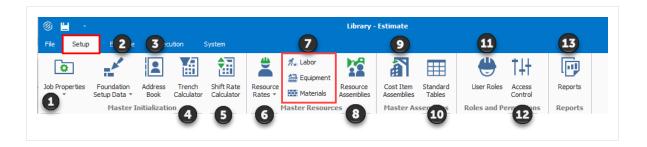
3.1.1.1 Setup Tab

Overview - Setup Tab

	Name	Description
1	Job Properties	The job properties maintained in the library will serve as the default settings for any new estimate that is created from scratch. When creating a new job it will inherit all the job properties set in the master library.
2	Foundation Setup Data	A master set of account codes, tags, and units of measure. When a new folder is created, the master set is automatically copied from the Library to the new folder.
3	Address Book	Used to store and maintain all information pertaining to the companies with whom you work and contact regularly (subcontractors, vendors, architects, etc.).
4	Trench Calculator	Stores and maintains common trench configurations that are used from project to project.

Overview - Setup Tab (continued)

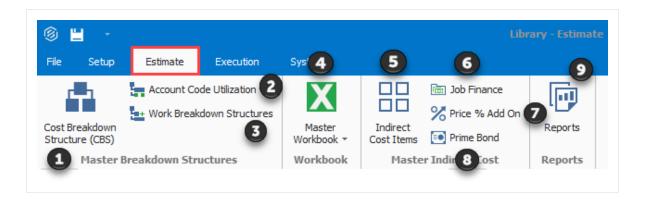
	Name	Description
5	Shift Rate Calculator	Allows you to set up shift rate configurations that you can access at the project level.
6	Resource Rates	Opens the Library Resource Rate Register where you can create and edit all resources and resource cost details available for import into your projects.
7	Most Used Resources	For quick access to the Labor, Equipment and Materials tabs of the Master Resource Rate Register.
8	Resource Assemblies	Takes you to the Library Resource Assembly Register where you can set up resource assemblies to import into individual projects.
9	Cost Item Assemblies	Cost Item Assemblies are predictive models to quickly and accurately estimate elements of a job that can be repetitive in nature on the job or from job to job.
10	Standard Tables	The Standard Tables are used to create and/or list job-level table data that is accessible by any of the Cost Item Assemblies that exist in a job. The Standard Table Record allows the user to create and or modify a Table record. The Standard Table Register lists all the job level tables created / available in the project.
11	User Roles	Opens the Register where you assign users to a role which can include the forms, tabs and menu commands to which each role has access. The user names that are used when setting up your User Profiles come from Active Directory, and they are the user names that each user uses when logging onto his/her personal computer.
12	Access Control	Allows you to customize your system permissions by restricting destinations or commands that only designated roles should have access to.
13	Reports	Opens the Reports window, where you can access all system reports and configure the default report settings.



3.1.1.2 Estimate Tab

Overview - Estimate Tab

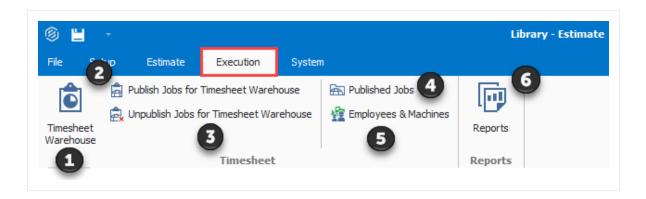
	Name	Description
1	Cost Breakdown Structure (CBS)	Opens the Library Cost Break Structure register, where you can define the CBS that will automatically import when a new project is created.
2	Account Code Utilization	Used to roll estimate line items into an account code hierarchy and benchmark against historical projects in a way that is consistent across projects.
3	Work Breakdown Structures	Opens the Library Work Breakdown Structure register, where you can define additional Work Breakdown Structures that will automatically import when a new project is created.
4	Master Workbook	Opens the master Microsoft Excel template which will be embed into each new estimate job folder. The cells in the embed excel workbook can be linked to send information to or from InEight Estimate Fields.
5	Indirect Cost Items	Takes you to the Library Cost Breakdown Structure Register where you can edit and define indirect cost items.
6	Job Finance	Takes you to the Library Cost Breakdown Structure Register where you can edit the Job Financing cost item.
7	Price % Add On	Takes you to the Price $\%$ Add On record, where you can define the price $\%$ add to be included in the Library CBS.
8	Prime Bond	Opens to the Library Prime Bond record where you can define the bond tables that will import automatically when a new project is created.
9	Reports	Opens the Reports window, where you can access all system reports and configure their report settings.



3.1.1.3 Execution Tab

Overview - Execution Tab

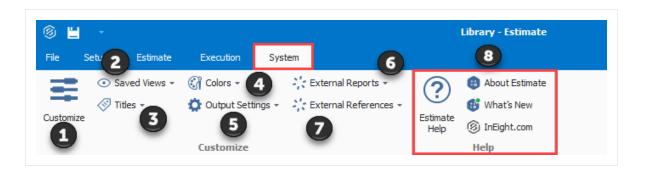
	Name	Description
1	Timesheet Warehouse	Used to document for any period of time (day, week, month, etc.) the employees and machines employed on a cost item (tracked by Account, Phase or CBS Code), how many hours they are employed and optionally, the quantity of work they accomplish.
2	Publish Jobs for Timesheet Warehouse	Links to the Job Register to publish jobs from the Timesheet Warehouse.
3	Unpublished Jobs for Timesheet Warehouse	Opens up a list for to view the unpublished jobs from the Timesheet Warehouse.
4	Published Jobs	Opens to a Register to show the published jobs from the Timesheet Warehouse.
4	Employees & Machines	Opens a register which list all of your company's employees and machines, including their identification number and other associated codes.
5	Reports	Opens the Reports window, where you can access all system reports and configure their report settings.



3.1.1.4 System Tab

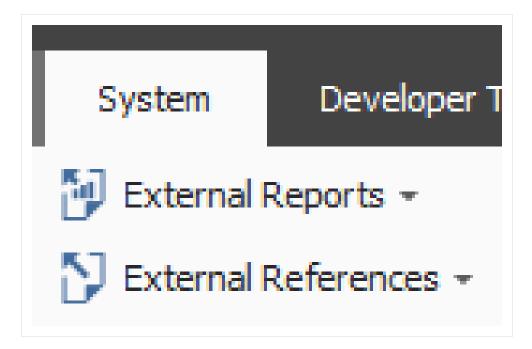
Overview - System Tab

	Name	Description
1	Customize	Window to customize the field titles that are displayed throughout various screens in the system, including all cost category titles, user-defined Tags, and more.
2	Saved Views	Allows you to save your views onto a disk or load from a disk.
3	Titles	Allows you to save titles onto a disk or load from a disk.
4	Colors	Allows you to save your colors onto a disk or load from a disk.
5	Output Settings	Allows you to save your output settings onto a disk or load from a disk.
6	External Reports	Menu to not only generate reports created by Estimate, but also to open programs, folders, documents, reports, or Internet resources with the associated program.
7	External References	Allows you to open programs, folders, documents, reports, or Internet resources with the associated program.
8	Help Section	Offers you links to Estimate's general Help menu, information about Estimate (i.e., version number, system information, tech support, etc.), What's New in the new version, and InEight's external website.

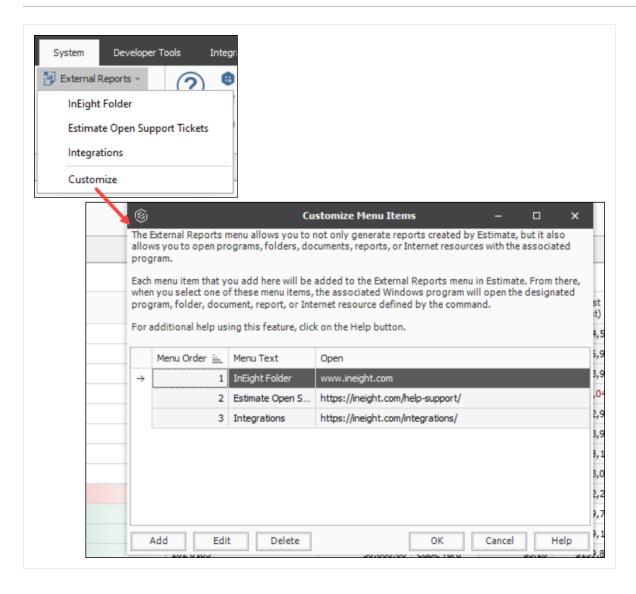


External Reports

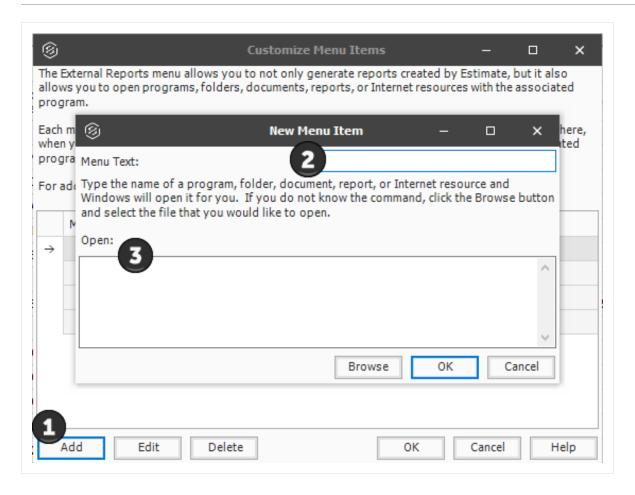
The External Reports menu lets you generate reports created by Estimate, and also lets you open program files, folders, documents, or other internet resources.

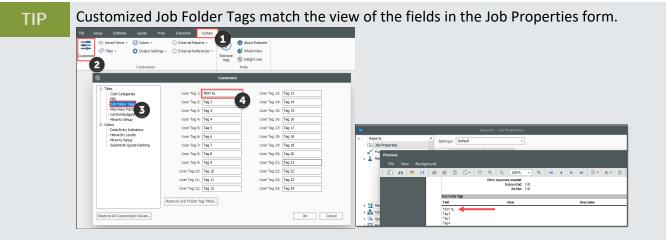


Each menu item can be added to the External Reports menu. Upon selecting one of the menu items, the associated program, file, folder document or URL will open, as defined by the command entered in the Open column.



To add a new menu text, first select the **Add** button and enter in a name in the **Menu Text field**, then type in the location of the new Menu text under the Open field.

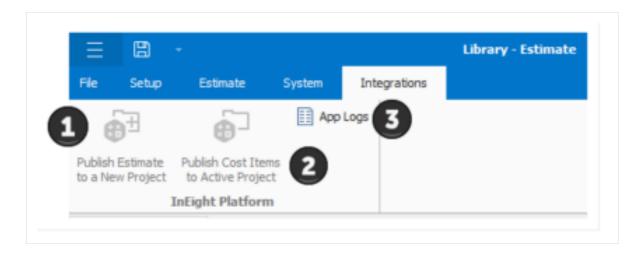




3.1.1.5 Integrations

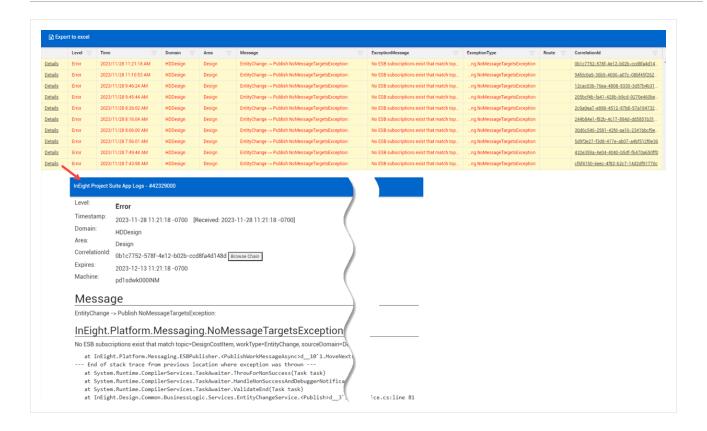
Overview - Integrations Tab

Name		Description
1	Publish Estimate to a New Project	Lets you publish an estimate job to a new project.
2	Publish Cost Items to Active Project	Lets you publish cost items to an active project.
3	App Logs	Lets you open the Estimate application logs in Project Suite, view log details, and export to Excel.



App Logs

The InEight Project Suite App Log lets you drill down to the Detail level which helps you find, analyze and solve application errors.



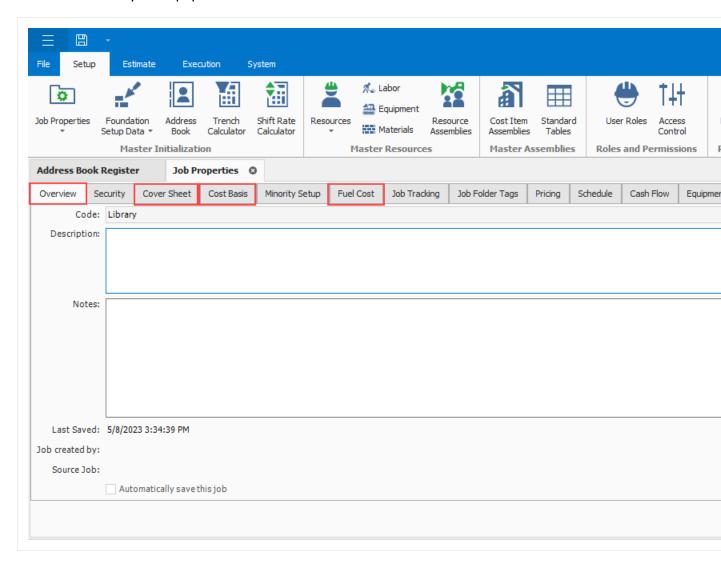
3.2 LIBRARY JOB PROPERTIES

The Library Job Properties form serves as a template for new jobs. Some of the tabs on the Library Job Properties form hold basic settings that will require a default selection which will apply to all new jobs created from scratch. Time can be saved when utilizing Library Job Properties, because the data and settings you fill out will be automatically imported into a new job. Once imported, these settings can be changed at the job level if necessary.

It may be helpful to complete the following tabs / fields at the Library level:

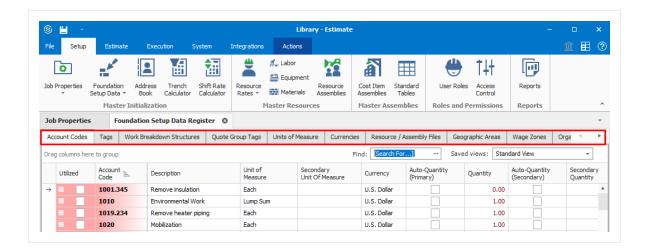
- Overview Tab Notes Field: Filling out the Notes section at the Library level would be helpful for any instructions or reminders that you want to display on all projects' Job Properties form. For example, "Always double check currency exchange rates"
- **Cover Sheet**: The Cover Sheet form is used to describe the job in general terms to the reviewer. It is a part of the general information component of the job's data foundation.
 - **Cost Basis Tab**: Shift arrangements may or may not be standard across all projects, as well as wage rates and scales. The cost basis default rules should be established within the library

• Fuel Cost Tab: Entering a default fuel cost here will factor with the utilization of your equipment to be included in your equipment rates



3.3 LIBRARY FOUNDATION SETUP DATA

Foundation Setup Data is where all drop-down options within Estimate fields are stored. These can serve as category labels, alternate structures or validated tag fields. The different validated fields are organized into tabs on this form.



You should be aware of these category labels:

	Category Labels
Name	Definition
Account Codes	These codes will be set up on the back end and will help you compare your cost and production rates to similar cost items in past projects.
Tags	Some tags are already set up for you. Additional tags can be created and used to group and filter your items.
Work Breakdown Structures	Use this format when you need to have multiple variations and summary reports of an estimate. WBS retains the same relationships between items as in the original estimate and only changes the view and how items are arranged in hierarchy.
Units of Measure	These are standardized to relate to one another by a conversion factor. If you need to create a new unit of measure, you will need to reference it to a base unit of measure and can include a conversion factor to allow you to convert back and forth between English and Metric.
Currencies	The default currency is set to U.S. Dollar, but you can also enter the exchange rate for other currencies (such as Canadian) so you can estimate with whatever currency you need. Multiple currencies can be used in the same project. The system base currency can be changed from USD in the backstage view settings, but is a global change for the entire estimate environment.



When you create a new job folder, all category labels defined in the Library Foundation Setup Data Register will be copied to the new job folder automatically.

3.4 RESOURCES

VIDEO | Create a Unique Resource

In Eight Estimate refers to labor, equipment and material items as Resources. You will use these resources as the basic building blocks used to detail the costs in your estimates.

In Eight Estimate organizes resources into seven types:

	Resources
Name	Description
Labor	The human resources that perform direct or indirect work. Direct labor is typically classified by trade (e.g., pipefitters, electricians, iron workers) and title (e.g., foreman, journeyman, laborer).
Construction Equipment	Owned construction equipment.
Rented Construction Equipment	Construction equipment rented from a third party.
Installed Materials	Materials that will remain installed on site after the project is completed, (e.g., concrete, piping, aggregate).
Installed	Equipment that will remain installed on site after the project is completed,

	Resources
Equipment	(e.g., boilers, heat exchangers, vessels, cooling towers).
Supplies	Expendable items that will not be permanently installed (e.g., small tools, consumables).
Unique	Resources that are of a "unique" nature and do not fit well into the other types (e.g., dump fees, hauling charges and equipment rented by the month).

After creating a new job folder, you can import a filtered set of resources from the Library into the new project. This is done on the Cost Basis tab of the Job Properties form.

In the following section, you will learn more about the resources stored in your Library in the Library Resource Rate Register.

3.4.1 Library Resource Rate Register

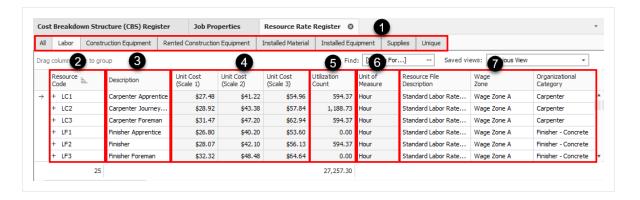
To open the Library Resource Rate Register, select Labor from the Master Resources ribbon.



Overview - Library Resource Rate Register

	Name	Description
1	Tabs	There are tabs along the top of the form for each of the seven resource types, in addition to an <i>All</i> tab that holds the resources of all types. • Notice that you are on the Labor Tab
2	Resource Code	Each record (or row in the register) represents a single resource.

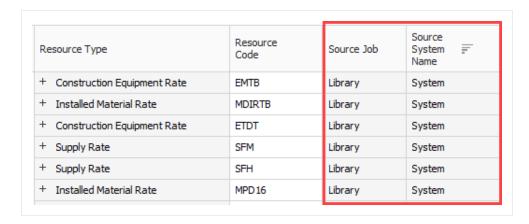
Name		Description
3	Description	The Description provides more detail about the resource.
4	Resource Rate per Unit	This is the resource cost per unit.
5	Utilization Count	Tells you how many units of that resource are being used in the job.
6	Unit of Measure	Each resource is defined with a Unit of Measure.
7	Register	This register includes columns for the resource attribute categories so you can filter and group your resources.



Source Job and Source System name fields

The Source Job field provides visibility into the jobs from which the data may have originated from.

The Source System Name helps to see the source of the data when integrating with other systems.



TIP Resource rate add and search tips:

- You cannot add new resources on the All tab.
- · You can search for resources in the Resource Rate Register using the 'Find' field.

Next you will take a look at the different types of resources and how they differ when we drill into resource rate records from each category.

3.4.2 Labor Resources

Looking at your Labor resources more closely, you will see all the Resource Codes for the Labor resources begin with an L. This is a best practice for naming and organizing your resources, but you can also use another organizational method of your choice.

3.4.3 Resource Rate Record

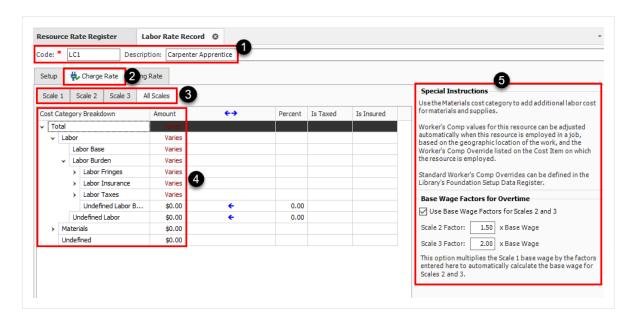
If you need to add cost to a resource, adjust a rate, or just view a more detailed breakdown, you can open the resource's rate record. From the Library Resource Rate Register, double click on the row header for the resource you need to view in greater detail.



Overview - Resource Rate Record

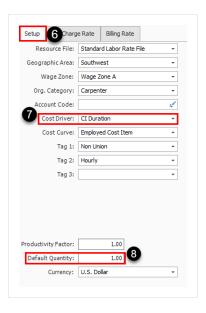
Name		Description
1	Record	The record references the resource you are editing.

	Name	Description
2	Charge Rate	The Charge Rate tab is the tab the record defaults to and is where you define the cost of the resource.
3	Scale Buttons	The Scale buttons only show up on labor resources. They are used for defining regular time, overtime and double time rates for the resource.
4	Cost Category Breakdown	The Cost Category Breakdown is where you enter the costs for the resource. The categories will depend on what type of resource it is (e.g., equipment resources will have equipment cost categories and materials will have material cost categories).
5	Special Instructions / Base Wage Factors	The right side of the record will have additional options to help you define the rate. These options change depending on what type of resource it is.



	Name	Description
6	Setup	There is also a Setup tab where you can define the resource's attributes, plus other settings. These attributes are used for filtering which resource rates to load into a new estimate.
7	Cost Driver	Labor resources default Cost Driver is CI Duration which means their costs are driven by time.

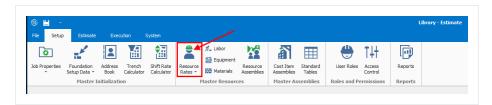
Name		Description
8	Default Quantity	The Default Quantity is typically set to 1 for most cases if you are bringing in the resource you are using at least one.



The following steps walk you through how to create a new labor resource.

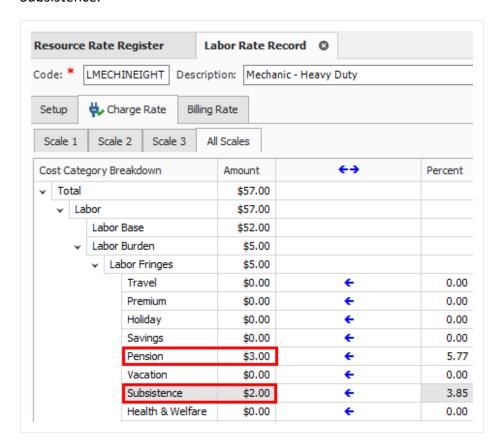
Step by Step — **Create a Labor Resource**

1. From the Library landing page, on the Setup tab, click on **Resource Rates** from the Master Resources section.



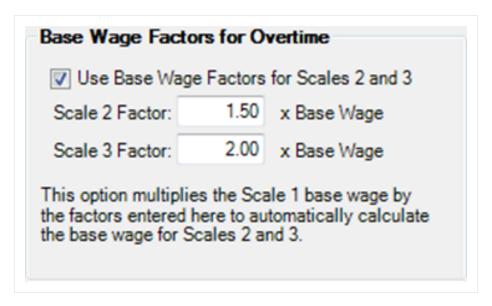
- The Library Resource Rate Register opens
- 2. Select the Labor tab.
- 3. Right click on any row header and select **New**.
 - A new Labor Rate Record displays
- 4. In the Code field, type L + [your initials].
- 5. Press the **Tab** key.

- 6. Fill in the Description field.
- 7. Click on the resource's **Setup** tab and select **Standard Labor Rate File** from the Resource File drop-down list.
- 8. Select a **location** for the Geographic Area.
- 9. Select Wage Zone A for Wage Zone.
- 10. Select a **labor type** for the Organizational Category.
- 11. For Tag 1, select a **code**.
- 12. For Tag 2, select a **code**.
- 13. On the Charge Rate tab, enter a **dollar value** for your Labor Base.
- 14. Expand Labor Burden and under Labor Fringes, type in a **dollar value** for Pension and Subsistence.



15. Define an overtime and double-time rate for the resource. Select the **checkbox** for Use Base Wage Factors for Scales 2 and 3.

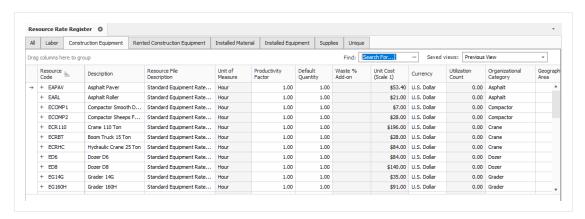
16. Set the Scale 2 Factor to 1.50 x Base Wage and Scale 3 Factor to 2.00 x Base Wage.



17. Click **OK**, to close the record.

3.4.4 Construction Equipment Resources

- Similar to Labor Resources, Construction Equipment Resources are also duration driven resources by default
- They contain cost categories for ownership and operation costs

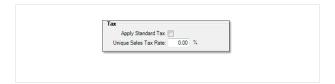


These resources are the fleet of construction equipment that you own.

3.4.5 Rented Equipment Resources

These resources represent the construction equipment that you rent.

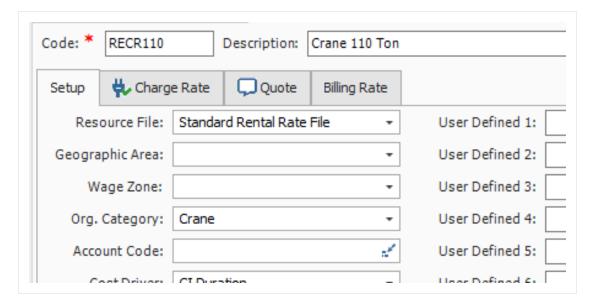
- Rented Equipment Resources are also duration driven resources by default
- · Contain cost categories for rental and operation cost as well as additional fees
- On the Rental Construction Equipment Record, you will notice a new tab named Quote
 - Quotes will be discussed in detail in Lesson 8 Quote Management
- You will also note the Tax section. You can check the box to Apply Standard Tax, which pulls the Sales Tax percentage defined on the Cost Basis tab in Job Properties, or you can manually specify a unique sales tax rate



Step by Step — Create a Rental Equipment Resource

- 1. Open the Library Resource Rates Register.
- 2. Select the **Rented Construction Equipment** tab.
- 3. Right click on any row header and choose **New**; a new Installed Rented Equipment Rate Record displays.
- 4. In the Code field, type **RECR + [your initials]**, then press **Tab**.
- 5. In the Description field, type **Crane 110 Ton**.
- 6. Click on the resource's **Setup** tab and select **Standard Rental Rate File** from the Resource File drop-down list.

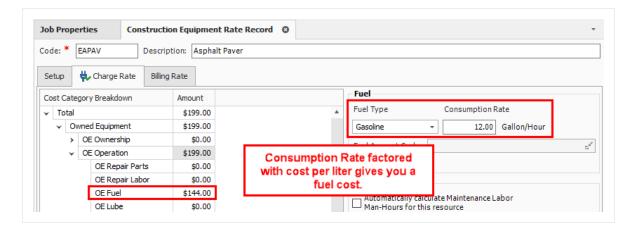
7. Select a **resource** from the Organizational Category drop-down list.



8. Move back to the Charge Rate tab to follow the step by step on the next page.

3.4.6 Equipment Consumption Rates

The Construction Equipment and Rented Construction Equipment Resource Rate Records include consumption rates that will factor with the fuel cost you define on the **Library Job Properties > Fuel Cost** tab to give a fuel cost for your equipment rate.



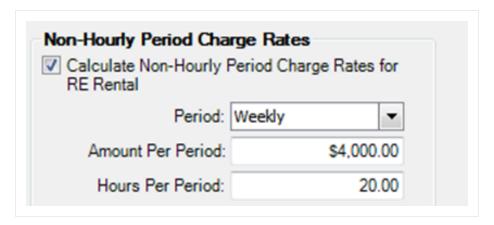
The above figure shows where consumption rates are defined on the Construction Equipment Resource Rate Record.

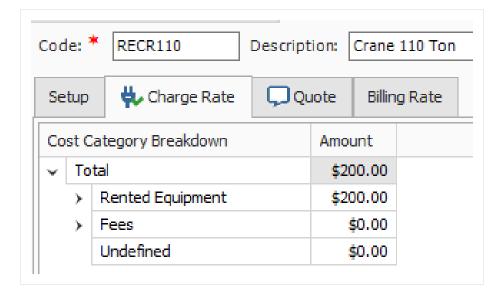
3.4.7 Non-Hourly Rate Calculator

For owned and rented construction equipment, the rate entered must be hourly. If your rate is weekly or monthly, you can use the Non-Hourly Rate Calculator on the Construction Equipment Resource Record to come up with the hourly rate.

Step by Step — Non-Hourly Rate Calculator

- Refer back to your last entry's rate amount. Under Non-Hourly Period Charge Rates on the right, check the Calculate Non-Hourly Period Charge Rates checkbox.
- 2. On the resulting prompt, click **OK**.
- 3. In the Period field, select **Weekly**.
- 4. In the Amount Per Period field, type in a **number value**.
- 5. Type in a **number of hours** in the Hours Per Period field.

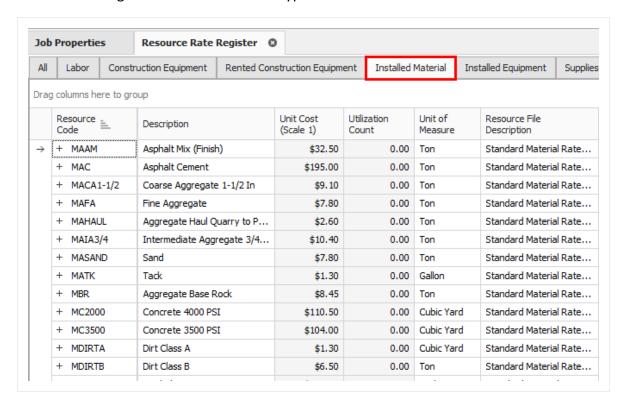




6. Click **OK** to close the record.

3.4.8 Installed Materials, Installed Equipment & Supplies Resources

- Comparing the Installed Material & Equipment resources to those covered so far, you will note
 that the unit of measure is not Hour for materials, but it is specific to the kind of material. It is a
 quantity-driven resource, as opposed to duration-driven like your labor and equipment
 resources
- You will also note the tax field can pull your standard tax settings from the Cost Basis tab in Job
 Properties, or a unique sales tax rate can be manually entered in each record
- On record for these resource types, you will notice a new tab named Quote. This tab shows up here because you may have to shop around and get quotes for these resources
 - Quotes will be discussed in detail in Lesson 8 Quote Management
- In the Setup tab you will see a field named Waste % Add-on. Here you can account for approximate waste percentages
- · Cost categories will differ on each type of resource record

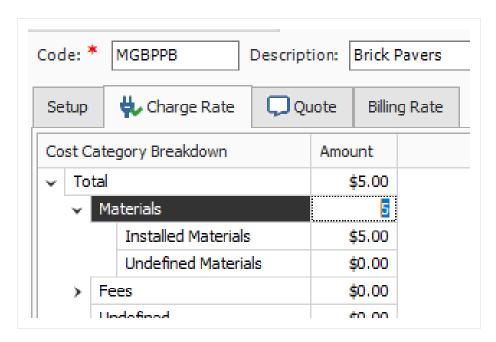


Above is an example of the Installed Material tab in the Library Resource Rate Register.

The following steps walk you through how to create a new material resource in InEight Estimate.

Step by Step — Create an Installed Material Resource

- Select Resource Rates from the Library landing page.
 - · The Resource Rate Register displays
- Select the Installed Material tab.
- 3. Right click on any row header and select **New** from the drop-down menu.
 - A new Installed Material Rate Record displays
- 4. In the Code field, type MGBP + [your initials], then press Tab.
- 5. In the Description field, type **Brick Pavers**.
- 6. Select a **unit of measure** from the Unit of Measure drop-down list.
- 7. On the resource's Setup tab, under Resource File select **Standard Material Rate File**.
- 8. On the Charge Rate tab, expand Materials and enter a **number value** in the Installed Materials Amount field.

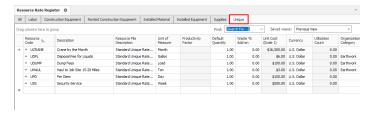


9. Click **OK** to finish adding this resource.

3.4.9 Unique Resources

The Unique resource type is a catch-all and can be used for anything from dump fees and security to creating subcontractors as a resource.

- The Unique resources are the only resources that have all cost categories available, as well as all
 units of measure
- You will also note the tax field which can pull your standard tax settings from the Cost Basis tab in Job Properties, or a unique sales tax rate can be manually entered in each record
- Quotes will be discussed in detail in Lesson 8 Quote Management



3.5 RESOURCE ASSEMBLIES

A Resource Assembly is a group of resources. You can create an assembly once and then reuse it as needed in multiple cost items whenever the same combination of resources is needed.



The most common use for an assembly is to group labor resources into crews (e.g., Pipe Crew, Concrete Crew); however, any resource (equipment, materials, etc.) may be grouped into an assembly. Utilizing assemblies allows you to estimate faster, since you can add and manage an entire group of resources at once.

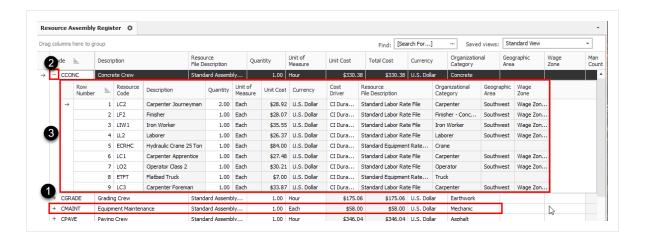
You can create assemblies in the Library and import them into job folders the same way you import resources.

3.5.1 Library Resource Assembly Register

To open the Library Resource Assembly Register, select the **Library** icon, then select **Resource Assemblies** from the Master Resources section of the Setup tab.

Overview - Library Resource Assembly Register

Section	Description
1	Each row in the register represents a single resource assembly and is defined with an Assembly Code and Assembly Description.
2	Each assembly can be expanded by clicking the plus $\ensuremath{^{\boxdot}}$ icon next to its Assembly Code.
3	 Expanding an assembly reveals the list of resources that make up that assembly. Best practice for creating Assembly codes is to use C for Crew Assemblies, M for Material Assemblies, etc., however you can have labor, equipment, and materials in the same assembly



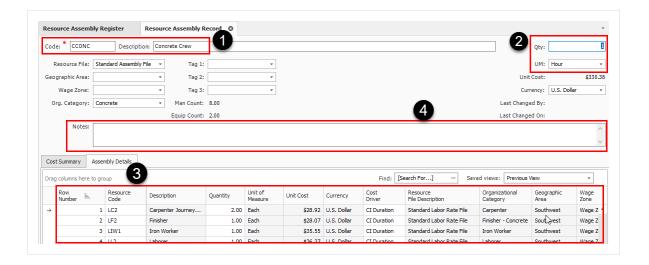
3.5.2 Resource Assembly Record

To open an existing Resource Assembly Record, right click on the row header of an assembly (row) on the Resource Assembly Register and select Open.

Overview - Resource Assembly Record

Name		Description
1	Assembly Code and Description	Each assembly is defined with an assembly Code and an assembly Description.

Name		Description	
2	Quantity and Unit of Measure	Each assembly has a quantity and unit of measure. The default is 1 EA. For crew assemblies with all hourly duration driven resources, it is a best practice to change the Qty to Hour, so that when used on a cost item, it will show you the assembly's unit cost per hour.	
3	Assembly Details	The rows in the Assembly Details register represent the resources that make up the resource assembly.	
4	Notes	An area where the estimators make notes for records related to the resource assemblies for work orders which is commonly performed by a type of crew.	



3.5.2.1 Productivity Rate Indicator in the CBS Register

The Productivity Indicator shows the field that contains the as-entered value and is driving the estimate for that cost item. This appears as an arrow aligned to the left of the cell as shown below.



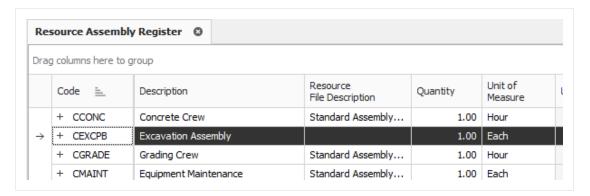
Being able to see productivity drivers on the CBS register makes it easier to review and modify the estimate as a whole while reducing the potential to accidentally overwrite a manually entered data.

Follow the step by step below to create a Resource Assembly.

Step by Step — Create a Resource Assembly

- 1. From the Library landing page, under the Master Resources section of the Setup tab, select **Resource Assemblies**.
 - The Resource Assembly Register is shown.
- 2. Right click on any **row header** and select **New** from the drop-down menu.
 - A new Resource Assembly Record is shown.
- 3. In the Code field, type **CEXC** + [your initials] as the unique code for the assembly.
- 4. Add a **description** in the Description field.
- 5. In the Assembly Details register at the bottom of the screen, click in the **Resource Code** column in the first blank row, and then select the **Resource** icon that appears in the cell.
- 6. On the Labor tab of the resulting register, select the resource with the Description: **LL2Laborer** and click **OK** to add this resource to the assembly.
- 7. Add two additional resources.
 - TIP You can use the Ctrl and Shift keys to select multiple resources at once.

8. Click **OK** to save and close the new assembly.



Exercise 3.1 — Create Resources & Resource Assemblies

In this exercise, you will practice creating resources and assemblies in the InEight Estimate Library. In the Library Resource Rate Register, create resources with the following variables:

Labor Resource

Resource Code	LSFA	Wage Zone	Wage Zone A
Resource Description	Field Administrator	Organizational Category	Supervision
Geographic Area	Southwest	Scale 1 Labor Base	\$33.45
Scale 1 Premium	2 percent	Scale 1 Subsistence	\$0.47
Resource File		Standard Labor Rate File	

Select the checkbox for **Use Base Wage Factors for Scales 2 and 3**. **Scale 2 Factor:** 1.50 x Base Wage. **Scale 3 Factor:** 2.00 x Base Wage.

Rented Construction Equipment Resource

Rented Construction Equipment Resource				
Resource Code	RPW3000	RE Rental Amount	\$3.40	
Resource Description	Pressure Washer 3000 PSI	Organizational Category	Clean & Insp	ect
Resource File	Resource File Standard Rental Rate File			
Installed Material Resource				
Resource Code	MCCB	Installed Materials A	Amount	\$300.00
Resource Description	Pre-Cast Concrete Catch Basin	Organizational Category Concrete		Concrete
Resource File Standard Material Rate File				
Unit of Measure Each				
Uncheck the box for Apply Standard Tax and enter a Unique Sales Tax Rate: 6%				

In the Library Resource Assembly Rate Register, create resource assemblies with the following codes, descriptions, and resources.

Assembly #1

Assembly Code	CBRIDGE	
Assembly Description	Bridge Crew	
Resource File	Standard Assembly File	
Unit of Measure	Hour	
Select Wage Zone A Labor Resou	urces for this Assembly.	
Resources on Assembly	Resource Description	Resource Quantity
LC3	Carpenter Foreman	1
LL2	Laborer	2
LF2	Finisher	1
LC2	Carpenter Journeyman	2

Assembly #2

Assembly Code	CRIPRAP		
Assembly Description	Rip Rap Replacement Crew		
Resource File	Standard Assembly File		
Unite of Measure	Hour		
Select Wage Zone A Labor Resources for this Assembly.			
Resources on Assembly	Resource Description	Resource Quantity	
LT2	Teamster Foreman	.5	
LO3	Operator Class 3	1	
LL2	Laborer	2	

Backhoe JD 510

EX510

1

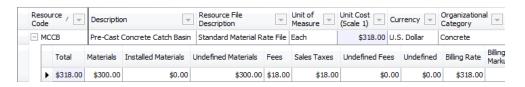
Assembly #2 (continued)

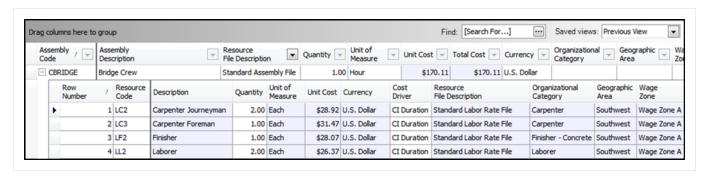
ETPU	Pickup	1
EL950	Loader 950	1

You should end up with similar results:











Congratulations, you have completed this exercise!

Lesson 3 Review

- 1. When you create a new job folder, all category labels defined in the Library Foundation Setup Data Register will be copied to the new job folder automatically.
 - a. True
 - b. False
- 2. This resource type is a catch-all and can be used for anything from dump fees and security to creating subcontractors as a resource.
 - a. Installed Materials
 - b. Unique
 - C. Labor
 - d. Construction Equipment
- 3. The Construction Equipment and Rented Construction Equipment Resource Rate Records include consumption rates that will factor with the fuel cost you define where?
 - a. Library Foundation Setup Data
 - b. Library Resource Rates
 - C. Job Properties
 - d. Cost Breakdown Structure

Lesson 3 Summary

As a result of this lesson, you can define, adjust and explain:

- Library Job Properties
- Library Foundation Setup Data Register
- Library Resource Rate Register
- · Library Assembly Register

Lesson 3 Summary		Estimate Essentials User Guide
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LESSON 4 – PROJECT SETUP

Lesson Duration: 45 minutes

Lesson Objectives

After completing this lesson, you will be able to:

• Create a new project

- Enter Job Properties
- Create pay items in the Pay Item & Proposal Register

Lesson Topics

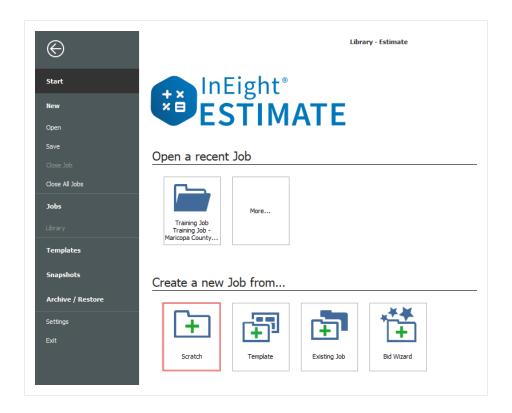
4.1 JOB CREATION

As discussed in Lesson 1, a job folder contains all pertinent information for a single project, and it is independent from any other job. When you create a new job folder, all your estimating and managing of the project will be stored in that folder.

First, you will create a new job from scratch.

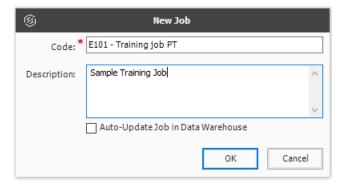
Step by Step — Create a New Job

 From the InEight Estimate Backstage view, under the Create a new Job from... section, select Scratch, or select New > Scratch from the left sidebar menu.



- 2. On the New Job dialog, name the **Code** field.
 - The Job Code must be unique to differentiate between projects
- 3. Type in a **description** in the Description field.

4. When you create a new job, you can choose to auto-update the job in Connected Analytics. You do not need to manually select the Connected Analytics option to auto-update it.



5. Click **OK** to create the new project.

4.2 JOB PROPERTIES

When you create a new project, the **Job Properties** form automatically displays. This is where you can enter basic information about the project. To open the Job Properties form at any other time, on the InEight Estimate landing page, select the **Setup** tab and click **Job Properties**.

4.2.1 Overview Tab

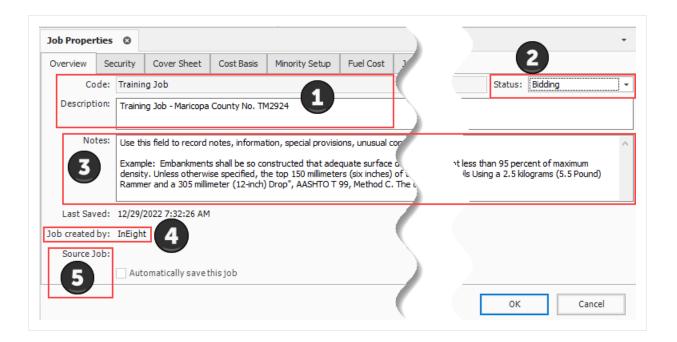
The Job Properties form opens to the Overview tab.

Overview - Overview Tab

Name		Description	
1	Job Code and Description	 Contain the information you entered on the New Job dialog. The Description can be changed at any time if necessary The Code cannot be changed 	
2	Status	Indicates where in the process this project is (e.g., Bidding, Awarded, etc.) • When searching for jobs in the Job Folders list, you can filter and sort jobs by their status • These job statuses can be adjusted to fit your company requirements in the Jobs Register, Tools Menu, Job Statuses.	

Overview - Overview Tab (continued)

	Name	Description
3	Notes	 Used to document project specifics. Information in this field is created in InEight Estimate and it is not integrated with other programs
4	Job created by	Indicates the user or entity that initially created the job.
5	Source Job	The name of the original job that the job was copied from.



NOTE When you copy a job, the new job shows the name of the person who created the copied job, and the name of the source job the job was copied from.

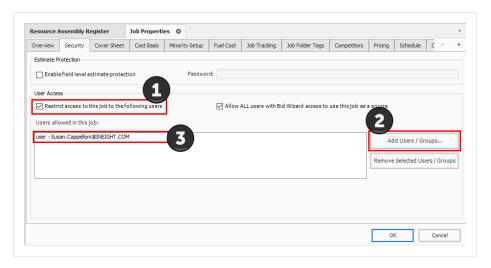
4.2.2 Security Tab

When you set up the job, you can secure it so only those working on the estimate will have access. You can adjust security at the field level or at the job level.

The following steps walk you through how to set up security. For now, you will leave the Security tab as is without making any specific selections; however, the following steps guide you through making any security changes when needed in the future.

Step by Step — Set Up Job Level Security

- 1. On the Job Properties > Security tab, select the **Restrict access to this Job...** check box.
- 2. Click the Add Users / Groups button to add users.
- 3. In the Select Users or Groups dialog, type the **Email Addresses** for those that need access and then click **OK**. (If you don't know the email address, you can type the name of the user, and click the **Check Names** box to find the appropriate user.)



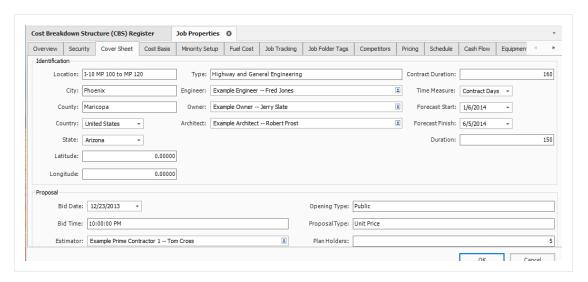
4.2.3 Cover Sheet Tab

The Cover Sheet tab is where you can define much of the general information about the project. It includes fields to identify the job's location, contacts, and bid details.

The following fields are available:

- Job Location
- City, County, Country, Province/State
- Job Type
- Engineer
- Owner

- Architect
- Forecast Start and Forecast Finish
- Bid Date and Bid Time
- Bid Location
- Estimator
- Opening Type and Proposal Type
- Liquidated Damages (if applicable)



The fields on this tab can be helpful for historical reference and job classification. It is good practice to complete as many of these fields as possible, so you can reference and find the project later. These fields can be updated as needed at any time.

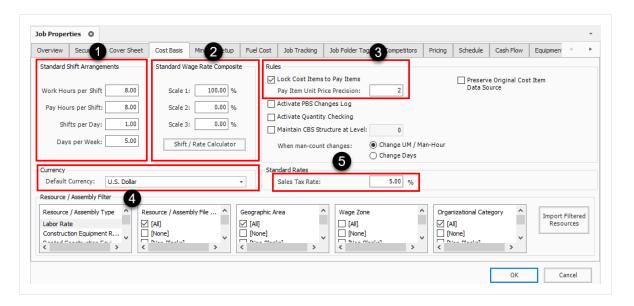
4.2.4 Cost Basis Tab

The Cost Basis tab has some important settings that will affect how costs are calculated in your estimate. The settings reviewed below are the ones you need to consider.

	Name	Description
1	Standard Shift Arrangements	The default standard shift arrangements are set up as 8 hours per shift, 1 shift per day, and 5 days per week; this can be changed if a project requires a different standard shift arrangement.
2	Standard	Allows you to indicate what percentage of your labor hours will be

	Name	Description		
	Wage Rate Composite:	regular time (Scale 1), overtime (Scale 2) or double time (Scale 3). You can enter these percentages manually, or you can use the Shift Rate Calculator to obtain a more accurate figure.		
3	Lock Cost Items to Pay Items:	For this sample job, you will check this box. When Cost Items are locked to Pay Items, your level 1 estimate structure is controlled by your list of pay items.		
4	Default Currency:	The default will be set to U.S. Dollar, but this can be changed if needed.		
5	Sales Tax Rate:	This field is not required but may be used to automatically apply a sales tax to all your material and rental items. The default is set to zero.		

Cost Basis Tab Overview

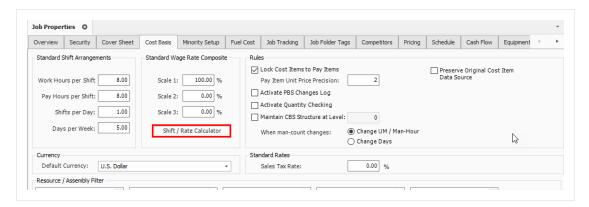


4.2.5 Shift Rate Calculator

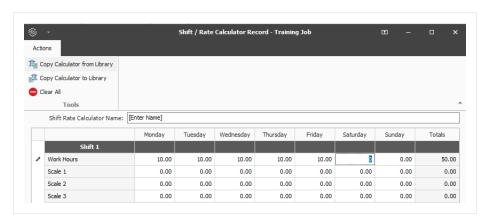
Take a closer look at calculating your shift rates using the Shift Rate Calculator. For this example, you will walk through setting up 2 shifts for your project.

Step by Step — Shift Rate Calculator

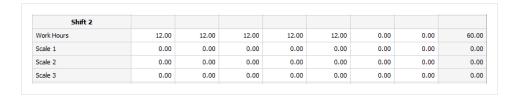
1. On the Job Properties > Cost Basis tab, select the **Shift Rate Calculator** button.



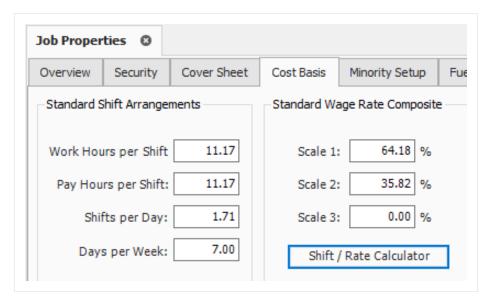
- 2. For Shift 1, type a number value of hours in the Monday through Friday Work Hours fields.
 - You can enter up to three shifts for the project
- 3. For Shift 1, type a **number value** of hours in the **Scale 1** fields.
 - Scale 1 will be your regular time and Scale 2 will be any overtime



- 4. Enter a **number value** for hours in the **Scale 2** fields (just Monday through Friday).
- 5. For Shift 2, type a **number value** for hours as you did above in Step 3.
- 6. Click OK.

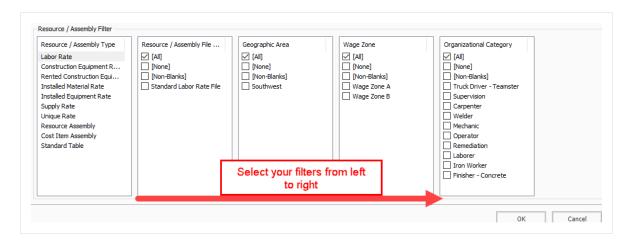


 Now you have a blended shift arrangement, and your labor rates are a blend of 64.18% straight-time and 35.82% overtime



4.2.6 Import Filtered Resources

You may have noticed the bottom portion of your Cost Basis tab called the Resource Filter.



The Resource Filter portion of the Cost Basis tab is the most important part of Job Properties. You use it to import your labor, equipment, and materials from the Library. Until you import filtered resources, you have no resources (labor, equipment, materials) in your project.

Updated resource rates can be imported into the Library on a regular basis. It is important to update and have the "Latest & Greatest" rates available to import into your estimates.

You will import the rates you need using a set of four filters called Resource Attributes. Especially for labor rates, filtering by these attributes allows you to pare down the master list to just the resources you need.

Each of the resource filter categories are open for use as determined best by your business. The following are examples of common uses:

Resource Attribute Filters		
Name	Description	
Resource File Description	This attribute can be used to designate the rate type or the year to which the rates pertain.	
Geographic Area	This attribute is used to designate regions, cities, or provinces based on geographical location of a project.	
Wage Zone	This attribute is typically used specifically for labor resources. For example, it may designate the trade and union agreements your labor resources belong to.	
Organizational Category	This attribute can be used to designate what trade or work type your resources pertain to.	

Resource filters become more specific from left to right, so it makes sense to start with Resource File Description and end with Organizational Category. The geographic area, wage zone and organizational category attribute titles can be changed to meet your business needs for filtering resources.

TIP You can sort the filter lists by clicking on the filter category titles.

The following steps walk through using the Resource Filter to import resources.

Step by Step — Import Filtered Resources

- 1. In your job, go to the Job Properties > Cost Basis tab, select the **Labor Rate** resource type.
- 2. Under Resource File Description, select Standard Labor Rate File.
- 3. In the Geographic Area, select an Area.
- 4. For Wage Zone (Work Center), select a Wage Zone.
- 5. For Organizational Category, select All.
- 6. Follow the same steps for the remaining resource types.
- 7. Select the **Import Filtered Resources** button to bring your selected resources into the job.
 - For this example, we'll select the following filters for the Labor resource type:



NOTE

You must select "Import Filtered Resources" to import your resources. Clicking OK on the Job Properties form will not import your resources.

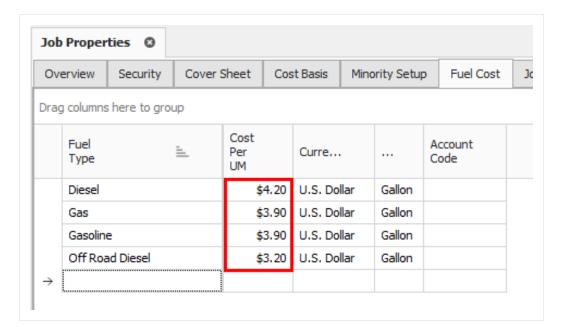
4.2.7 Fuel Cost Tab

On this tab you can enter the cost for fuel (or other energy sources). These unit cost will be multiplied by the consumption rates entered on each equipment record to define the fuel operating cost of each piece of equipment. The Cost per UM fields default to \$0.00.

Step by Step — Enter Fuel Costs

- 1. In your job, open the **Job Properties** > **Fuel Cost** tab.
- 2. In Cost Per UM column, enter a **dollar amount** into the following:
 - Diesel
 - Gas & Gasoline

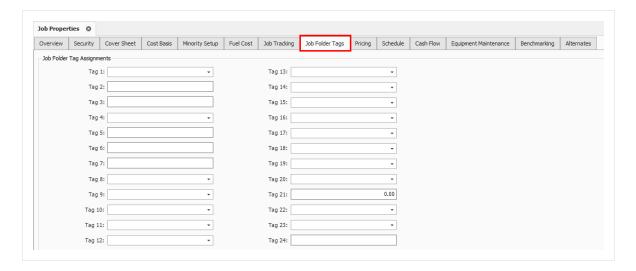
· Off Road Diesel



3. Currency should read U.S. Dollar and UM should read Gallon.

4.2.8 Job Folder Tags Tab

On this tab, you can enter tag fields to label your project, so you can reference it later.



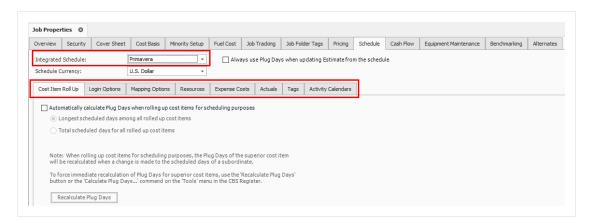
Many of these fields are validated fields, meaning you can choose from options in a drop-down list. The names of these tags and the drop-down values are defined at a master level within the Library Foundation Setup Data. Some job folder tags are setup to be date fields or numerical fields. These tags

are used to sort and filter the job register as well as for selecting which past estimates to utilize for benchmarking.

4.2.9 Schedule Tab

The Schedule tab is used to define the scheduling options for the integration between InEight Estimate Primavera or Microsoft Project. The settings you define here determine what information is sent to your scheduling tool, and how it will be structured.

- At the top of the Schedule tab, the Integrated Schedule can be set to Primavera or Microsoft Project or Manual
- You will need to confirm the proper settings are defined on each of the Schedule sub-tabs. These settings are defined in detail in *Lesson 12 Schedule Integration*



4.2.10 Other Job Properties Tabs

There are several additional tabs on the Job Properties form. The other tabs will not be discussed here because they are either used for project controls, or they will be covered at another time.

Other Job Properties Tabs		
Name	Function	
Minority Setup	Used to set up minority participation goals (for example, DBE or MBE) and you want to track minority participation goal attainment status during the bid process,	
Job Tracking	Used to select the code that will be used when tracking job progress, define the planned production calculation, define the percent complete calculation,	

Other Job Properties Tabs			
	define the forecast methods, and define markup rates for calculating earned revenue on Time and Expense pay items.		
Pricing	Used to define how you want the Balanced Unit Price for each of the job's pay items to be calculated when using the AutoPrice feature. You can also choose form several options in determining how markup is defined.		
Cash Flow	Defines the cash flow rules (payment terms) that are used in the calculation of Job Financing and cost/revenue realization to generate the curves that display on the Cash Flow form.		
Equipment Maintenance	Used to define the calculation of maintenance labor man-hours based on equipment utilization, to capture the impact on total man-hours when changes are made that affect the job's total value.		
Benchmarking	Used to establish the historical data to be used for benchmarking the current job, and to define the default benchmark graph display and calculations.		
Alternates	Used to define Alternate Scenarios, to assess the impact of those scenarios.		

Exercise 4.1 — **Define Job Properties**

In this exercise, you will continue to define your Job Properties from the job you have created in two parts. Complete the following steps:

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1. On the Cover Sheet tab, fill out the following fields:

Job Location	90 th Street & Shea
City	Scottsdale
County	Maricopa
Country	United States
State	Arizona
Туре	Infrastructure
Engineer	Fred Jones
Owner	Jerry Slate
Architect	Robert Frost
Contract Duration	80
Time Measure	Calendar Days
Forecast Start	October 15, 2019
Duration (days)	70
Bid Date and Bid Time	10/1/2019 2:00 PM
Estimator	Jim Sly
Bid Location	123 Main Street
Owner's Estimate	\$500,000.00
Opening Type	Public
Proposal Type	Unit Price
Plan Holders	10
Liquidated Damages	\$1000.00 Per Day
RFQ Contact	Jim Sly

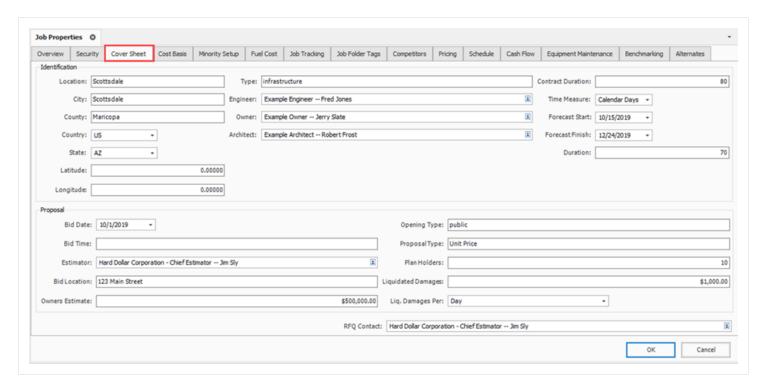
In this part 2 of this exercise, you will continue to define your Job Properties from the Job you have created. Complete the following steps:

2. On the Cost Basis tab:

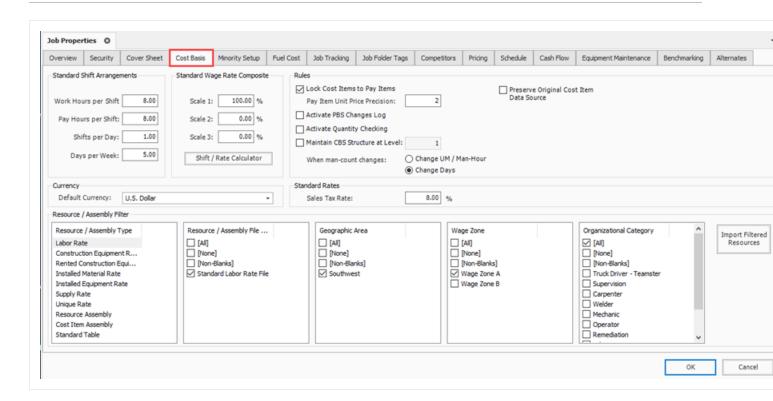
- Ensure the Shift Arrangement is 8 hours a day, 5 days a week
- Ensure the Wage Composite is set to 100% Scale 1
- Ensure the Sales Tax is set to 8%

You should end up with similar results

The following Cover Sheet properties are defined:



The following Cost Basis settings are defined:



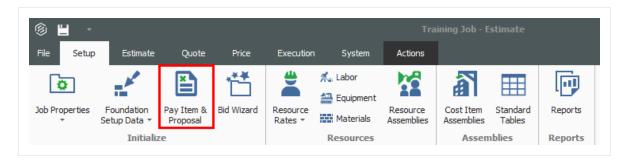
Congratulations, you have completed this exercise!

4.3 PAY ITEM CREATION

Pay items typically represent the owner required deliverables a contractor must submit pricing for. Within InEight Estimate, pay items are used to distribute the cost calculated in the Cost Breakdown Structure and all markup, fees or contingency calculated in the Price Breakdown Structure to a list of defined items. This allows the total estimate value to be distributed to a structure that is different then the CBS. Pay Items are predominantly used by Contractors to prepare a bid sheet. Owners may use pay items to identify funding sources or for various reporting needs.

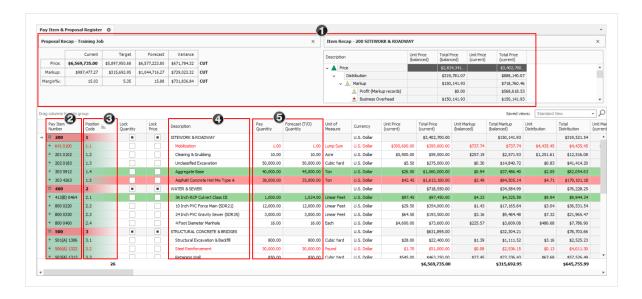
Many Bid Forms are organized by grouping bid items for related scopes of work. Pay items within the Pay Item and Proposal screen can be grouped in a hierarchy by utilizing the Position Code column.

You can create pay items in the Pay Item & Proposal Register. Access this form by selecting the **Setup** tab > **Pay Item & Proposal**.



	Name	Description
1	Proposal and Item Recaps	Related to pricing during bid close-out. You can disregard them at this time.
2	Pay Item Number	Represents the bid item number from the client (if they give you one) or can be a number you specify. This field is alpha-numeric
3	Position Code	Controls the way pay items can be grouped, and provide you with an efficient way to sort.
4	Description	You can enter a pay item description.
5	Pay Quantity and Forecast (T/O) Quantity	The Pay Quantity is the quantity provided by the client. The Forecast (T/O) Quantity is your measured quantity for the item.

4.3.1 Overview – Pay Item & Proposal Register



Step by Step — Create a Pay Item

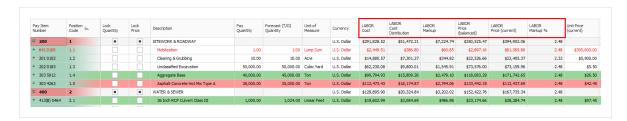
- Open your job and select Setup tab >Pay Item & Proposal from the InEight Estimate landing page.
 - The Pay Item & Proposal Register displays
- 2. In the Pay Item Number column, in the first blank row, type a **number value**.
- 3. Use the Tab key to move to the Description column and type a **description**.
- 4. Leave the Pay Quantity at 1.00 and change the Unit of Measure to LS (Lump Sum).
 - The Forecast (T/O) Quantity will auto populate to match your pay quantity, but can be changed later
 - You can tab to the next row to create additional pay items if needed



4.3.2 Pay Item Prices by Category

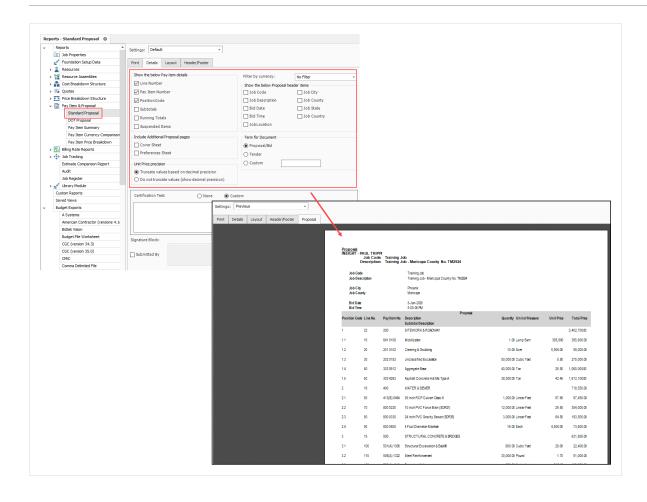
Owners are increasingly requiring more information from contractors as part of their bid submissions. Many times, this is a further breakdown of a bid price such as separating the price of an item based on its labor cost, material cost or man-hours. Select columns in the Pay Item & Proposal register enable users to summarize their pay item prices by up to 10 price categories.

In addition to seeing the price by category, these additional columns also give users better visibility into how the price is established, including columns for the total cost, total distribution, total markup and markup percent. These new columns make it easier to verify that the distribution of unassigned cost and markup are calculated as intended by the estimator.



4.3.3 Standard Proposal report

The Pay Item Standard Proposal report is located in Execution > Reports > Pay Item & Proposal > **Standard Proposal**, and is intended to be used as a bid form, and distributed to other clients, partners, and contractors. In the Details box below, you can determine which key fields you want included and shown on your standard proposal report.



Exercise 4.2 — Create Pay Items

In this exercise, you will practice creating pay items in the Pay Item & Proposal Register. Complete the following steps, using a job of your own.

Position Code	Pay Item Number	Description	Pay Quantity	Unit of Measure
1	200	SITEWORK & ROADWAY		
1.1	641 0100	Mobilization	1	LS
1.2	201 0102	Clearing & Grubbing	10	Acre
1.3	202 0183	Excavation	50,000	CY
2	400	WATER & SEWER		
2.1	800 0220	10 PVC Pipe	1,000	LF

You should end up with the following results:

Position = Code =	Pay Item Number	Description	Pay Quantity	Forecast (T/O) Quantity	Unit of Measure
1	200	SITEWORK & ROADWAY			
+ 1.1	641 0100	Mobilization	1.00	1.00	LS
+ 1.2	201 0102	Clearing & Grubbing	10.00	10.00	Acre
+ 1.3	202 0183	Excavation	50,000.00	50,000.00	CY
= 2	400	WATER & SEWER			
+ 2.1	800 0220	10 PVC Pipe	1,000.00	1,000.00	LF

Congratulations, you have completed this exercise!

Lesson 4 Review

- 1. This is where you enter basic information about the job as well as define your cost basis.
 - a. Pay Item & Proposal
 - b. Job Properties
 - C. Library
 - d. Job Folder
- 2. On the Job Properties form, this tab is where you enter information such as the start date, bid date, job type and location.
 - a. Overview
 - b. Cover Sheet
 - c. Cost Basis
 - d. Foundation Setup Data
- 3. These are the project deliverables; anything the owner agrees to measure and pay for.
 - a. Cost Items
 - b. Resources
 - C. Target Price
 - d. Pay Items

Lesson 4 Summary

As a result of this lesson, you can:

- Create a new job
- Enter Job Properties
- Create pay items in the Pay Item & Proposal Register



LESSON 5 – DIRECT COSTS

Lesson Duration: 30 Minutes

Lesson Objectives

After completing this lesson, you will be able to:

- Explain the Cost Breakdown Structure and its purpose
- Create cost items
- · Add costs and production
- · Manage cost item details

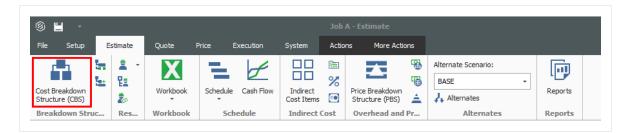
Lesson Topics

5.1 COST BREAKDOWN STRUCTURES

The Cost Breakdown Structure (CBS) is the main form where you will do your cost estimating.

- It is the hierarchy of work activities that make up the estimate
- Each row in the CBS represents a work activity or organizing category and is called a cost item

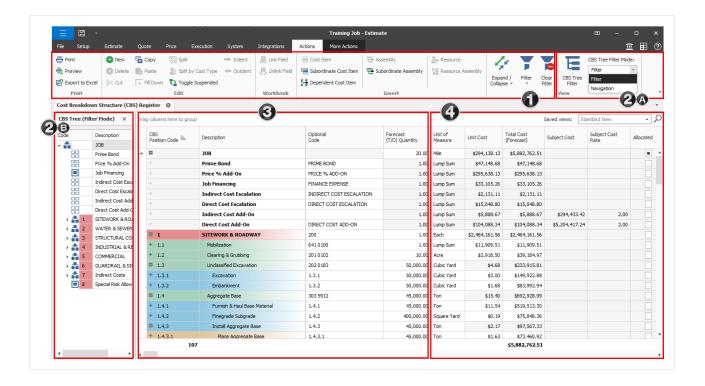
To access the Cost Breakdown Structure, from the InEight Estimate landing page select the **Estimate** tab, then under the Breakdown Structure section select **Cost Breakdown Structure (CBS)**.



Overview - Cost Breakdown Structure (CBS) Register

	Name	Description		
1	Actions Menu	Shortcut icons allow you to edit cost items and import items from other sources such as Excel.		
2A	CBS Tree Filter Mode (drop- down)	The CBS Tree filter shows the CBS hierarchy and is used to quickly help filter cost items, instead of scrolling the CBS to locate certain cost items. The CBS Tree Filter lets you choose between a filter mode or a new navigation mode.		
2B	CBS Tree Filter or Navigation Mode	Both Filter and Navigation modes on the left side of the page provides you with the visibility of your entire CBS structure, as well as giving you the option to navigate and filter throughout the CBS estimate. The Cost Item record can also be tiled next to the tree to make navigating and filtering possible, while viewing all the cost item record details at the same time.		
3	Left CBS register	This side of the register contains all of the estimate activities (cost items) that you create or import, organized into a parent-child hierarchy.		
4	Right CBS register	This side of the register contains numerous columns for cost detail, production values, and user-defined tags and fields.		

Page 132 of 291 InEight Inc. | Release 2023



5.1.1 Cost Item Terminology

The CBS contains both direct and indirect costs.

- Direct Cost Items contain costs that pertain directly to the deliverables of the project. Therefore, direct cost items are typically assigned to pay items
- Indirect Cost Items contain overhead costs that are not directly associated with particular deliverable items but contribute to the total cost of the project (e.g., supervision, site office, safety supplies, bid securities). Occasionally an indirect cost item may be assigned to a pay item (e.g., Mobilization costs that are indirect but assigned to a Mobilization pay item).

In Eight Estimate uses various terms to describe the parent-child relationships of the multiple levels in the CBS:

Terms	Description
Superior	A Superior cost item has subordinate (child) items below it that determine hours and costs.
Subordinate	A Subordinate cost item is a child to a Superior cost item.
Terminal	A Terminal cost item has no subordinate items. Resources, costs, and production can only be added at the terminal cost item level.

NOTE

A Terminal cost item may or may not be a subordinate.

The levels of the CBS are referred to as Level 1, Level 2, etc., as you drill down in the structure. As costs are defined on the terminal items, the sum of the terminal cost items roll up to the superior cost items.



A superior cost item can have no costs of its own; its costs are strictly the rolled-up total from the subordinate cost items below it.

You can use superior cost items as buckets for organizing your work.

As hours and costs are defined on the terminal items, the sum of the terminal cost items roll up to the superior cost items.

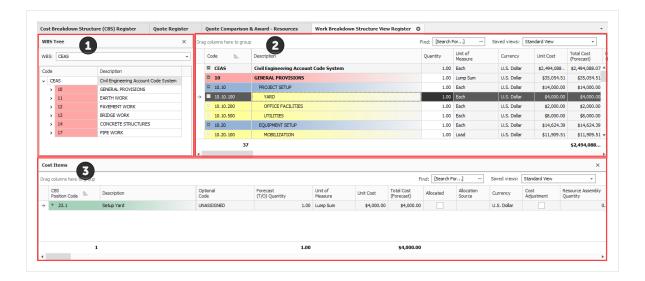
5.1.2 Work Breakdown Structures

The Work Breakdown Structure (WBS) allows you to reorganize the estimate using different formats such as Construction Specifications Institute (CSI) MasterFormat or UniFormat. WBS formats are used when you need multiple variations and summary reports of an estimate. The WBS retains the same relationships between items as in the original estimate while only changing the view and items arrangement in the WBS hierarchy.

To view the Work Breakdown Structure View Register, in the Ribbon select the tab **Estimate > Work Breakdown Structures**.

Overview - Work Breakdown Structure (WBS) View Register

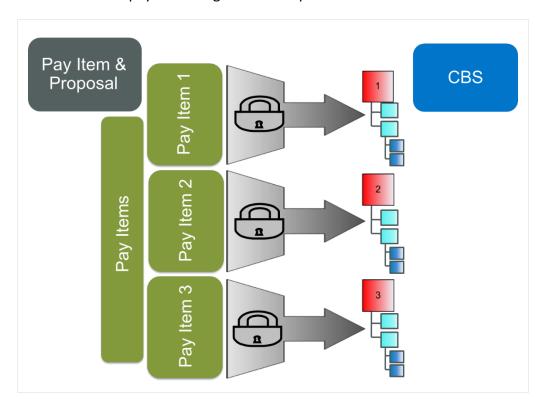
Name		Description		
1	WBS Tree	Use the WBS Tree to filter to a particular WBS item.		
2	WBS Grid	When a specific WBS item is selected in the WBS Tree, all subordinate WBS items display in the WBS grid.		
3	Cost Items	The Cost Items associated with the WBS subordinate in the WBS Grid displays in this data block.		



5.1.3 Locked vs. Unlocked Approach

There are two basic approaches to structuring your cost items and pay items. You can choose to work in a "locked approach" or an "unlocked approach."

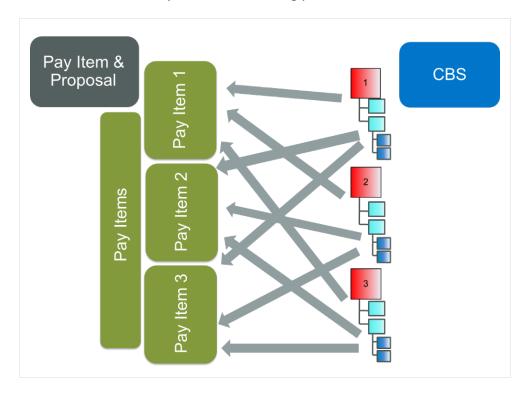
In a locked approach, level one cost items are automatically created and assigned to pay items. This locked approach works well when pay items adequately represent the work plan. Subordinate cost items inherit the pay item assignment of superior cost items.



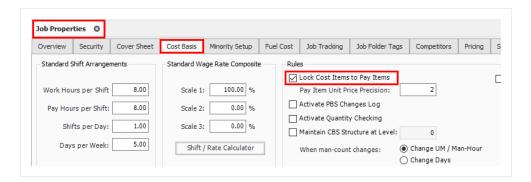
NOTE

If the Lock Cost Items to Pay Item rule is checked in Job Properties, InEight Estimate will automatically create level 1 cost items in the CBS Register for each of your pay items.

The unlocked approach may work better when the pay items do not adequately represent the work plan. You can then assign your cost items to your pay items in any arrangement. Companies looking to standardize the way they estimate and use templates will want to use this approach as it allows you to dictate the cost breakdown structure. Owners will also typically use the unlocked approach since pay items are not necessary to their estimating process.



The option of working in a locked approach vs. an unlocked approach is available in the Job Properties Form, on the Cost Basis tab under the Rules section. By selecting the checkbox for Lock Cost items to Pay Item, you are choosing to work in a locked approach.



5.1.4 Take-Off Quantities

In the Cost Breakdown Structure, estimated quantities are entered into the Forecast (T/O) Quantity field with a corresponding unit of measure. The quantity will default to 1 each when you create a new cost item and should be updated to reflect the work being estimated.



NOTE

Forecast (T/O) Quantities are only used for your cost items in the CBS Register. Pay Quantities are used for final pricing in the PBS and Pay Item & Proposal forms.

Because the training project is a "locked" job, you already have level 1 cost items, and their default take-off quantities are populated from their corresponding pay item quantities.

The following step by step walks you through adjusting the default take-off quantities on a couple of your cost items.

Step by Step — Adjust take-off quantities

- From the Estimate tab, select Cost Breakdown Structure (CBS).
- 2. In the Forecast (T/O) Quantity column, the Forecast (T/O) Quantity is brought over from the Pay Item & Proposal Register, but here you can adjust it if needed. Practice adjusting the Forecast T/O quantity of one of your cost items.
 - For this example, we'll change Clearing and Grubbing to 15.00 Acre and Excavation to 40,000 CY.



5.2 COST ITEM CREATION

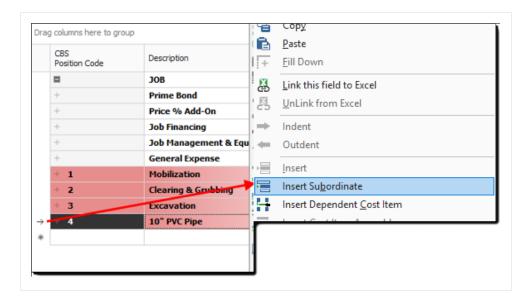
During estimate development, you will create new cost items to break down your work into specific activities. You can create superior and subordinate cost items as needed to organize your work.

5.2.1 Insert Subordinate Cost Item

You can add subordinate cost items in two different ways:

Option 1

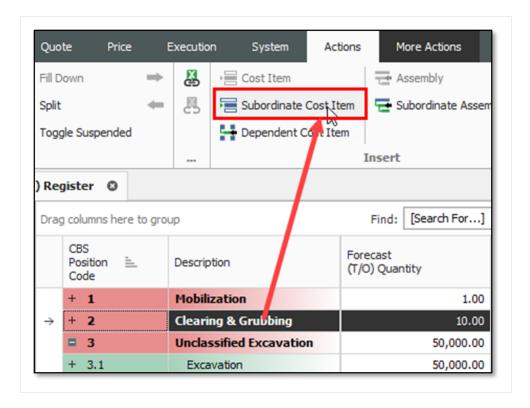
Right-click on the row header of the superior cost item and select Insert Subordinate.



The row header is considered the far left edge of the CBS row where the small arrow appear appears above. It is used to open records and perform actions on items instead of clicking on cells within the row which will allow you to directly type into the selected cell.

Option 2

Click on the **Subordinate Cost Item** icon on the Cost Breakdown Structure (CBS) Register toolbar.



5.2.2 Insert Cost Item

You can add cost items at the same level in two different ways.

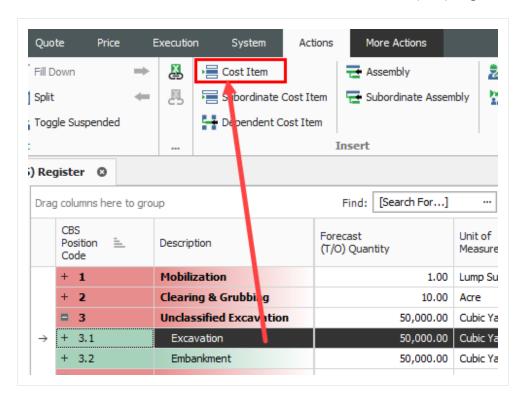
Option 1

Right click on the row header of the superior cost item and select Insert.



Option 2

Click on the Cost Item icon on the Cost Breakdown Structure (CBS) Register toolbar.



Because the project you are working in is a "locked" job (where cost items are locked to pay items), your CBS Register will already have level 1 cost items representing each of your pay items, and each cost item will be assigned to its corresponding pay item.

The following step by step walks you through creating a subordinate (child) cost item for one of your level-one cost items.

Step by Step — Create a subordinate cost item

- 1. From the Estimate tab, select Cost Breakdown Structure (CBS).
- 2. Right-click on a cost item and select Insert Subordinate.
 - This creates a new subordinate cost item below your selected cost item
- 3. For the subordinate cost item, enter a description.
- 4. Add a quantity and select your Unit of Measure.
 - For this example, we'll insert a subordinate under Clearing & Grubbing for Clearing

	1	SITEWORK & ROADWAY	1.00	Each
t	1.1	Mobilization	1.00	LS
=	1.2	Clearing & Grubbing	15.00	Acre
+	1.2.1	Clearing	15.00	Acre
+	1.3	Excavation	40,000.00	CY
	2	WATER & SEWER	1.00	Each
+	2.1	10 PVC Pipe	1,000.00	LF

You can create a subordinate at the same level, by right clicking on an equal-level cost item and selecting **Insert**.

5.2.3 Move Cost Items

As you develop your estimate, you may need to move cost items around in the Cost Breakdown Structure. To move a cost item:

1. Select the row header of the cost item you wish to move. If you select a superior cost item, it will bring the subordinates along with it.

2. Drag and drop the cost item to the right place in your structure. Notice one of two cursor symbols appears:

The symbol with three equal bars will drop the cost item at the same level as the cost item you drop it on.



The symbol with a subordinate bar will make the cost item become a subordinate to the one you drop it on.



Exercise 5.1 — Create cost items

In this exercise, you will practice creating additional cost items. Create the following cost items, using your own job.

Code	Description	Forecast (T/O) Quantity	Unit of Measure
1.2.2	Grading	10	Acre
1.3.1	Excavate	40,000	CY
1.3.2	Haul	40,000	CY
4.1	Furnish Pipe Materials	1,000	LF
4.2	Excavate-Install-Backfill Pipe	1,000	LF

You should end up with similar results:

2	1	SITEWORK & ROADWAY	1.00	Each
+	1.1	Mobilization	1.00	LS
2	1.2	Clearing & Grubbing	15.00	Acre
+	1.2.1	Clearing	15.00	Acre
÷	1.2.2	Grading	10.00	Acre
	1.3	Excavation	40,000.00	CY
+	1.3.1	Excavate	40,000.00	CY
+	1.3.2	Haul	40,000.00	CY
	2	WATER & SEWER	1.00	Each
	2.1	10 PVC Pipe	1,000.00	LF
+	2.1.1	Furnish Pipe Materials	1,000.00	LF
+	2.1.2	Excavate-Install-Backfill Pipe	1,000.00	LF

Congratulations, you have completed this Exercise!

5.3 COSTS AND PRODUCTION

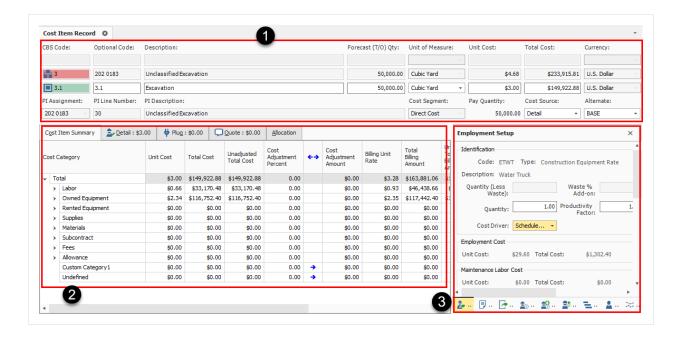
For the cost items you've created, you can now add their costs and production. All information for a cost item is contained in a Cost Item Record.

5.3.1 Cost Item Record

You can open the Cost Item Record by either double clicking on a cost item row header, or right clicking and selecting **Open**.

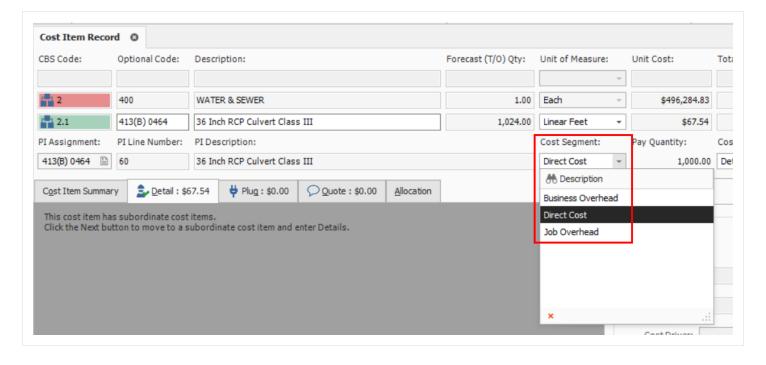
Cost Item Record Overview

	Name	Description
1	Cost Item Header Information	Provides general information about the cost item. It displays the cost item's take-off quantity, Unit of Measure, and Cost. It also indicates what Cost Source is being used. The Cost Segment drop-down is used to differentiate estimated costs in the Direct Costs, Job Overhead or Business overhead categories.
2	Costing Area	Section where costs are defined. There are three ways to enter costs: Detail, Plug, and Quote. The Cost Summary tab summarizes whatever costs are defined. Under the Cost Segment drop down, you can choose
3	Data Blocks	Contains a set of tabs for entering additional information including production, shift arrangements, man-hour factors, notes, and scheduling information.



5.3.2 Cost Segments

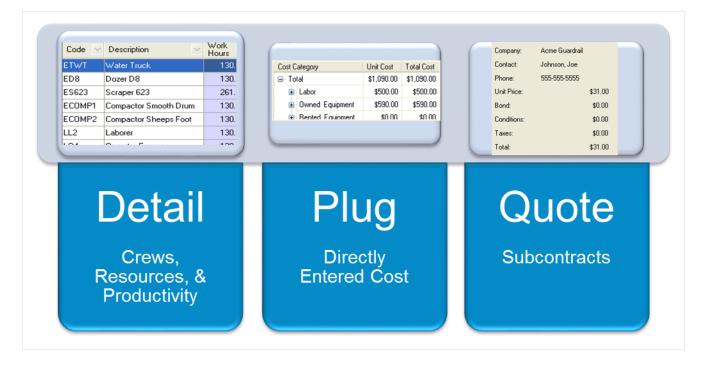
The Direct Costs, Job Overhead, and Business Overhead cost segments helps to classify the scope of work so you can report on direct vs indirect costs, and accurately control how markup is spread throughout your bid. This differentiation is necessary to effectively price work based on the risk profile of each segment of cost.



5.3.3 Cost Sources

You can define costs on a cost item in one of three ways, called Cost Sources:

Tab	Description
Detail	This is the recommended costing method, where labor, equipment, and material resources are defined, along with productivity, to determine costs.
Plug	This method allows you to enter a unit or total cost directly, without needing to enter resources or production. This should rarely be used , but does have a couple of use cases: • Place holder value until you get more information (from subcontractors or designers) • For preliminary estimates when limited information is available
Quote	The Quote cost source is for contractors, subcontractors or vendor quotes. • Creating and managing quotes is covered in <u>Lesson - Quote Management</u>

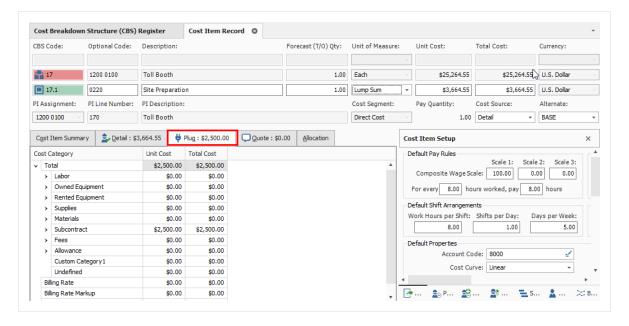


On each Cost Item Record, InEight Estimate gives you the option to define both Plug and Detail values on each respective tab.

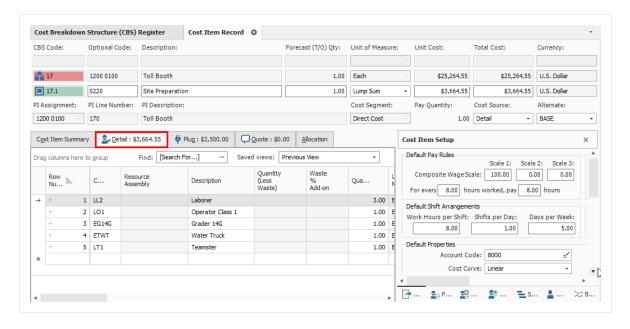
Page 146 of 291 InEight Inc. | Release 2023

5.3.3.1 Plug Tab

The Plug tab allows user to input unit or total cost to any of the listed cost categories which can be customized based on company requirements.



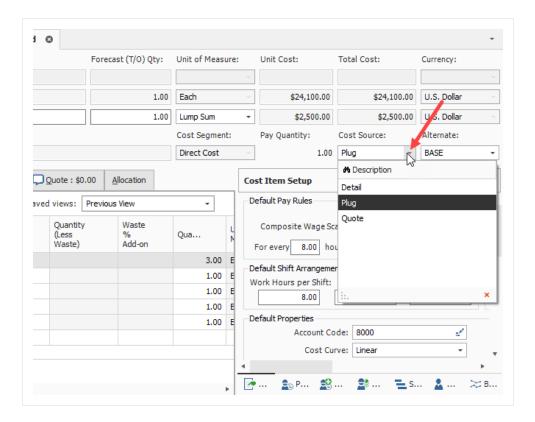
5.3.3.2 Detail Tab



Entering both a detailed and plug cost allows you to define costs at a higher summary level initially (Plug tab), and then define more detail as the estimating process progresses (Detail tab). You can

review and compare your plug and detail values by toggling between tabs, but your cost item will only contribute the total cost from one of the tabs based on which cost source is selected.

You control which cost is used by selecting **Detail** or **Plug** in the Cost Source field on the Cost Item Record.



The Quote Cost Source can only be selected from the Quote Comparison & Award form. See Lesson 8 – Quote Comparison.

5.3.4 Plug Costs

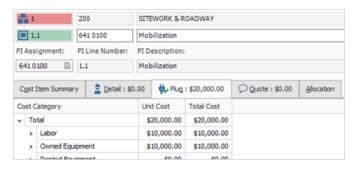
TIP

The following steps walk you through defining a plug cost on a cost item.

Step by Step — Define a plugged cost

- 1. From the Estimate tab, select Cost Breakdown Structure (CBS).
- 2. Right-click on the **row header** for a cost item and select **Open**.

- 3. In the Cost Source drop-down field select Plug.
- 4. In the left section of the cost item, select the Plug tab.
- 5. Click in the Unit cost or Total cost field for a cost category and type in a Numeric Value.
 - For this example, on the Mobilization cost item, we'll add \$10,000 in the Total Cost field for both Labor and Owner Equipment.



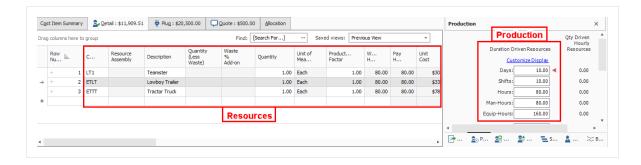
5.3.5 Detail Costs

The **Detail** cost method is also defined on the Cost Item Record. On the Detail tab, you can add resources (labor, equipment, and material) and define production.

On the Production tab (right side of screen), define production by entering one of the following:

- · A duration, or
- · A unit per duration, or
- A duration per unit

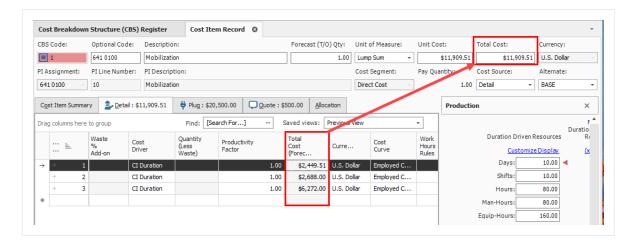
When you enter a production value, all the other production fields will auto-fill based on what you entered.



The hours defined on the Production tab drive the labor and equipment resources you employ on the left, multiplying their unit costs by the production hours.

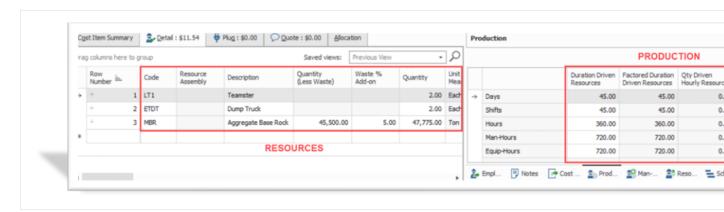
When you employ material resources, their costs are driven by the quantity you enter into the quantity field.

The Total Cost of each resource is added together to give you the Total Cost for the cost item.



Step by Step — Detail costs

- 1. On the Detail tab, add resources (labor, equipment, and material).
- 2. On the Production tab, define production (duration, unit per duration, or duration per unit).
- 3. The hours defined on the Production tab drive the labor and equipment resources on the left, multiplying their unit costs by the production hours.
- With material resources, their costs are driven by the quantity entered in the quantity field.



5.3.5.3 Add Cost Detail

The following steps walk you through adding resources and production on a cost item.

Step by Step — Add cost detail

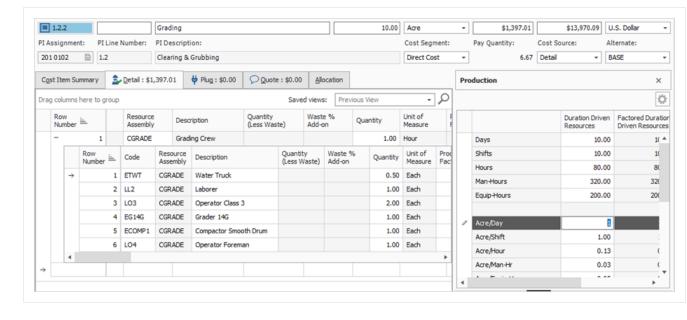
- 1. From the Estimate tab, select Cost Breakdown Structure (CBS).
- 2. Right-click on **row header** for a cost item and select **Open**.
- 3. Select the **Detail** tab.
- 4. A blank row is available to define your costs. With your cursor in the code field, click the **Resource Selection** icon to open the Resource Selection Register.
- 5. Select a resource tab (e.g., Labor).
- 6. Select a resource.
- 7. Select **OK**.
- 8. Repeat the steps to add additional resources as needed.
- 9. Click in each resource's quantity field to change their quantity as needed.
- 10. From the lower-right section of the form, select the **Production** tab.
- 11. Type a **numeric value** in the Days field, then press **Tab**.
- 12. Click **OK** to close the record.
 - For this example, we'll add cost detail to the Clearing cost item, adding the following labor and equipment resources and production value:

Resource	Quantity		
LL2 Laborer	2		
LO1 Operator Class 1	1		
EL988 Loader 988	1		
Cost Item Production Value (in Days)			
8			

5.3.5.4 Add Assembly

Step by Step — Define cost detail by adding an assembly

- 1. From the Estimate tab, select Cost Breakdown Structure (CBS).
- 2. Right-click on the **row header** for one of the cost items and select **Open**.
- 3. Select the **Detail** tab.
- 4. With your cursor in the Resource Assembly field, click the **Resource Assembly Selection** icon to open the Resource Assembly Selection Register.
- 5. Select an assembly, then click **OK**.
- Because this crew includes duration-based resources, you need to enter a Production value.Select the **Production** tab.
- 7. Type a **numeric value** in one of the production fields (e.g., UoM/day), then press **Tab**.
 - For this example, on the Grading cost item, we'll add a Grading assembly with a production value of 1 Acre/Day.



Exercise 5.2 — Define cost detail

For cost items you create in InEight Estimate, you need to add resources, assemblies and production to define their costs. In this exercise, you will practice defining cost details. Complete the following steps, using your job:

Add the following or similar resources and production to your 1.3.1 Excavate cost item.

Code	Description	Quantity
LO1	Operator Class 1	1
LL2	Laborer	2
LL3	Labor Foreman	1
EX225	Excavator 225	1
CY/Hour	400	

Add the following resources and production to the 1.3.2 Haul cost item.

Code	Description	Quantity
LO1	Operator Class 1	1
LL2	Laborer	2
LL3	Labor Foreman	1
LT1	Teamster	1
EL950	Loader 950	1
ETDT	Dump Truck	1
EX225	Excavator 225	1
CY/Hour	400	

Add the following resource and quantity to the 2.1.1. Furnish Pipe Materials cost item.

Code	Description	Quantity
MPP10	Pipe 10" PVC SDR21	1,000 with 5% Waste % Add-on = 1,050 LF

Add the following assembly to the 2.1.2 Excavate-Install-Backfill Pipe cost item.

Code	Description	Quantity
CPIPE	Pipe Crew	1

Add the following production value to cost item.

You should end up with the similar results:

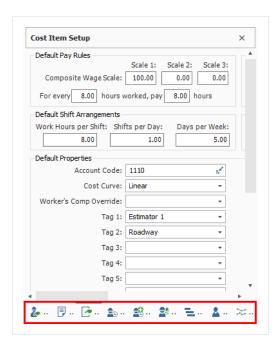
- 1	SITEWORK & ROADWAY	1.00	Each	\$87,021.21	\$87,021.21
+ 1.1	Mobilization	1.00	LS	\$20,000.00	\$20,000.00
□ 1.2	Clearing & Grubbing	15.00	Acre	\$1,399.82	\$20,997.25
+ 1.2.1	Clearing	15.00	Acre	\$468.48	\$7,027.16
+ 1.2.2	Grading	10.00	Acre	\$1,397.01	\$13,970.09
□ 1.3	Excavation	40,000.00	CY	\$1.15	\$46,023.96
+ 1.3.1	Excavate	40,000.00	CY	\$0.43	\$17,227.04
+ 1.3.2	Haul	40,000.00	CY	\$0.72	\$28,796.93
□ 2	WATER & SEWER	1.00	Each	\$9,603.73	\$9,603.73
□ 2.1	10 PVC Pipe	1,000.00	LF	\$9.60	\$9,603.73
+ 2.1.1	Furnish Pipe Materials	1,000.00	LF	\$3.54	\$3,538.08
+ 2.1.2	Excavate-Install-Backfill Pipe	1,000.00	LF	\$6.07	\$6,065.65

Congratulations, you have completed this exercise!

Page 154 of 291 InEight Inc. | Release 2023

5.4 COST ITEM DETAILS

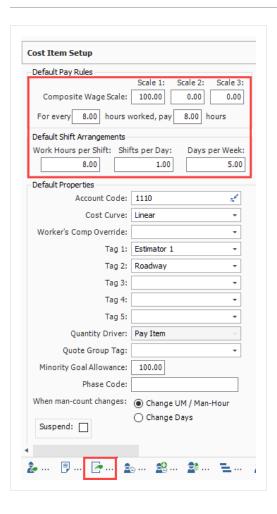
The Cost Item Record contains other tabs (called Data Blocks) in addition to the Production tab, for storing and calculating information specific to that cost item.



You can add to or adjust the information on these tabs as needed, based on the cost item's circumstances. In this section, you will review three of the tabs (in addition to the Production tab) you will likely use most often: Cost Item Setup, Notes, and Man-Hour Factors.

5.4.1 Cost Item Setup

On the data block where the Production tab was found, there is also a Cost Item Setup tab where you can adjust wage scale and shift arrangements for a specific cost item.



The composite wage scale and work and pay hours are used in the calculation of the cost of employed labor resources. The data reported on the Default Pay Rules tab is, by default, the composite wage scale and work and pay hours defined on the Job Properties - Cost Basis tab for the current job.

These settings can be modified from the default on a cost item-by-cost item basis.

The Pay Rules for cost items can also be defined or modified on the Cost Breakdown Structure (CBS) Register in the Scale 1, Scale 2, Scale 3, Work Hours Rules, and/or Pay Hours Rules columns in the row of the subject cost item.

5.4.2 Cost Curves

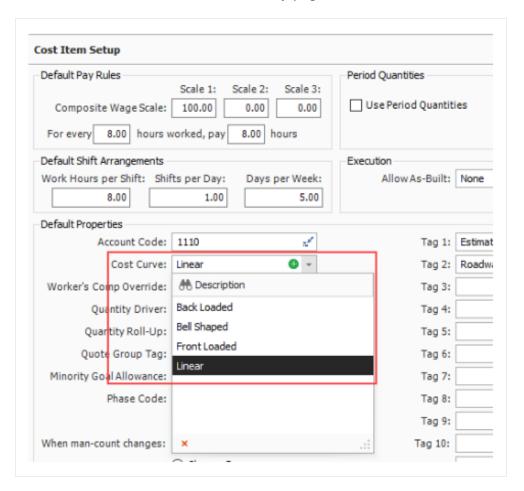
Cost curves are used to determine how the cost of a cost item is distributed over time. The main benefit of defining the cost curve for a cost item is to create a more accurate estimation of the cash flow over the life of a project.

The schedule dates entered on a Cost Item are used to define the periods across which a cost item will incur its costs. A cost item's start and finish dates can be entered manually by the user or established

using Schedule Integration, and the time periods (day, week, month, quarter, year) are determined in the Cash Flow settings in Job Properties. For more information on scheduling, see topics Microsoft

Project and Primavera.

By default, Cost Items have a linear cost curve, which distributes the cost of the cost item equally across all periods for the Cost Item. There are 5 different types of cost curves that can be selected from in the Cost Item Record > **Cost Item Setup** page.



Cost curve type	Definition
Back Loaded	Costs are low for most of an activity's timeline, but then increase towards the end. This curve type starts out with a lower slope and gradually becomes steeper as the work progresses. Most resources are assumed to be consumed later in the activity and may be

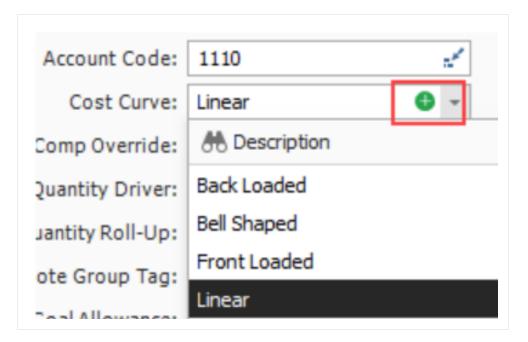
(continued)

Cost curve type	Definition
	more characteristic of subcontracted work where costs are incurred as the work nears completion.
Bell Shaped	Expenses are low at the start of an activity, increase during construction, and decrease as the project approaches completion. Bell shaped cost curves incur the majority of their costs towards the mid-point of the work and exponentially increase and decrease from the beginning to the end of the activity. This type of curve can be characteristic of larger portions of work that start with a few resources, ramp up to a peak, incurring more costs during the ramp up, then ramp back down as the work nears completion.
Front Loaded	A front-loaded cost curve is when costs are incurred early in a activity. This can happen for several reasons such as early procurement of materials to take advantage of lower prices or to address long lead times.
Linear	Linear cost curves take the total cost of the activity and spreads it equally amongst the specified periods.
Cost Item Periods	Invoked by using the Period Quantities feature (described below). Cost Item Periods are used to customize cost curves based on the quantities consumed in various periods. In comparison to the other curves which spread the items total cost proportionally based the chosen cost curve, the Cost Item Periods option can generate a more precise distribution of costs to specific periods because the user can simply define how much quantity of work is getting completed in

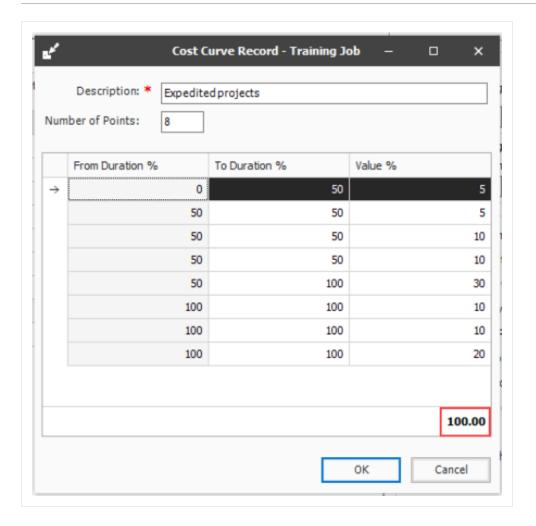
(continued)

Cost curve type	Definition
	each specific period.

You can also choose to create your own custom cost curve by clicking on the add button in the Cost Curve drop-down menu.



Custom cost curves let you define your own from and to durations along with their associated values, which need to add up to 100%.

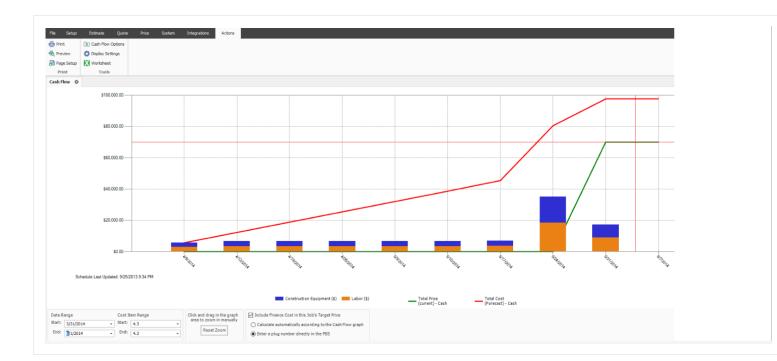


Cash Flow

All cost curves, regardless of type, impact the generation of the cash flow graph. The <u>Cash Flow</u> form provides a graphical representation of the cash flow and resource utilization of your project, so you can quickly assess financing and resource needs.

You can open the Cash Flow form by selecting the **Estimate** tab from the Estimate landing page, then selecting **Cash Flow** from the Schedule section.

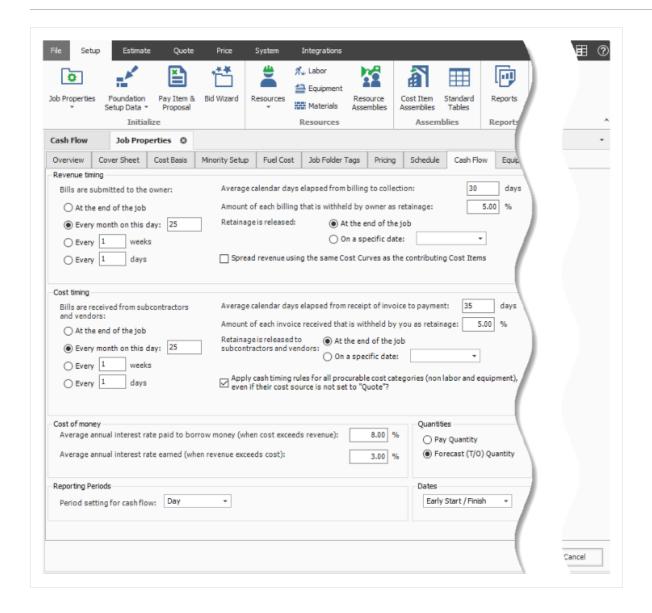
To generate a cash flow curve, the estimate must be populated with schedule dates either directly from integration with Primavera, Microsoft project, or input manually.



Cash flow options

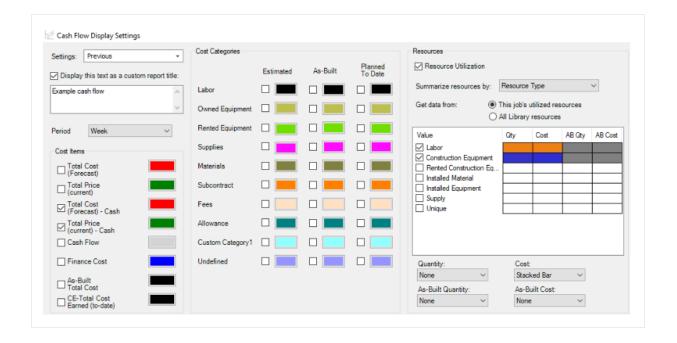
The <u>Cash Flow Options</u> are used to define the cash flow rules (revenue timing, cost timing, cost of money, and quantities) needed to calculate the finance expense and cash flow for your project.

Cash flow rules (revenue timing, cost timing, cost of money, and quantities) describe how cash flow occurs between a contractor and a client, and between contractors or owners and vendors/subcontractors. Cash flow is then calculated based on both the earning and payment terms you specify, and the job's schedule and pay item prices.



Cash Flow Display Settings

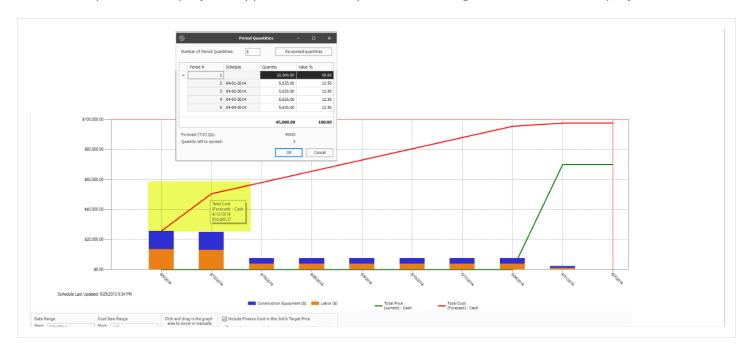
The Cash Flow Display Settings allow you to control what information displays on the Cash Flow graph.



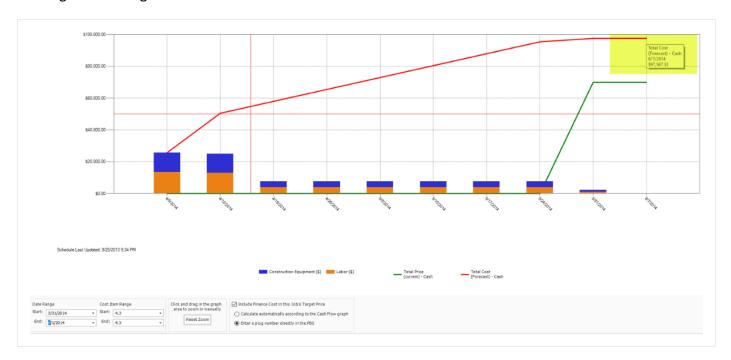
Cash Flow example

Using the Period Quantities cost curve type as an example, on the Cash Flow graph, you can see that 50% of the total cost for this cost item, represented by the red line, is incurred in the first period of the project. Half of the project's cost is incurred during the first period of the project's lifespan as determined by what is entered in the cost item's period quantities.

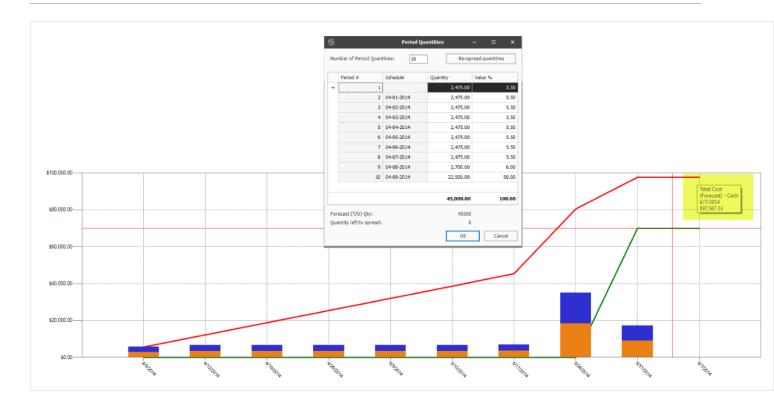
A reason why half of the project's cost is being used during the first period could be that resources available to perform the project happen to be mostly available during the front end of the project.



After the first period, the project incurs the remaining balance of the total project cost of \$95,000. This is spread equally with quantities of \$5,625 amongst the last three periods. This information helps you to better understand when the owner provides payment, in addition to deciding if more project funding or financing is needed.



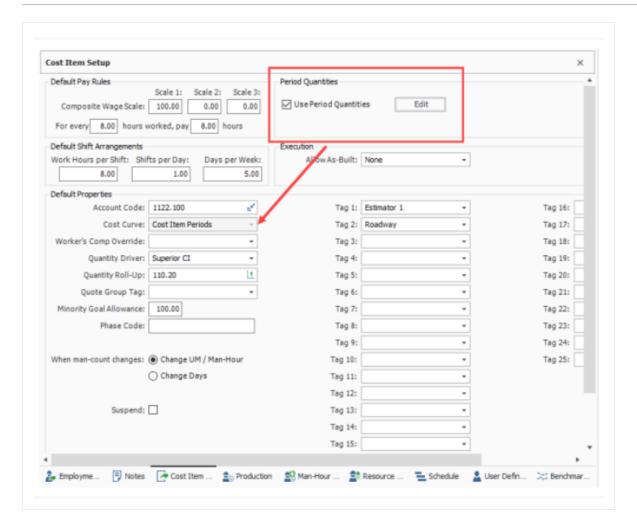
Perhaps most costs on this one item will be incurred at the end of the activity, such as a subcontractor billing for most of his work as it nears completion. If it's determined costs are incurred towards the end of the activity, you can attribute most of the cost items quantity in the last period. You can add any number of additional periods to a custom cost curve or to a cost curve defined by period quantities curve and the costs will be proportionally spread across the actual number of periods defined by the Cost Items start and finish dates and cash flow settings. Be aware reducing the number of periods in a front or back end loaded curve may show a steeper total cost in some periods.



Using period quantities as the cost curve helps you determine how much of a cost item's cost is going to be spread in different durations of time.

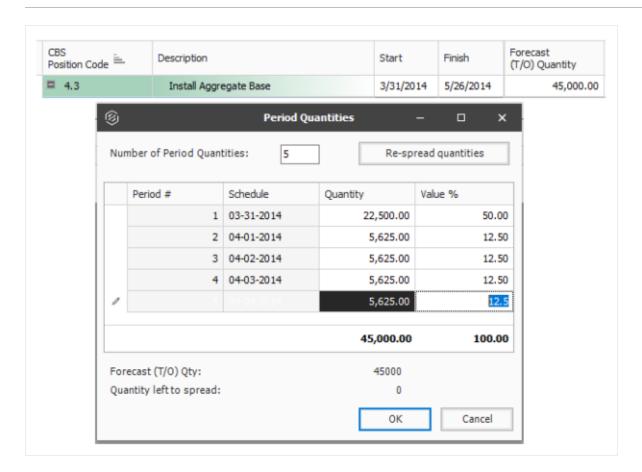
Period Quantities

Like the other four cost curves, Period Quantities are used to customize cost curves, which show you a graphical representation of the cash flow and resource utilization so you can assess the proper financing and resource project needs. When the Period Quantities check box is selected, the Cost Curve automatically changes to Cost Item Periods.

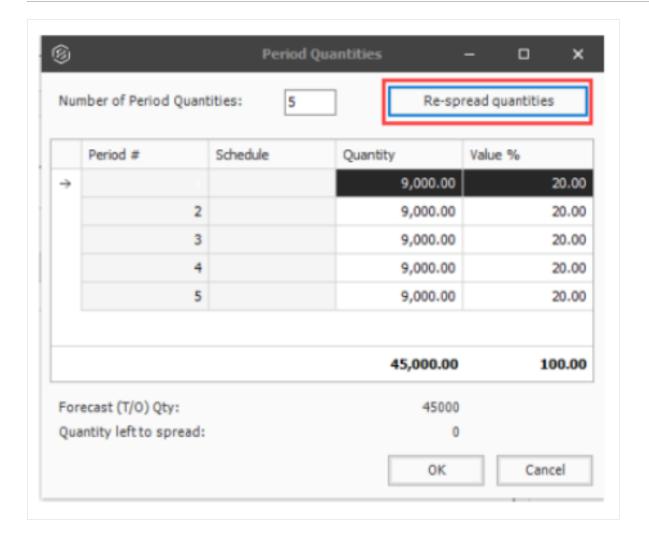


The Period Quantity calculator uses the cost item quantity assigned to various periods to calculate the specific percentages attributable to each range of periods covered by the cost item. The purpose of using period quantities is to spread costs via the cost curve in the cash flow analysis. For example, if you have an item where 50% of the cost is incurred when you start the work because you have to buy all the material first, then you would want a customized cost curve to reflect that this is how the costs will be incurred over time when building that work.

In the example below, since 50% of the cost is incurred when the project starts, period one's quantity is 50% of 45,000 Forecast (T/O) Qty which is 22,500. The remaining costs are then spread equally across the remaining three periods.

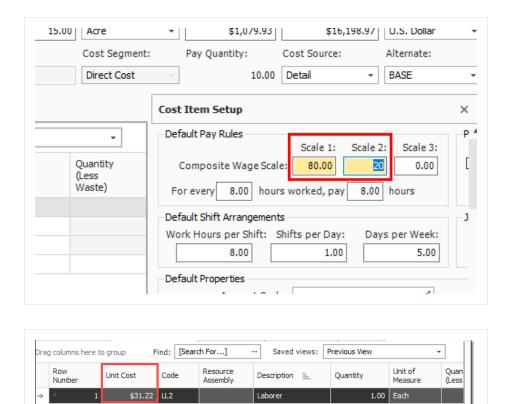


You can also choose to select the Re-spread quantities button to spread the quantities equally among the periods entered in the Number of Period Quantities field.

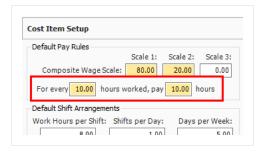


Step by Step — Adjust shift arrangements

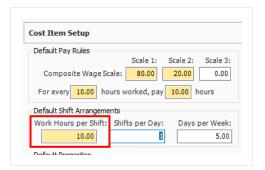
- 1. From the Estimate tab, select Cost Breakdown Structure (CBS).
- 2. Right-click on the row header for a cost item and select **Open**.
- 3. Select the **Cost Item Setup** tab in the lower-right portion of the form (the tab name may be abbreviated).
- 4. In the Default Pay Rules data block, adjust your Composite Wage Scale as needed.



5. Under the Composite Wage Scale, adjust your Composite Wage Scale as needed.

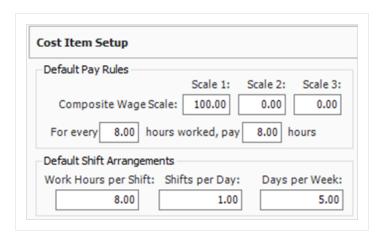


6. In the **Default Shift Arrangements** data block, make changes as needed.



For this example, we'll make the following changes on the Clearing cost item:

- Composite Wage Scale 80% Scale 1, 20% Scale 2.
- For every 10 hours worked, pay 10 hours.
- Default Shift Arrangements Change Work Hours per Shift to 10.



5.4.3 Notes

On the Cost Item Record, you can enter any cost item-specific instructions, parameters, or general information on the Notes tab. Below are a few examples of the kinds of notes you might enter:

- For a Hauling cost item: There should be very little waste. If so, we can spread it out in the right
 of way at MP 111
- For a Structural Excavation and Backfill item: The backfill cannot be the native material. Have to use clean base rock
- For an Underground Pipe cost item: The average depth is close to 10 ft.



You can use the Notes tab to reference cost item changes (e.g., changing shift arrangements, changing a resource rate).

5.4.4 Man-Hour Factors

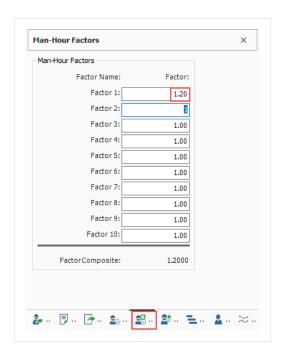
For items that have known risks or potential resource concerns, you can apply a Man-Hour Factor to take those risks into consideration.

Man-Hour factors are applied on the Man-Hour Factors tab on the Cost Item Record. Factors are applied in relation to 1, where slower production is greater than 1 and faster production is less than 1.

TIP

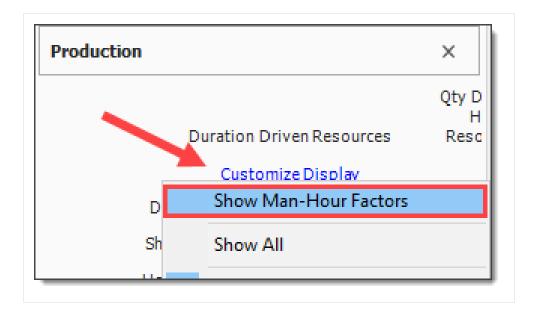
Man-Hour Factors affect both Labor and Equipment Hours.

For example, if you predict production to be 20% slower due to weather concerns, you would type 1.2 in the weather factor field.



Even after defining a Man-Hour Factor, the Production tab will still display the original Production values.

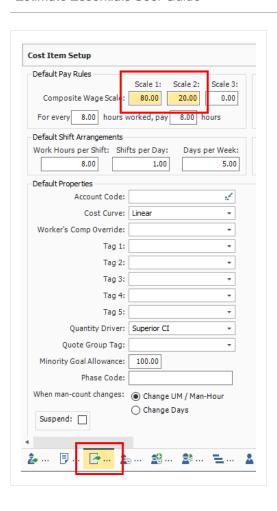
- To see the factored Production values, click the Customize Display link on the Production tab and select Show Man-Hour Factors
- Both original and factored production are then displayed on the Production tab



You can apply Man-Hour Factors to multiple cost items at once by Multi-Editing selected cost items on the CBS Register.

5.4.5 Unique Identifier

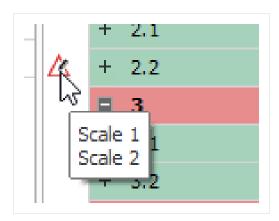
You may have noticed when you made changes on the Cost Item Setup tab, that the fields you changed and the Cost Item Setup tab became highlighted, indicating they were altered from their original state.



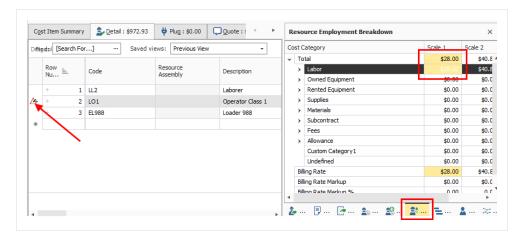
On the CBS Register, the cost item you edited now has a Unique Identifier in the row header indicating the cost item was altered from the default values set in the project job properties or in the project library of resources rates.



If you hover over the identifier, a pop-up menu appears indicating what data points were changed.

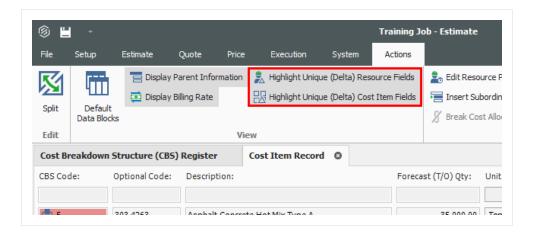


This same identifier will show up for resources as well, if you make changes to the employed resource's cost to be different than the original resource rate imported from the Resource Rate Register.



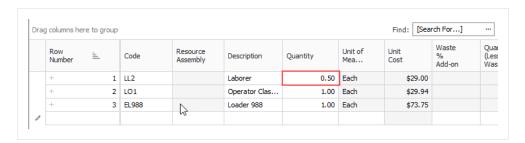
5.4.5.1 Highlight Unique (Delta) Toggle

You can turn the highlighting of unique resource and cost item fields off and on from the Actions menu of the Cost Item Record, under the View section.

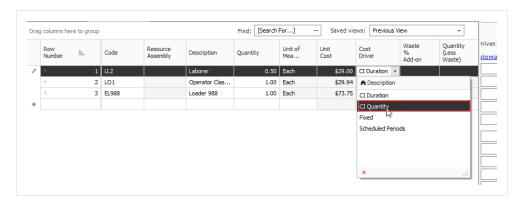


5.4.6 Cost Drivers

Each type of resource has a default cost driver. For example, Labor resources are duration driven so the cost driver is CI Duration, meaning their costs are driven by the duration of the cost item. If you want an Operator to only be assigned to a specific cost item or work activity for half the time, you can change its quantity to .5 and it will be driven by half of the cost item's hours.



To enter work hours manually for the employed resource, you can change the Cost Driver option to CI Quantity or Fixed.

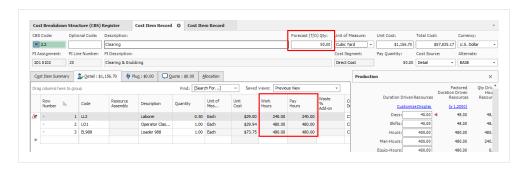


With CI Quantity as your cost driver for the Operator, you can adjust the Work Hours manually, where previously that column was read-only.

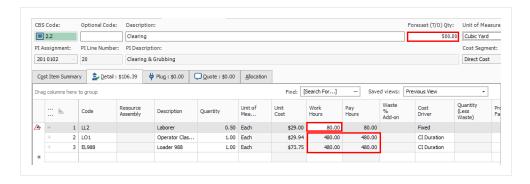
Let's say you want your Operator to work specifically 80 hours.



However, since the resource is now quantity driven, if you change the Forecast (T/O) Quantity to 50 you will see that the work hours will still adjust from 12 to 40.



If you want it set at 80 hours no matter what changes you make to your quantity, you can change the cost driver to Fixed. Then when you change the Forecast Quantity to 500, the work hours for the Operator will not change and will remain at 80 hours as shown below.



If you followed along and made any adjustments to cost item 2.1 Clearing, change the Cost Driver for the Operator resource back to **CI Duration** and the Work Hours back to **100**.

5.4.7 Suspend Cost Items

The Suspend feature allows you to turn cost items on and off in order to perform "what-if?" analysis or evaluate alternative approaches to the work.

A cost item can be suspended in InEight Estimate for various reasons including the following:

- Manually suspended cost items
- Suspended parent
- Parent with cost source that is not Detail (plugged or quoted)
- · Parent cost item with a zero quantity
- · Pay item is suspended
- · Allocated cost items
- Alternate scenarios:
 - Overridden by another alternate
 - · Alternative is not active

Suspended cost items do not contribute any cost to the job's total value. Suspended items can be unsuspended at anytime in order to be included in the total project value.

Step by Step — Suspend a Cost Item

- On the Cost Breakdown Structure (CBS) Register, select a cost item.
- 2. Right click on the selection and select **Toggle Suspended** from the menu.
 - You can also select Toggle Suspended under the Edit section of the Actions tab up above
 - You can also suspend cost items by checking the Suspend checkbox on the Cost Item Setup tab of a cost item record



 If a superior cost item is suspended, its subordinate cost items are automatically suspended as well



The costs associated with these cost items will no longer contribute to the estimate

5.4.7.2 Editable Man-Hour Factors in Suspended Cost Items

You can edit Man-Hour Factors for a suspended cost item by creating and maintaining cost items, including Man-Hour Factors. This can be accomplished in a suspended state while having the scope of work included in your estimate. The cost to contribute is excluded from the scope of work until you are ready to make it part of your estimate.



Page 178 of 291 InEight Inc. | Release 2023

5.4.7.3 Unsuspend a Cost Item

Follow the step by step below to unsuspend a cost item.

Step by Step — Unsuspend a Cost Item

- 1. On the Cost Breakdown Structure (CBS) Register, select a cost item.
- 2. Right click on the selection and choose **Toggle Suspended**.
 - · You can also select Toggle Suspended from the Edit section of the Actions tab
 - You can also unsuspend cost items by unchecking the Suspend checkbox on the Cost Item
 Setup tab of a cost item record

5.4.7.4 Suspend Column

Within the CBS Register, the Suspend column indicates which cost items are suspended.



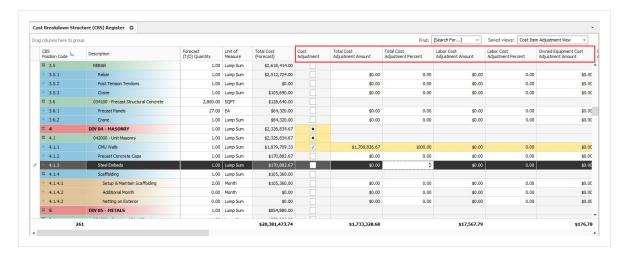
Hover over the checkmarks to see why the cost item is suspended



 You can suspend and unsuspend cost items by checking and unchecking the checkboxes in the Suspend column as well

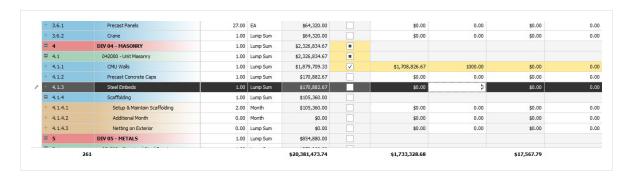
5.4.8 Adding Cost Adjustments

Total Cost and Billing Adjustments can now be made in the CBS register which can be viewed either from the Standard view of the CBS register, or a saved view affiliated with change.



Adjustment fields have been added to the CBS to view and modify the adjustment amount and adjustment percent without going into each individual cost item.

Any adjustment made to the Adjustment Amount fields on the CBS register will then have the Adjustment Percent field automatically calculated. Changes made to those fields will be highlighted in yellow signifying an adjustment has been made.



Other adjustments fields in the CBS register include the many adjustments fields that have been added to the **Billing Rates View**.

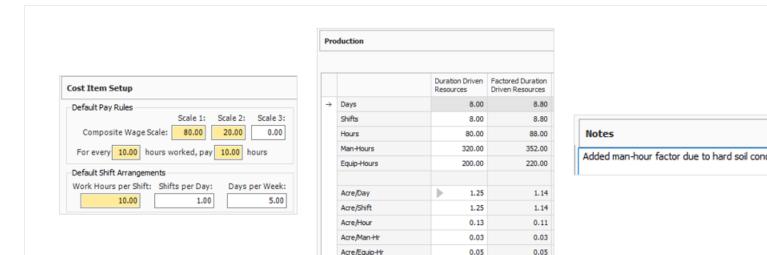
A new Saved view called **Cost Item Adjustment View** has been added to the Cost Breakdown Structure.

Exercise 5.3 — Manage cost item details

In this exercise, practice adjusting your cost item details. Complete the following steps, using your Job:

- 1. Open the Cost Item Record for cost item 2.2 Grading.
- 2. From the Cost Item Setup tab, change the Composite Wage Scale to **80**% Scale 1, **20**% Scale 2. Also adjust for every **10** hours worked, pay **10** hours.
- 3. Change the Default Shift Arrangements to **10** Work Hours per Shift, **1** Shift per Day, **5** Days per Week.
- 4. From the Man-Hour Factors tab, apply a Man-Hour Factor of 1.1 to the same cost item.
- 5. On the Notes tab, type **Added man-hour factor due to hard soil conditions**.

You should end up with similar results:



Congratulations, you have completed this exercise!

Lesson 5 Review

- 1. Resources, costs, and production can only be added to what type of cost item?
 - a. Superior
 - b. Terminal
 - c. Parent
- 2. What Cost Source is used for defining resources and production?
 - a. Plug
 - b. Detail
 - c. Quote
- 3. On the Cost Item Record, what tab is used for changing the cost item's Default Shift Arrangements?
 - a. Cost Item Setup
 - b. Production
 - C. Man-Hour Factors
 - d. Notes

Lesson 5 Summary

As a result of this lesson, you can:

- Explain the Cost Breakdown Structure and its purpose
- · Create cost items
- · Add costs and production
- · Manage cost item details



LESSON 6 – INDIRECT COSTS

Lesson Duration: 45 Minutes

Lesson Objectives

After completing this lesson, you will be able to:

- Explain how indirect costs are defined in InEight Estimate
- Estimate default indirect cost items
- Estimate user-defined indirect cost items

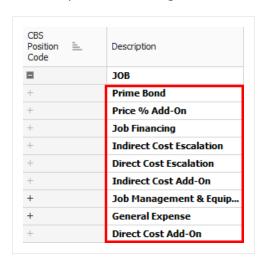
Lesson Topics

6.1 INDIRECT COSTS OVERVIEW

Indirect costs such as the cost of prime bond, mobilization, or site supplies are typically overhead costs that are not directly associated with a particular project deliverable but contribute to the total cost of the project. However, indirect costs can be assigned to a pay items. This gives you the flexibility to more accurately control the cost basis of bid items and strategically price the work to maximize cost recovery and profit.

Once your direct costs are defined, you can add indirect project costs. Estimate provides two ways you can create indirect costs:

1. **Default Indirect Cost Items**: These are pre-built cost items created by InEight Estimate, located at the top of the CBS Register.



2. **User-Defined Indirect Cost Items**: Any cost item you create in the CBS Register that is not assigned to a pay item is considered indirect cost.

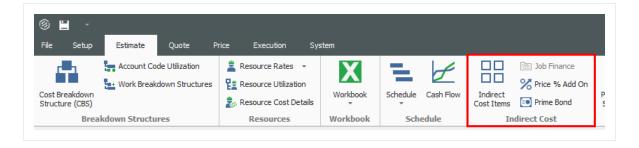




The Cost Breakdown Structure (CBS) located in the Library under the Estimate tab, Master Breakdown Structures section, controls which of the default indirect cost items to copy into new job folders.

6.1.1 Navigation to Indirect Costs

From the Estimate tab of the InEight Estimate landing page, you can quickly access indirect costs from the Indirect Cost section.



- Select Indirect Cost Items to open the Cost Breakdown Structure Register filtered to only your indirect costs
- You can select Prime Bond, Price % Add On, and Job Financing to access those indirects

The following section takes a closer look at the default indirect cost items.

6.2 DEFAULT INDIRECT COST ITEMS

In Eight Estimate contains various default cost items to help you calculate your indirect costs.

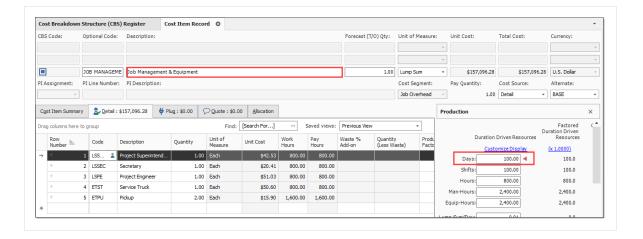
6.2.1 Independent Indirect Cost Items

Independent indirect cost items function very much like the direct cost items you defined previously:

- Job Management & Equipment
- · General Expense

6.2.1.1 Job Management & Equipment

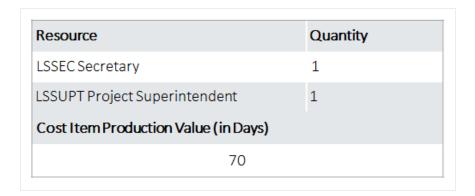
The sample Job Management & Equipment Record below shows that you can add resources and production just like in your direct cost items. Supervisory staff resources were added, and the production duration is set to 100 days.



The following Step by Step walks you through defining resources and costs for your Job Management & Equipment indirect cost item.

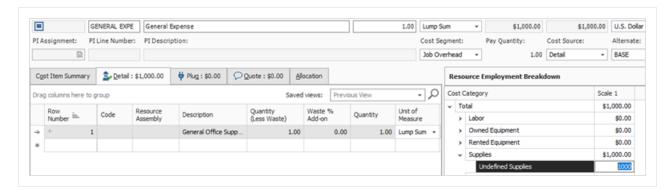
Step by Step — Add job management & equipment costs

- 1. In your job, from the Estimate landing page, select the Cost Breakdown Structure (CBS).
- 2. Double-click on the row header of the **Job Management & Equipment** indirect cost item.
- 3. Add resources by clicking in the Code column and selecting the **Icon**.
- 4. Select the **Production** tab.
- 5. Enter a production value.
- 6. Click **OK** to close the record.
 - For this example, we'll add the following resources and production:



Step by Step — Add general expense costs

- From the Estimate tab, select the Cost Breakdown Structure (CBS).
- 2. Right-click the row header of the **General Expense** row header and select **Open**.
 - You could add existing resources here, but in this case, you will create an ad hoc resource.
- 3. In the first blank row, enter a description, quantity and unit of measure.
- 4. Click on (highlight) that row, and then click the **Resource Employment Breakdown** tab.
- 5. Type a **numeric value** in the Undefined Supplies cost category.
- 6. Click **Ok** to close the record.
 - For this example, we'll add General Office Supplies, 1 Lump Sum, \$1,000 in the Supplies category.

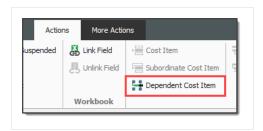


6.2.2 Dependent Indirect Cost Items

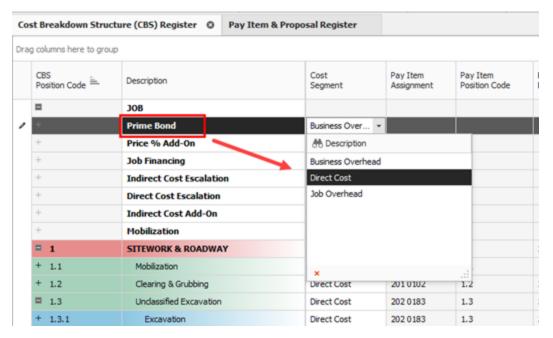
The other default indirect cost items are **dependent indirect cost items**, meaning their costs depend on other costs, prices or hours. They include:

- · Direct and Indirect Cost Add-On
- · Direct and Indirect Cost Escalation
- · Prime Bond
- Price % Add-On
- · Job Financing

Man-Hour Add-On



It's possible to assign any assigned or dependent cost Item to any of the 3 cost segments and provides greater control over where costs exist in the Price Breakdown Structure (PBS).



6.2.2.2 Default Dependent Cost Item Deletion



If you need to use additional dependent cost items, you can create your own, but you must delete all the existing default dependent cost items first.

The following steps walk you through deleting your existing default indirect costs so you can create your own.

Step by Step — Delete existing default dependent cost items

- From the Estimate tab, select Cost Breakdown Structure (CBS).
- 2. Select an **Indirect Cost Item** by clicking on its row header.
- 3. Press and hold the Ctrl or Shift key to select multiple indirect cost items.
- 4. Right-click on the **selection** and select **Delete**.
- 5. Select **Yes** to confirm you want to delete the selected cost items.

6.2.2.3 Prime Bond

The following steps walk you through adding and defining your prime bond for the job.

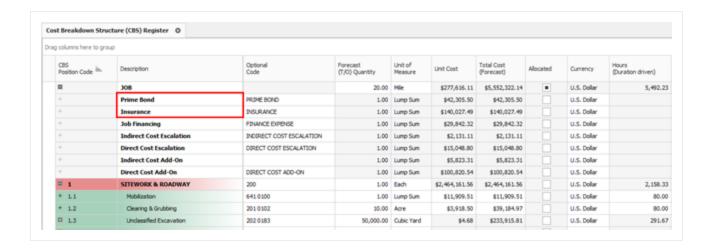
Step by Step — Define prime bond

- 1. From the Estimate tab, select Cost Breakdown Structure (CBS).
- 2. Right-click on the row header for any cost item and insert Dependent cost Item.
- 3. On the resulting Attention prompt, select Based on Bond Table.
- 4. Click OK.
- 5. Right-click on the Prime Bond row header and select **Open**.
- 6. Use the Table Name drop-down to choose a table (e.g., Example: General Construction).
- 7. Click **OK** to close the record.

Multiple bond rate dependent items

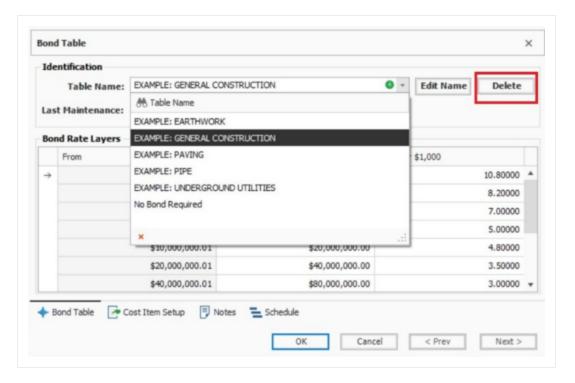
For certain projects, it may be desirable to calculate costs for bond or insurance premiums based upon multiple different rate tables. It is now possible to add multiple bond/rate table based dependent items in the CBS.

For example, in addition to having a prime bond, the job may also require insurance coverage where the premium is calculated using a rate table-based approach. This can now be accomplished by adding another Bond/Rate-table based dependent cost item to the job.



Deleting Bond Tables

Delete bond tables that are not applicable to your estimate by selecting them and then clicking the **Delete** button. You can customize the Bond Table window to only view the tables that are relevant to your estimate from the Table Name drop-down list.

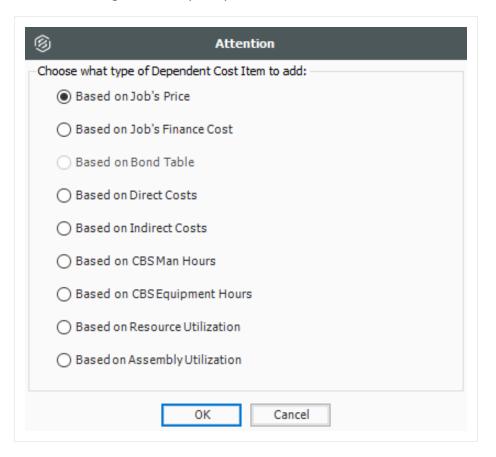


6.2.2.4 Price % Add-On

The following steps walk you through defining the Price % Add-On.

Step by Step — Define a price % add-on

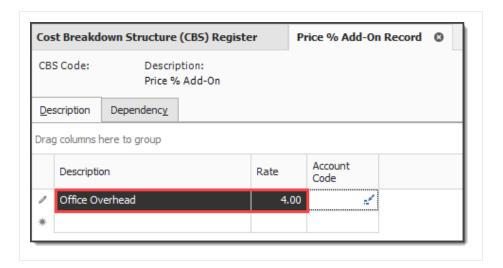
- 1. From the Cost Breakdown Structure (CBS) Register, right-click on the **row header** for any cost item and select **Insert Dependent Cost Item**.
- 2. On the resulting Attention prompt, select **Based on Job's Price**.



- 3. Click OK.
- 4. Double-click on the **Price % Add On** row header to open the record.



5. The Price % Add-on Record opens to the Description tab. Type a **description** in the Description field and enter a **numeric value** for rate.



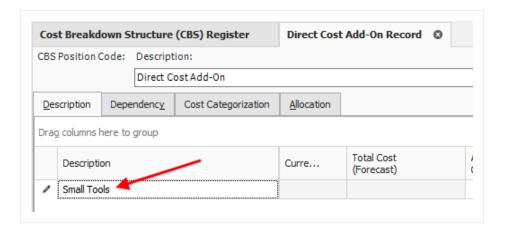
- 6. Click **OK** to close the record.
 - For this example, we'll enter a description of Office Overhead and a rate of 4%.

6.2.2.5 Direct Cost Add-On

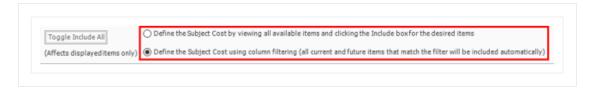
The following steps walk you through creating a Direct Cost Add-On dependent cost item.

Step by Step — Define a direct cost add-on

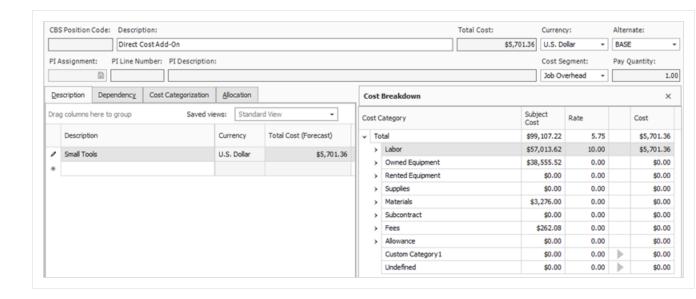
- 1. From the Cost Breakdown Structure (CBS) register, right-click on the **row header** for any cost item and select **Insert Dependent Cost Item**.
- 2. On the resulting Attention prompt, select Based on Direct Costs.
- 3. Click **OK**.
- 4. Double-click on the **Direct Cost Add-On** row header.
- 5. On the Description tab, type a **description** in the Description column.



- 6. Press the **Tab** key (you can define additional rows for other add-on costs as needed).
- 7. Click on the **Dependency** tab to see what contributes to your subject cost.
- 8. For this activity, leave the default (lower) radio button selected.



- 9. On the Cost Breakdown tab on the right, add an add-on rate (percentage) or cost at any of the cost category levels you need.
 - This updates the Total Cost (Forecast) of your item on the Description tab
- 10. Click **OK** to close the record.
 - For this example, we'll create a new Direct Cost Add-On, giving it a description of Small Tools with a rate of 10% on the Labor cost category



6.2.2.6 Repositioning Dependent Cost Items

Repositioning dependent cost items creates a simpler way to manage the hierarchy of your project by placing items of more importance ahead of other line items.

Since dependent cost items can now be repositioned, a Position Code field has been added with the functionality similar to column remaining the same. The below listed dependent cost item fields are now exposed in the CBS register so you can more easily see the various percentages used in dependent items.

- Subject Cost
- Subject Cost Rate
- Subject Billing Amount
- Subject Billing Rate

These columns can also be found in the new saved view Bid Review.

CBS Position Code =	Description	Optional Code
	зов	
+	Prime Bond	PRIME BOND
+	Price % Add-On	PRICE % ADD-ON
+	Job Financing	FINANCE EXPENSE
+	Indirect Cost Escalation	INDIRECT COST ESCALATION
+	Direct Cost Escalation	DIRECT COST ESCALATION
+	Indirect Cost Add-On	INDIRECT COST ADD-ON
+	Job Management & Equipment	JOB MANAGEMENT & EQUIPMENT
+	General Expense	GENERAL EXPENSE
+	Direct Cost Add-On	DIRECT COST ADD-ON
+ 1	Mobilization	641 0 100
	Mobilization Day Two	641 0100
+ 24.1.2	111111111111111111111111111111111111111	641 0100 PRIME BOND
+ 24.1.2 + 25	Day Two	
+ 24.1.2 V + 25 + 26	Day Two Prime Bond	PRIME BOND
+ 24.1.2	Day Two Prime Bond Price % Add-On	PRIME BOND PRICE % ADD-ON
+ 24.1.2 V + 25 + 26 + 27 + 28	Day Two Prime Bond Price % Add-On Job Financing	PRIME BOND PRICE % ADD-ON FINANCE EXPENSE
+ 1 + 24.1.2 + 25 + 26 + 27 + 28 + 29 + 30	Day Two Prime Bond Price % Add-On Job Financing Indirect Cost Escalation	PRIME BOND PRICE % ADD-ON FINANCE EXPENSE INDIRECT COST ESCALATION
+ 24.1.2 + 25 + 26 + 27 + 28 + 29	Day Two Prime Bond Price % Add-On Job Financing Indirect Cost Escalation Direct Cost Escalation	PRIME BOND PRICE % ADD-ON FINANCE EXPENSE INDIRECT COST ESCALATION DIRECT COST ESCALATION
+ 24.1.2 V + 25 + 26 + 27 + 28 + 29 + 30	Day Two Prime Bond Price % Add-On Job Financing Indirect Cost Escalation Direct Cost Escalation Indirect Cost Add-On	PRIME BOND PRICE % ADD-ON FINANCE EXPENSE INDIRECT COST ESCALATION DIRECT COST ESCALATION INDIRECT COST ADD-ON

6.3 USER-DEFINED INDIRECT COST ITEMS

You may prefer to create your own indirect cost items. You create user-defined indirect cost items the same way you create direct cost items. The only difference is that your indirect cost items will not be assigned to pay items. One advantage of creating your own indirect cost items is the ability to create a parent-child structure for your indirect costs.

Here is an example of user-defined indirect cost items, expanded to show their employed resources:

CB Po:	S sition (Code	=		Description			orecast 7/0) Quantit	у	Unit of Measur		Un	nit Cost	Total Cost (Forecast)
	5 Indirect Cost			1.00			Each		\$10,584.36		\$10,584.36			
-	5.1				Head Office		1.00		Each		\$370.32		\$370.32	
			=	Desc	ription	Quanti	ity	Unit of Measure	Work Hours	Pay Hours	Unit Co	st	Total Cost (Forecast)	
	\rightarrow	+	1	Head	Office Project	1.	00	Each	8.00	8.00	\$46.	29	\$370.32	
-	5.2				Field Office				1.00	Each			\$1,775.04	\$1,775.04
			=	Description		Quantity		Unit of Measure	Work Hours	Pay Hours	Unit Co	st	Total Cost (Forecast)	
	<u> </u>	+	1	Field	Office Clerk	1.	00	Each	4.00	4.00	\$38.	00	\$152.00	
	<u> </u>	+	2	Field Office Safety M		1.00		Each	8.00	8.00	\$62.38	\$499.04		
		+	3	Field	Office Site Supe	1.	00	Each	16.00	16.00	\$70.	25	\$1,124.00	
-	5.3				Site Facilities				1.00	Each			\$905.00	\$905.00
			=	Desc	ription	Quanti	ity	Unit of Measure	Work Hours	Pay Hours	Unit Co	st	Total Cost (Forecast)	
	\rightarrow	+	1	Field	Office Telephone	0.	50	Month			\$250.	00	\$125.00	
		+	2	Field	Office Trailer	1.	00	Each	0.00	0.00	\$ 5.	94	\$0.00	
		+	3	Pick (Jp Truck	1.	00	Each	80.00	80.00	\$ 9.	75	\$780.00	
+	5.4				Misc. Expenses				1.00	Each			\$2,765.00	\$2,765.00
+	5.5				Supervision		1.00		Each			\$4,769.00	\$4,769.00	

Step by Step — Add user-defined indirect cost items

Let's walk through a specific scenario for this step by step.

- 1. At the bottom of your CBS, create an indirect cost item called Job Overhead with a Forecast (T/O) Quantity of 1 and Unit of Measure of Each.
- 2. Add two **subordinates** under the new cost item named Job Trailer and Utilities. Job Trailer is 1 Each but change Utilities to 1 Lump Sum.
- 3. Open the Job Trailer cost item by double-clicking on the row header.
 - Assuming there is no Job Trailer in our Resource Rate Register, you will create this
 resource "on the fly".
- 4. In the Detail grid, click on the **Resource Register** icon in the Code field as if you were going to select from the Resource Rate Register.
- 5. On the Resource Rate Register, click the **Rented Construction Equipment** tab.
- 6. Right-click on one of the **Line Items** and select **New** to add a new resource.

- 7. Enter a Resource Code of **RJT** and description of **Job Trailer**.
- 8. In the Amount column enter 25 for the Rented Equipment category.
- 9. Click **OK** to close the Resource Rate Record.
- 10. Select the **new resource** you created, then click **OK** to return to the cost item record.
- 11. On the cost item record, adjust the Job Trailer quantity to 2.
- 12. On the Production tab, enter **70** days.
- 13. Click **OK** to close the record.
- 14. On the CBS register, select the **Utilities** cost item by double-clicking on the row header.
- 15. Create an ad hoc resource on this cost item called **Electricity**, which will be 1 Lump Sum.
- 16. Finally, go to the Resource Employment Breakdown tab and enter **1500** in the Custom Category1 row.
- 17. Click **OK** to close the record.



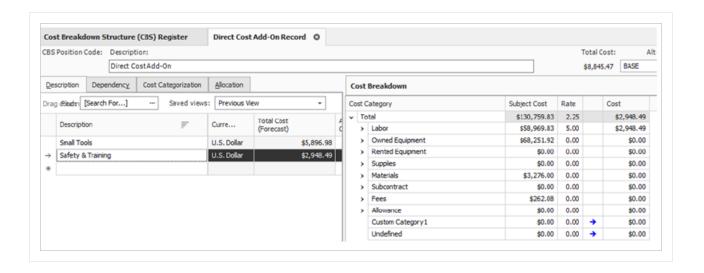
Exercise 6.1 — **Define Indirect Costs**

In this exercise, you will practice entering Indirect Costs. Complete the following steps, using your Job:

- 1. Double click on the Price % Add On row header.
- 2. You already have Office Overhead as your first line item. In the next blank row type **Corporate Insurance** in the Description field and enter a rate of **.10**.
- 3. Click **OK** to close the record.
- 4. Double click on the **Direct Cost Add-On** row header.
- 5. You already have Small Tools as your first line item. On the Description tab, type **Safety & Training** in the next blank row's Description field, then press **Tab**.
- 6. The Dependency Cost Breakdown appears on the right. Enter a rate of **5** for Labor Costs only.
- 7. Click **OK** to close the record.

You should end up with similar results like below:

You should end up with similar results like below: Cost Breakdown Structure (CBS) Register CBS Code: Description: Price % Add-On Description Dependency Cost Item Setup Drag columns here t5igdau [Search For...] ··· Saved views: Previous View Currency: U.S. Dollar Account Code Account Code: Office Overhead 4.00 Cost Curve: Linear 0.10 Corporate Insurance Tag 1:



Congratulations, you have completed this exercise!

Lesson 6 Review

1.	Default indirect costs are pre-built	created by InEight Estimate, located
	within the CBS Register.	

- a. billing rates
- b. cost items
- C. pay items
- 2. By default, any cost item you create in the CBS Register that is not assigned to a pay item is considered indirect cost.
 - a. True
 - b. False
- 3. The cost segment field in the CBS is used to indicate:
 - a. Whether your costs will be considered job overhead, business overhead, or direct cost.
 - b. The source of your costs (Detail, Plug or Quote).
 - c. What pay item your cost item is assigned to.

Lesson 6 Summary

As a result of this lesson, you can:

- Explain how indirect costs are defined in InEight Estimate
- · Estimate default indirect cost items
- Estimate user-defined indirect cost items



LESSON 8 – QUOTE MANAGEMENT

Lesson Duration: 60 Minutes

Lesson Objectives

After completing this lesson, you will be able to:

• Create and publish RFQs

- Define quote pricing
- Compare and award quotes
- Create and analyze scope items

Lesson Topics

8.1 QUOTE MANAGEMENT OVERVIEW

8.1.1 Quote Management Workflow

When you make the decision to send out RFQs (Requests for Quote), as the estimator you will outline the specifications for the request, select the vendors you wish to contact, and issue the request for quotes.

When you receive quotes back from vendors, you can enter their pricing into InEight Estimate, where you can compare them, award them, and update your CBS costs in one fluid process without the need to re-enter data in multiple locations. InEight Estimate lets you enter multiple vendor quotes to enable price comparison.

TIP

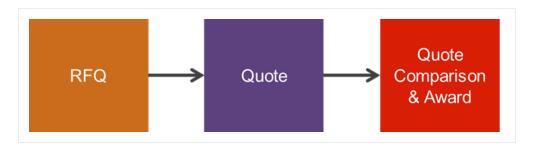
Awarding a quote in InEight Estimate does not mean the vendor is awarded the contract, but rather that their price is selected as the carrying cost in the bid.

In Eight Estimate provides a built-in workflow for managing your quotes, consisting of three steps:

- 1. Creating and publishing Requests for Quote (RFQs)
- 2. Updating quotes with vendor/subcontractor pricing
- 3. Comparing and awarding quotes

In Eight Estimate has a separate form to manage each step:

- 1. Request for Quote (RFQ) Register
- Quote Register
- 3. Quote Comparison & Award



8.1.2 Quotes and Quote Groups

Typically, an estimate contains two types of quotes:

- 1. Quotes for resources (materials, equipment) purchased or rented from suppliers.
- Quotes for subcontracted work.

In InEight Estimate, quotes from suppliers are managed at the resource level. In other words, you can use material resources to represent the items purchased from the supplier.

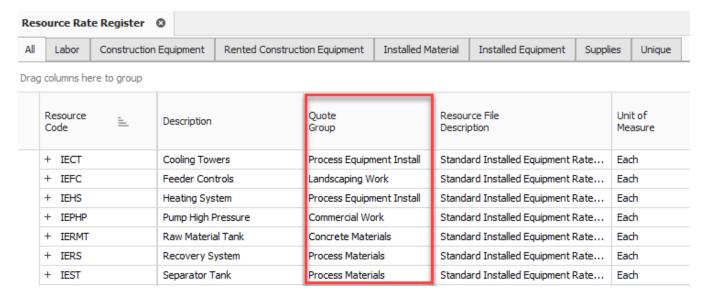
For the cost items in your project that you plan to subcontract, you can manage quotes at the cost item level, using the cost items themselves as the descriptions on the quote request.

You can use Quote Groups to group together multiple resources or cost items that will be sent in an RFQ package. Using quote group tags can save a great deal of time generating packages of items to request quotes for.

8.1.2.1 Resource Level Quote Groups

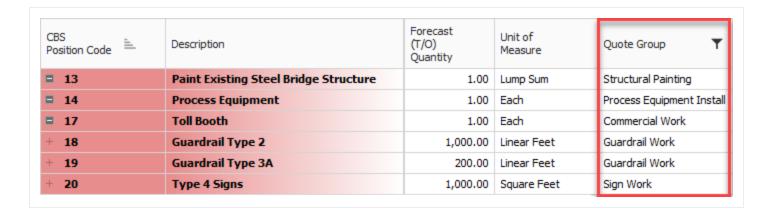
When sending out quotes, you may want to organize your resources into groups based on the type of material, such as pipe, aggregate, or concrete. When creating Requests for Quote, you will be able to select your pre-defined quote group and it will bring all the related resources along with it. You can assign quote groups using a pre-defined tag called a Quote Group in the Resource Rate Register.

Below is an example of resources with a quote group assigned:



8.1.2.2 CBS Level Quote Groups

For your subcontracted items, you can assign quote groups at the cost item level to group together subcontractor work, such as Commercial Work or Landscaping Work. These labels are assigned using a pre-defined tag called Quote Group in the Cost Breakdown Structure register.

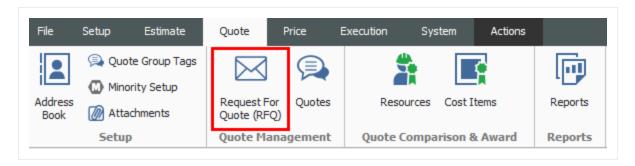


8.2 REQUESTS FOR QUOTE

Requests for Quote (RFQs) are invitations to sellers that include a requested list of items or services/pricing and terms. When you create an RFQ in InEight Estimate, you are able to indicate the line items you want to include in the quote, and the vendor(s) to whom you want to send it.

8.2.1 Request for Quote (RFQ) Register Overview

To access the Request for Quote (RFQ) Register, from the InEight Estimate landing page, select the Quote tab, then click on Request for Quote (RFQ).

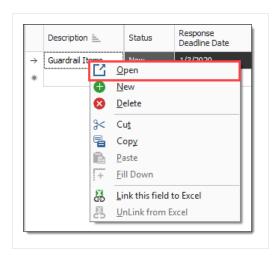


 The RFQ register lists all of the RFQs you've created, with a Description, a Status, and a Response Deadline Date



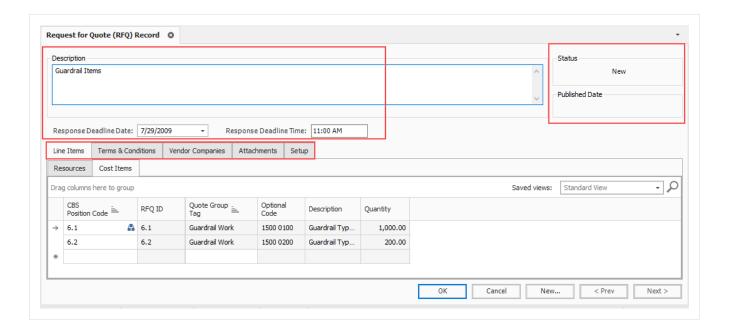
8.2.2 Request for Quote (RFQ) Record

You can double click on the row header, or right-click on any request for quote in the Request for Quote Register and choose **Open** to access an existing Request for Quote (RFQ) Record.



Overview - Request for Quote (RFQ) Record

Name		Definition				
1	RFQ Description	Each record contains a Description, Deadline Date and Deadline Time fields to identify the RFQ and indicate when a response is due.				
2	RFQ Tabs	The record is organized into tabs where you can define the items for the quote, terms & conditions, and the seller companies to receive the RFQ.				
3	Status and Published Data	The Status and Published Date let you know if it is new or published (sent out), and when it was published.				

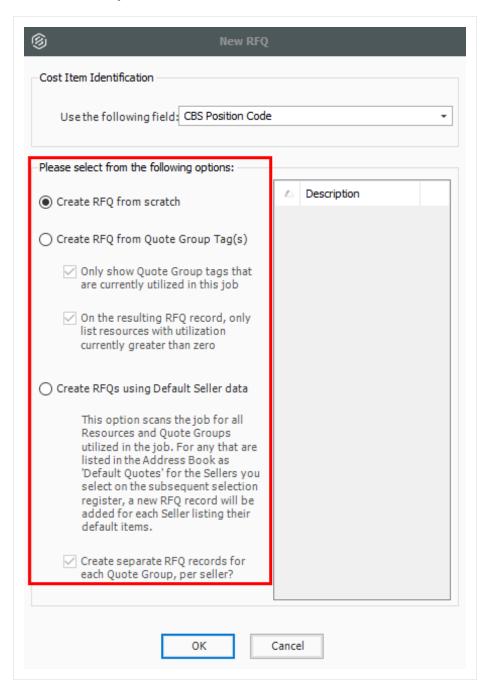


8.2.3 Create an RFQ

When putting together your RFQs, you will be able to select the appropriate material resources and cost items for which you need quotes in your estimate. To create a new RFQ, you have a few options:

- Create RFQ from scratch: This creates an empty RFQ Record for you to define
- Create RFQ from Quote Group Tag(s): This option lets you create an RFQ from a quote group so you can add multiple materials or subcontract items at once
- Create RFQ using Default Seller data: In your address book you can store vendors with a list of their default materials. This option lets you select the vendor and have it automatically find their

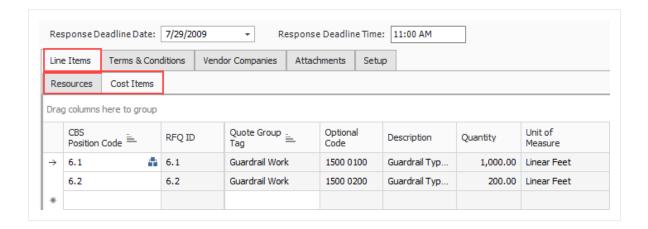
materials in the job



The rest of this section walks through each tab on the RFQ Record in more detail.

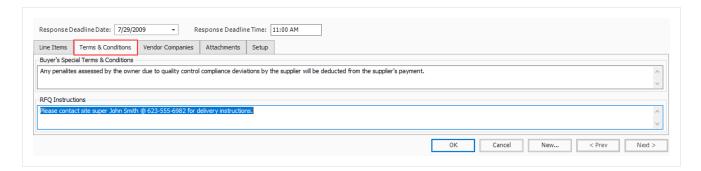
8.2.3.1 Line Items

The Line Items tab lists the resources or cost items selected for the RFQ, including the Description, Quantity, Quote Group, Currency and other user-defined tags.



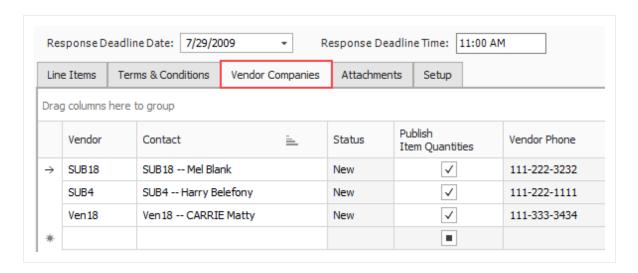
8.2.3.2 Terms & Conditions

This tab provides ample space for you to enter terms, conditions and instructions that need to be included on the RFQ.



8.2.3.3 Vendor Companies

You will use the Vendor Companies tab to select the suppliers or subcontractors that will be receiving the RFQ. This is done by selecting them from the Estimate Library Address Book. This tab will store all of the pertinent contact information for each seller, including their fax number and/or email address so that you can send them the RFQ.



The following options are particularly noteworthy:

- **Publish Item Quantities**: If you want the RFQ to specify your take-off quantities, select this checkbox. If you want to keep that information to yourself and let the vendors or contractors determine their own quantities, deselect this checkbox
- **Publish by Fax**: If you choose to publish by fax, InEight Estimate creates a Word document with a template filled out. It is ready to print and send, but you have the opportunity to double-check the information before emailing the RFQ

When RFQs are generated for multiple vendors using the Publish by Fax option, be sure to separate the MS Word document pages and send only the correct pages to each vendor.

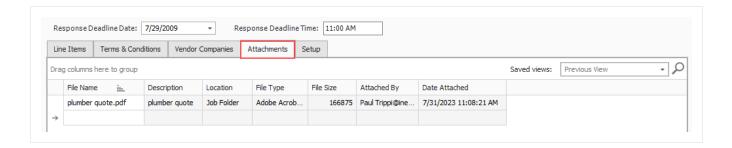
• **Publish by Email**: If you choose to publish by email, the Word document is created, the template is filled out, it is attached to an email, and automatically sent to the email address listed for that vendor in the Address Book

NOTE

When using the Publish by Email option, the process is automatic and it does not give you the opportunity to double check your information before the RFQ is emailed. For this reason, it is recommended to Publish by Fax, review the information, and then email the RFQ manually.

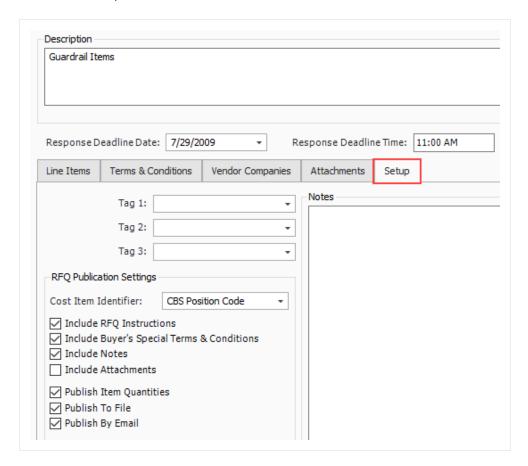
8.2.4 Attachments

This tab allows you to specify any electronic files that need to be attached to the RFQ, such as drawings or specifications for the work.



8.2.5 Setup

The Setup tab lets you indicate what information will display on the published RFQ template, including custom tags. In addition to selecting tags and adding notes on the Setup tab, you can also specify your RFQ Publication Settings and can choose whether you want to include the instructions, special terms and conditions, notes and attachments.



8.2.6 Publish an RFQ

Once created, InEight Estimate allows you to generate a Microsoft Word RFQ template that can be faxed or manually sent via email to the supplier or subcontractor.

When you complete all of the fields that are required for this RFQ, you are ready to publish the RFQ, To do so, select all of the vendors that you want to receive the RFQ and click **Actions > Publish** on the RFQ Record ribbon.

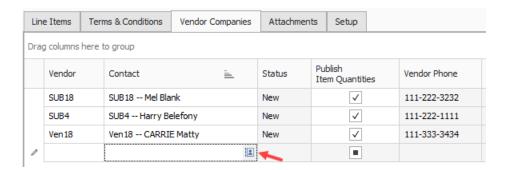
Step by Step — Create and publish an RFQ

This exercise walks through a specific example using the Training Job.

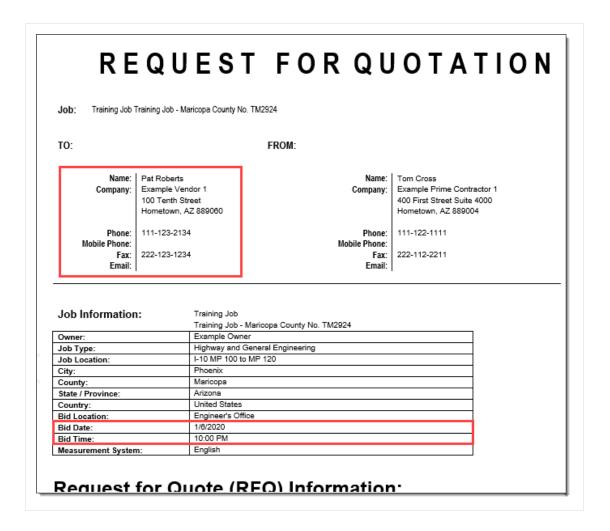
- 1. From the Estimate landing page, select the **Quote** tab.
- 2. Select Request for Quote (RFQ).
- From the Actions tab, click on the New icon to create a new RFQ.
- 4. Select **Create RFQ from Quote Group Tag(s)**, leaving the checkboxes checked to only show quote groups and resources that are being used.
- 5. Select the **Aggregates** quote group from the right panel.
- 6. Click OK.
- 7. In the Response Deadline Date field, select **a date** two weeks from today, and for the Response Deadline Time, type a **time stamp** (e.g. 11:00 am).



- 8. Select the **Terms & Conditions** tab.
- 9. Create and type **Prices are good for the duration of the contract** in the Buyer's Special Terms & Conditions field.
- 10. Type in **All items to be delivered to jobsite by supplier's trucks** in the RFQ Instructions field.
- 11. Select the **Seller Companies** tab and click in the **first blank row** in the Company Name column.



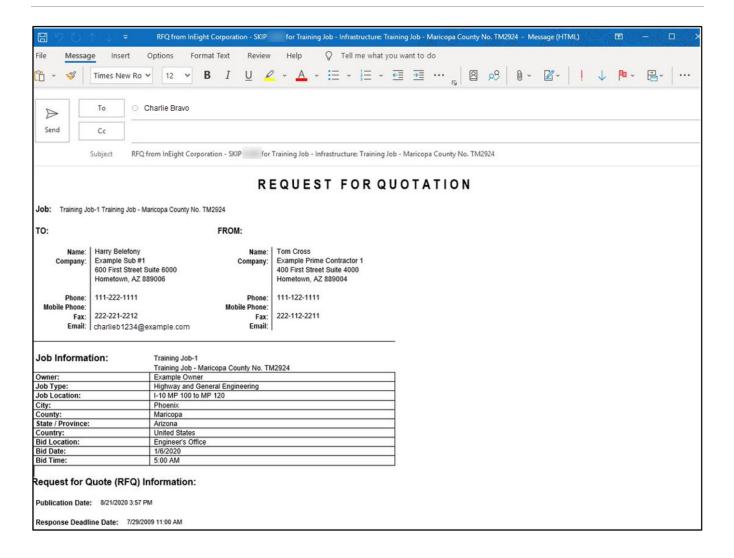
- 12. Click on the Address book icon, and then select the following example vendors:
 - Example Vendor 1: Pat Roberts
 - Example Vendor 2: Stan Mark
 - Example Vendor 4: Lester Slim
- 13. Click OK.
- 14. Make sure **Publish to File** is checked for all vendors.
- 15. Uncheck **Publish by email** for each vendor.
- 16. Select the **sellers** to whom you want to send the RFQ.
 - Word opens the file automatically for you to review; and from here you can either print it or send it in an email as an attachment



- 17. On the Actions tab of the record, select **Publish** to create your RFQ document.
- 18. Select the folder to publish to.
- 19. Click **OK** to save the RFQ Record.

8.2.7 RFQ Email Draft

When sending out Requests for Quotes (RFQ) on a bid, it is essential to be able to effectively communicate the project requirements to potential subs or suppliers to ensure you have good quote coverage within your estimate. Email RFQs open as a draft email message, giving you, the sender, the opportunity to control specifically what is sent and customize the message before sending it out to subs and suppliers.



8.3 QUOTES

When you receive responses to your RFQ, the next step is to enter their pricing in the Quote Register. The Quote Register stores all of the quotes you have for that job. Each quote has a Description and a Quote Status, and each quote displays seller contact information.

In this case, an estimator in charge of receiving quotes would need to determine how best to input these quotes within the Quote register.

8.3.1 Sample Received Quote Scope Sheet

Overview - Received Quote Scope Sheet

	Name	Description
1	Section one	Scope item one includes 4 items the subcontractor has considered as work to be done onsite. You may want to consider adding all 4 items as individual quotes. Then creating a package identifying these quotes as on-site work, totaling \$203,000.
2	Section two	Scope item two includes 3 items the subcontractor has considered as work to be done offsite. You may want to consider adding all 3 items as individual quotes. Then creating a package identifying these quotes as offsite work, totaling \$24,650.
3	Exclusions	The subcontractor is showing 9 items they excluded from their scope of responsibility.
4	Qualifications	The subcontractor has included 3 stipulations pertaining to this bid. If selected all 3 are considered accepted terms.

Received **Quote Scope Sheet**

DATE: 12/19/2019

PROJECT: TRAINING JOB TRAINING JOB - MARICOPA COUNTY NO. TM2924

LOCATION: PHOENIX, AZ

SITE CONCRETE: FORM, SUPPLY AND INSTALL

ONISTE IMPROVEMENTS

- 1. Vertical Curb; Curb and Gutter; Valley Gutter w/ rebar
- 4" thick broom finish walk with wire mesh; ramp w/ domes
- Flow-Through planer slab and walls
- 4. 8" thick crosswalk paving with rebar 36" x 36" pattern broom finish and 18" x 36" pattern colored aggregate finish (1 location only @ 16th street entrance)

Price: \$203,300

OFFSITE IMPROVEMENTS

- 1. Curb and Gutter
- HC Ramps w/ domes; planter w/ rebar
- 36" x 36" patterned finish walk w/ wire mesh

Price: \$24,650

EXCLUSIONS:

- Layout of lines and grades
- Site grading
- Aggregate base and/or compaction; sand cushion
- Sealants, caulking and waterproofing; precast items
- Misc post footings and masonry wall footings
- Supply of embedded iron or metal
- Demolition
- 8. Traffic control and pedestrian protection

QUALIFICATIONS

- Price valid for 60 days
- GC will provide a concrete pump washout area
- 5% retention will be released 45 days after completion of our work

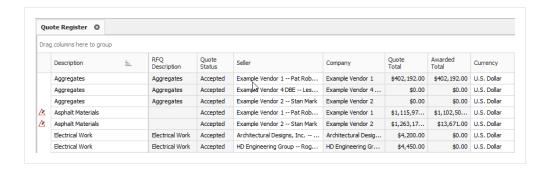
Alternate Price to furnish and install 4" aggregate base under parking structure lab. Sand by others. Price based on rock being placed prior to piles, pilecaps and grade beams.

This proposal is good for thirty (30) days from the data herein, after which time Summit Construction reserves the right to review the proposal for any changes in price. Please call me if you need any further information.

Rick Estimator

8.3.2 Quote Register Overview

To access the Quote Register, choose **Quote > Quotes** on the main InEight Estimate menu or click the Quotes icon on the toolbar.



8.3.3 Quote Record Overview

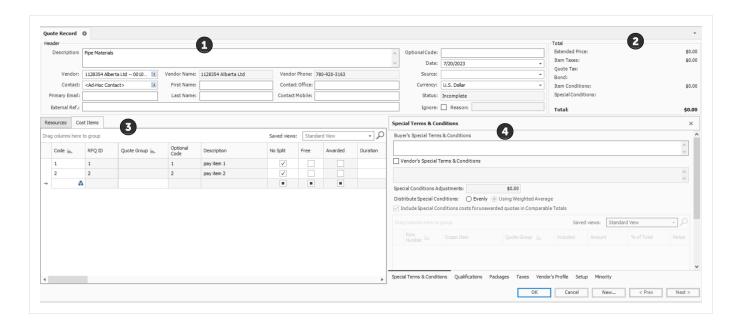
The Quote Record establishes who the vendor is, along with quoted prices and all terms and conditions. Once a requested quote returns, you can either create the quote in InEight Estimate from scratch or convert the original RFQ to a quote and enter the supplier or subcontractor pricing. Each Quote Record contains additional fields and options for managing the quote.

Quote Records utilize data blocks allowing you to reposition tabs, detach tabs into individual windows, and redock tabs in new locations. Using the data blocks layout, you can input and maintain important quote data like Vendor Qualifications and Special Terms & Conditions.

Right click on any existing quote in the Quote Register and choose **Open** to access the Quote Record.

Overview - Quote Record

Name		Description
1	Header block	You can include detailed contact information about the supplier or subcontractor. This automatically fills when you select the seller from the Address Book. The External Ref field can be used to access information specific to the bid/quote.
2	Price block	The Price data block contains a breakdown of pricing information for the quote, including taxes, item conditions, and special conditions.
3	Quote tabs	The tabs at the bottom of the screen hold detailed information regarding the quote.
4	Default Data Blocks	Data blocks include Special Terms & Conditions, Qualifications, Packages, Taxes, Vendor's Profile, Setup, and Minority.



8.3.4 Header Block

The Header block portion of the screen is where you enter in description information pertaining to the quote, along with vendor/contractor information.

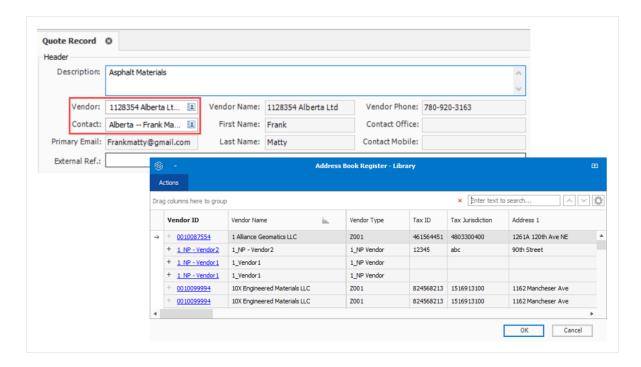
There is an **External Ref** field you can use as a hyperlink for attaching any supporting bid quote attachments from the vendor/contractor.

On the right portion of the header block is where you enter optional information related to:

- **Optional Code** a code used to reference the received quote.
- Date date the quote is received.
- **Source** this is the method by which the quote was received. The options are email, fax, hard copy, phone, and other.
- Currency system of money in general use for a particular country...
- **Ignore** by ignoring the quote, and providing a reason, the quote will turn grey in the Quote Comparison & Award screen.

8.3.4.1 Quote records

The Quote record header block includes a vendor field with a searchable address book library register drop-down list. You can select shared vendor data to populate your quote header record with Platform's shared master data.



Using Platform's shared data also reinforces accurate Estimate quote reporting. For example, you can report on which vendors and contacts have been awarded quotes or run a report on how many RFQs have been sent to select vendors and how many RFQs were returned for certain jobs. Additionally, using Platform shared vendors makes it possible to report on all activity related to a particular vendor. Examples include seeing how many subcontract agreements have been executed in InEight Contract, or how many claims/issues a vendor has been involved with in InEight Change. The predominant value for Estimate using Platform vendors, along with other InEight applications, ensures that the same vendors are being used by all applications.

8.3.5 Price Block

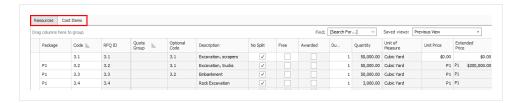
The Price block includes the quotes extended price, along with any additional taxes, bonds, item conditions, and special conditions.

8.3.6 Quote Record Tabs

8.3.6.2 Resources & Cost Items

The Resources & Cost Items tab displays the resources or cost items quoted, along with their estimated quantities and units of measure.

- A Unit Price column is included on this tab for entering the quoted pricing from the seller, either
 manually or by pasting from an electronic format
- If a Package code is entered, the Unit Price field is greyed out, and the Package code amount is
 used
- Additional columns are provided for making conditional amount or percentage adjustments to the quote to manage last-minute changes
- A note field is included for explanation changes
- A No Split option indicates that the seller will only provide the quoted goods or services if they
 are selected to provide all listed items. They will not provide one quoted item without you
 procuring all others from them as well.
- You can check an item as Free for circumstances where the vendor will include the price of one item with another. Marking the included item(s) as free reminds you there is no quoted price for that item



Cost item tags and user defined fields

There are 25 tag fields in the Quote Record register cost items tab. There are also 15 user defined fields that let you sort, filter, and group on selected quote records more efficiently.

For example, you can use tags and user-defined fields to isolate certain cost items, or group cost items together.

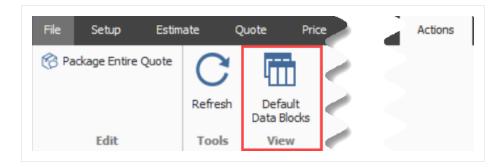


8.3.7 Data Blocks

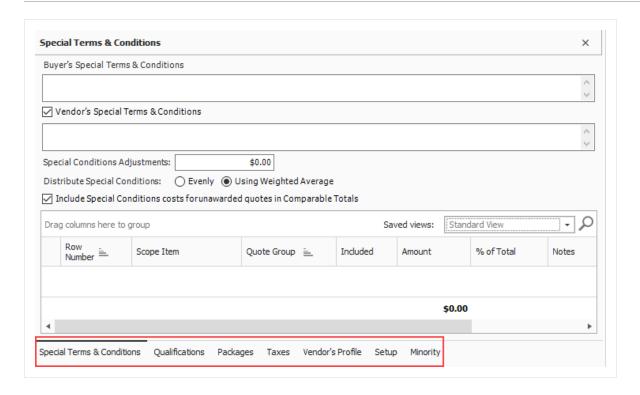
The Quote Record utilizes data blocks that allows you to customize the layout and focus on data block tabs that matter most to you. You can select the default data block action in the ribbon to revert back to the default setting, which shows all six data blocks.

Data Block tabs include:

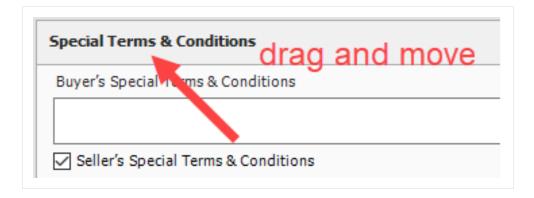
- Special Terms & Conditions
- Qualifications
- Packages
- Taxes
- Vendor's Profile
- Setup
- Minority



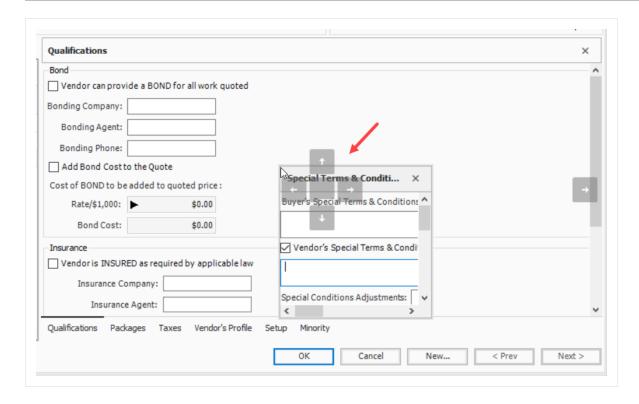
The seven data blocks appear at the bottom right of the screen.



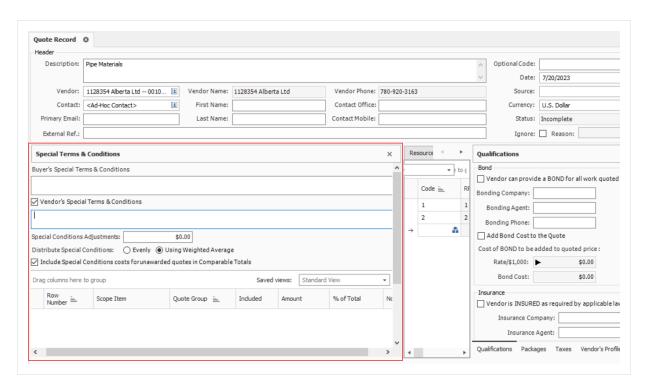
It's possible to move the entire data block, or individual data blocks to other parts of the screen. For example, select the Special Terms & Conditions header row, and drag to the desired part of the screen.



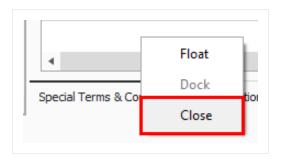
Drop the data block on top of an arrow where you wish to land the data block.



The data block will now reside on the left side of the screen.



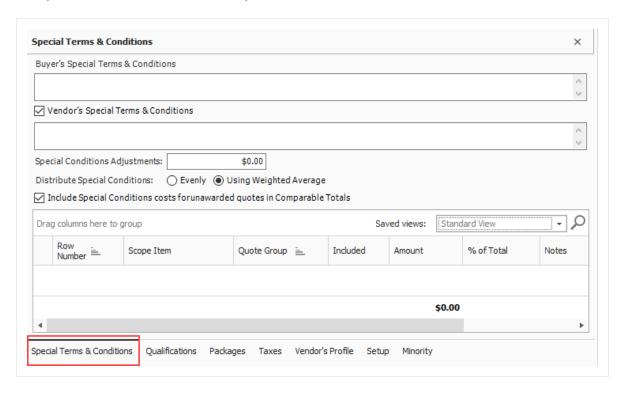
You can also close a specific tab if it's not commonly used. In this example, you can right click on a tab (like Special Terms & Conditions) and select close.



8.3.8 Data Block Tabs

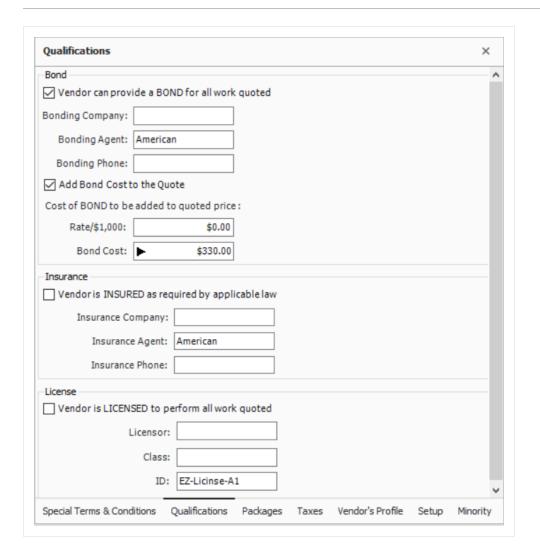
8.3.8.3 Special Terms & Conditions

Special Terms & Conditions is where you can include buyers and sellers special terms, add fixed cost to the quote, and include/exclude scope items.



8.3.8.4 Qualifications

This tab allows you to include bond. You can enter the bond rate and the system will calculate the total Bond Cost or vise versa. This tab also allows you to enter insurance contact information and seller license information. If the vendor in the address book already had this information, then this information will get pre-filled when the seller is assigned to the Quote.



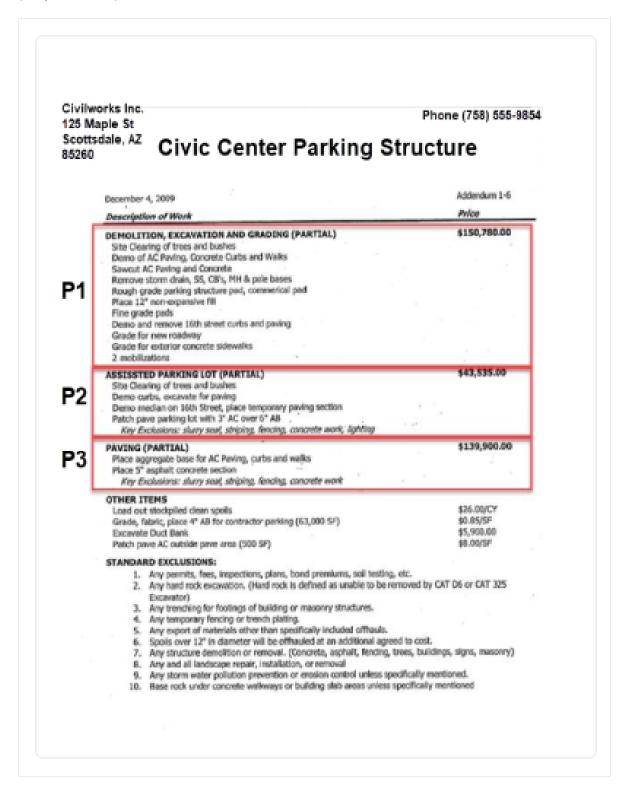
8.3.8.5 Packages

Using the Packages feature allows you a way to arrange quotes into a collection which makes sense for packaging your quotes. You can determine how to intake quotes from subcontractors and classify them into a package grouping.

When comparing various vendor quotes in the Quote Comparison and Award form, with each quote containing its own scope of work, you can easily distinguish which items belong to each package. This helps to identify which quotes to award in your decision-making process.

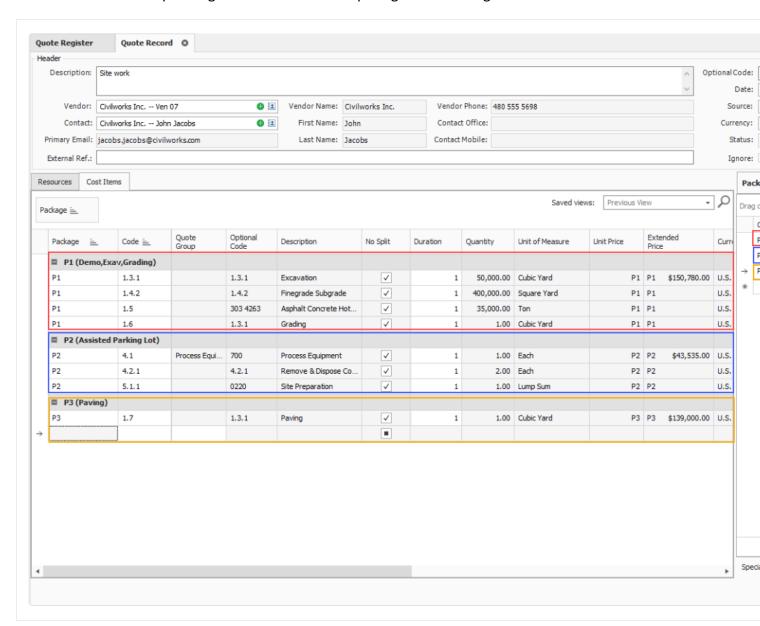
As an example, the following Civic Center Parking Structure quote has three packages defined in it. The P1, P2, and P3 on the left represent the grouped package numbers that will be used to determine the package structure in the quote record. The vendor that submitted this quote shows detailed estimates defined for each of the three packaged items, but there is no breakdown provided in the quote of how

much each line item is worth. Rather, this quote is showing a package price for each collection of items (scope of work).



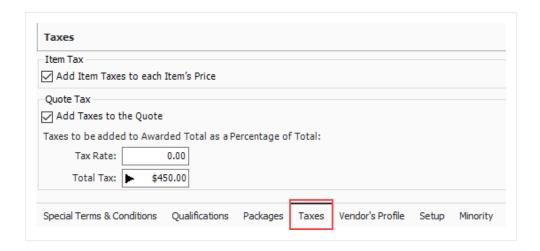
Page 226 of 291 InEight Inc. | Release 2023

Estimate's Package feature lets you pick all the cost items that belong to a particular package, then assign the price to that collection of packages. It then proportionally distributes the total package price across all of the corresponding cost items when comparing and awarding.



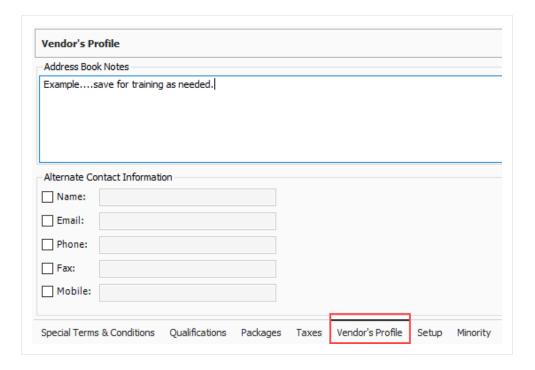
8.3.8.6 Taxes

Item Tax and Quote Tax have been combined to display on a single data block called Taxes. Using the taxes feature allows you to add item taxes to each item's price. You can also add taxes to the quote.



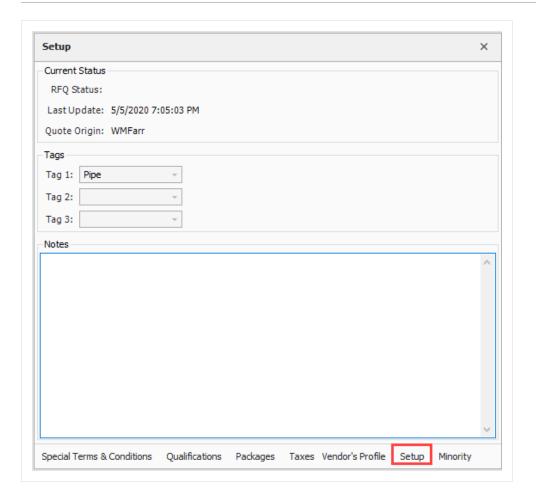
8.3.8.7 Seller's Profile

The Seller's Profile tab populates with address book notes and alternate contact information.



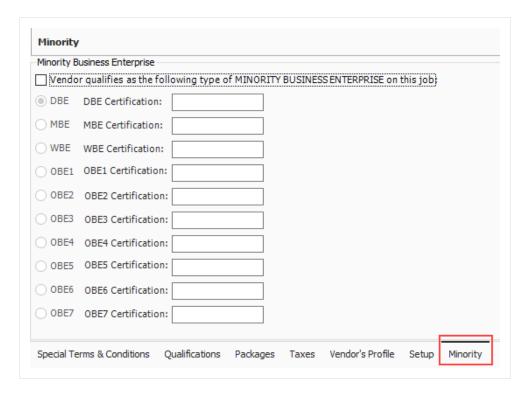
8.3.8.8 Setup

This tab provides extra space for any additional notes and tags to be assigned to the quote.



8.3.8.9 Minority

This tab allows you to determine if the seller qualifies for any type of minority business, and the ability to apply a certification number.





8.3.9 Create a Quote from RFQ

Walk through the steps of creating a quote from an RFQ.

TIP To create a quote from scratch, click the **New** icon on the Quote Register and fill in the quote details and seller fields manually.

Step by Step — Create a quote from RFQ

This exercise walks through a specific example using the Training Job.

- 1. From the Estimate landing page, select the **Quote** tab.
- 2. Select Request for Quote (RFQ).
- 3. Open the RFQ record for which you've received quotes.
- 4. Select the **Seller Companies** tab and select the sellers for whom you need to create quotes. In this case, select all the sellers.
- 5. From the Actions menu, select Create Quote.
- 6. Click **OK** on the Quotes created prompt.
- 7. Close the RFQ record and the RFQ register.

8.3.10 Enter Quote Details

Now that you have quotes created, you can enter pricing.

Step by Step — Enter quote details

This exercise walks through a specific example using the Training Job.

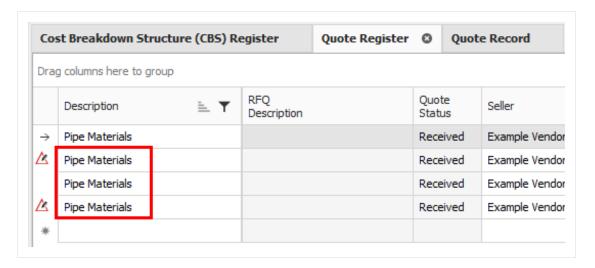
- 1. To open the Quote Register, select **Quote** from the Estimate landing page.
- 2. Select **Quotes** from the Quote Management section.
- 3. Open the Aggregates Quote Record for Vendor 1 Pat Roberts.
- 4. On the Resources tab, make sure No Split is unchecked for all items.
- 5. Also on the Resources tab, enter the following unit prices:

Resource Code	Description	Unit Price
MBR	Aggregate Base Rock	\$8.00
MDIRTB	Dirt Class B	\$6.00

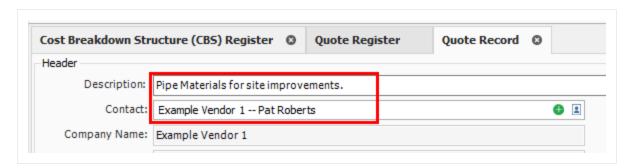
6. Click **OK** to close the Quote Record.

Step by Step — Create a Multi-packages Quote

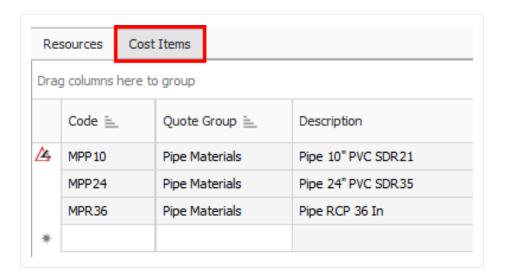
- 1. From the InEight Estimate landing page, select the **Quote** tab.
- 2. Click on the **Quotes** icon under Quote Management.
- 3. Double click on an item (e.g. **Pipe Materials**).



- 4. In the Description field, type in or replace the **description**.
- 5. In the Contact field, select a **contact**.



- 6. Click OK
- 7. Select the **Cost Items** tab on the left side of the screen.



8. Add a **cost item** under Cost Items.

9. Then, add another **cost item** under Cost Items.

10. On the Packages tab, enter the following 2 new records:

• Code: **P1**

• Description: On Site

• Amount: \$200,000

• Code: **P2**

• Description: Off Site

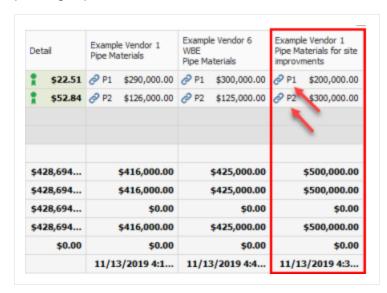
• Amount: \$300,000

Packages			
Drag columns here to group			
	Code <u>≒</u>	Description	Amount
	P1	On Site	\$200,000.00
\rightarrow	P2	Off Site	\$300,000.00
*			

- 11. Type in P1 under Package for cost item 7.
- 12. Type in **P2** under Package for cost item 8.

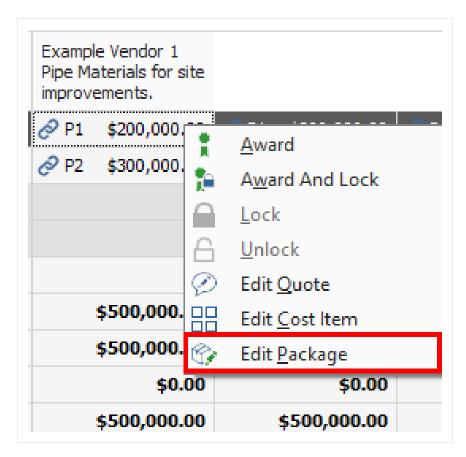


- 13. Select OK.
- 14. Under the Quote Comparison and Award ribbon, select **Cost Items**.
- 15. Under Quote Groups, select Pipe Materials.
 - Quote Comparison and Award shows the newly created quote with the associated package quotes.



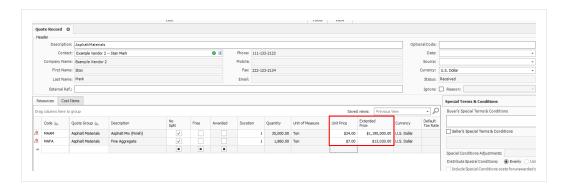
 The Package Price can quickly be modified in the Quote Comparison and Award form by selecting the Edit Package action in the Actions tab or by using the right click context

menu.



8.3.11 Use Unit Price or Extended Price on Quote Record Item

It's possible to enter the Extended Price for a Quote Item, and the Unit Price is then calculated, which makes entering quotes more efficient and results in less errors.

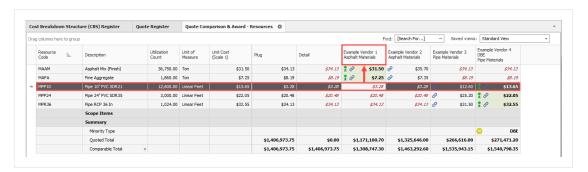


8.3.12 Duplicating an Existing Quote

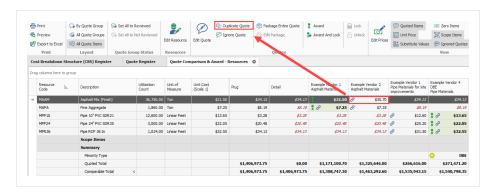
You can create a new quote by duplicating an existing quote from the Quote Compare & Award form. Duplicate Quotes will contain the same scope as the quote that you previously copied.

Step by Step — Duplicate an existing Quote

- 1. From the InEight Estimate landing page, select the **Quote** tab.
- 2. Select the **Resources** icon under Quote Comparison & Award.
- 3. Highlight any row under the Quote column you want to duplicate.

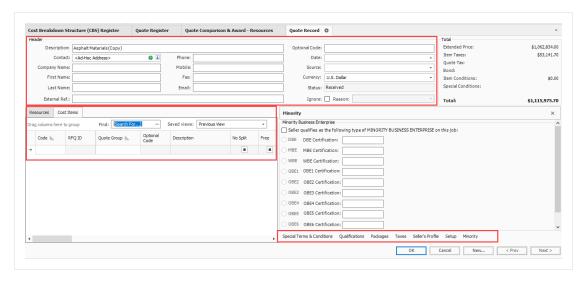


- 4. Select the **Actions** tab.
- 5. Under the Quotes section, select the **Duplicate Quote** icon.



- The resources and prices from the quote you previously selected have been copied into a new Quote Record.
- 6. From the Header block, enter in any missing information.
 - The information listed in the Header block will not copy over to the duplicated quote.
- 7. Enter additional Cost Items in the Quote tabs data block.

 Check the default data blocks for any information you want to add to your duplicate quote.



8. Once done, click **OK**.

Exercise 8.1 — Quote Management

When you receive quotes from vendors, you will need to record their pricing and conditions in their Estimate quote records. In this exercise, you will practice entering quote details. Enter the following quote record details, using the Training Job:

Quote Name : Aggregates	Seller Name: Example Vendor 2 - Stan Mark	
Resource Code	Description	Unit Price
MBR	Aggregate Base Rock	\$7.45
MDIRTB	Dirt Class B	Not Quoted (delete)
Special Instructions Seller is NOT willing to split items.		it items.

Quote

Seller Name: Example Vendor 4 - Lester Slim

Name:

Aggregates

Resource Code	Description	Unit Price
MBR	Aggregate Base Rock	\$8.15
MDIRTB	Dirt Class B	FREE

Special Instructions Seller is NOT willing to split items.

You should end up with similar results like below:

Description	RFQ Description	Seller	Contact Name	Quote Total
Aggregates	Aggregates	Example Vendor 4 DBE Lester Slim	Slim, Lester	\$408,834.56
Aggregates	Aggregates	Example Vendor 2 Stan Mark	Mark, Stan	\$373,719.94
Aggregates	Aggregates	Example Vendor 1 Pat Roberts	Roberts, Pat	\$402,192.00

Congratulations, you have completed this exercise!

8.4 QUOTE COMPARISON & AWARD

Now that you've received quotes and entered pricing information, you will compare them to determine which is the preferred vendor or contractor to carry their pricing in your estimate. The Quote Comparison & Award forms improve visibility into comparative analytics, while increasing efficiencies in populating the estimate with quoted values.

The Quote Comparison & Award screen is designed to closely match the layout of a vendor comparison sheet. It's designed to show all scope items with prices provided by multiple vendors and substitute pricing where items have been excluded.

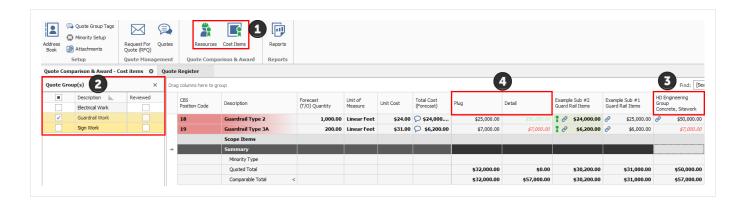
Now that you've entered contextual quote information in the Quote Register, the Quote Comparison & Award screen provides you with the ability to make better, and more efficient determinations for awarding the quote.

8.4.1 Quote Comparison & Award Overview

To open the Quote Comparison & Award form, select Quote > Quote Comparison & Award.

Overview - Quote Comparison and Award Form

Name		Definition
1	Resource and Cost Item Filter	You can show either your quoted resources or cost items.
2	Quote Group Filter	This section provides checkboxes to further filter your items. The Quote Group Filter allows you to mark the quotes as reviewed.
3	Quote Description and Vendor	 Your quotes display with the vendor name plus the quote description. Awarded items have an award symbol If an item is designated as No Split, it has a chain link icon Awarded and Locked items have a lock symbol next to the award symbol
4	Cost Source Type	The cost source can either be a Plug or Detail type.

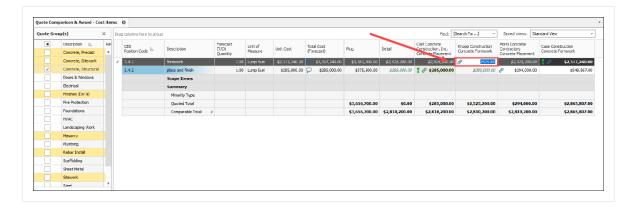


8.4.2 Edit Mode

You can make last minute modifications to the quote price directly in the Quote Comparison and Award form.

When in Edit mode, the quote item's price, unmodified by the quote's bond cost or special conditions, can be updated. You can modify the Unit price or the Extended price for each of the quote items that are not part of the package or marked as Free.

The updates made to quote items in Quote Compare and Award will update the estimate in real time allowing you to see the impact of the changes in the estimate.



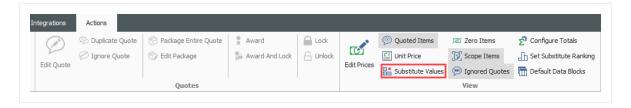
8.4.3 Substitute Values

You can display a substitute value by selecting **Actions > Substitute Values**.

Notice the entered quotes. One of the vendors did not give pricing for three of the CBS items.



When you compare this quote to the others, it can be difficult to see if the total cost of the quote is high or low because it is missing some of the pricing. In Eight Estimate can help you make an "apples to apples" comparison by filling in a substitute price for items that are missing.



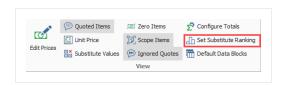
You can tell when it's a substitute value because the price displays in italics.



In Eight Estimate grabs the substitute value from one of four places:

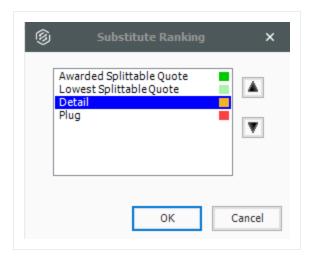
- Awarded splittable quote
- 2. Lowest splittable quote you've received
- 3. Detail (this only applies to quoting cost items)
- 4. Plug cost (the rate defined for that resource in InEight Estimate)

You can set the order for a substitute value by selecting Actions > Set Substitute Ranking.

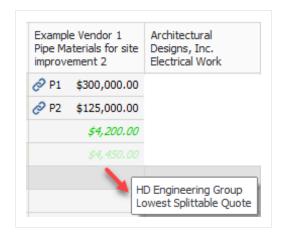


On the resulting Substitute Ranking window, you can use the up and down arrows to change the selection order. It will look from the top to the bottom of the list. The plug being in red represents the most risk, while the Awarded Splittable Quote is the least risk. Users can modify the color coding of

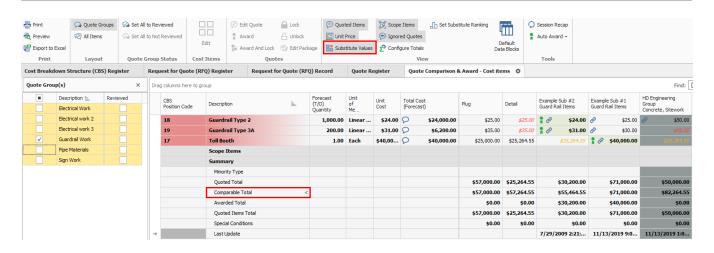
these Substitute values by navigating to System Customize dialog and then selecting Substitute Quote Ranking in the colors sections.



Note that the substitute values are color-coded so that back on the Quote Comparison & Award form you can see the source that your substitute value comes from. When you hover- over a substitute value it displays the vendor whose substitute value has been used.



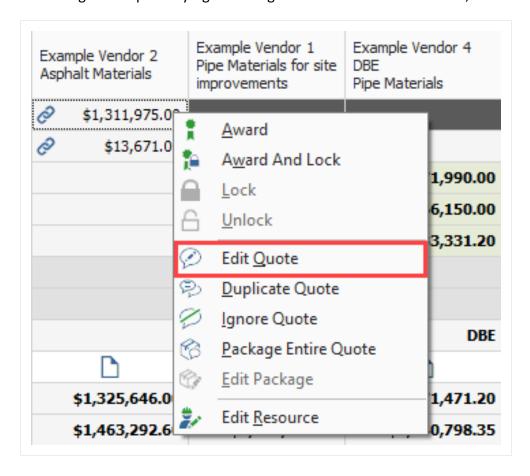
When you use a substitute value, it is included in your Comparable Total so you can have a more realistic comparison of your quotes.



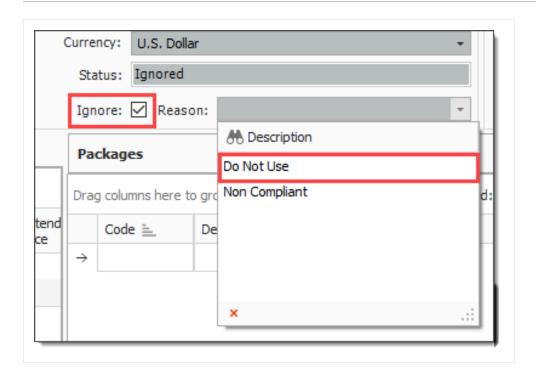
8.4.4 Display Ignored Quotes

You can view ignored quotes by selecting Actions > Ignored Quotes.

You can ignore a quote by right clicking on the subcontractor header, then selecting Edit Quote.

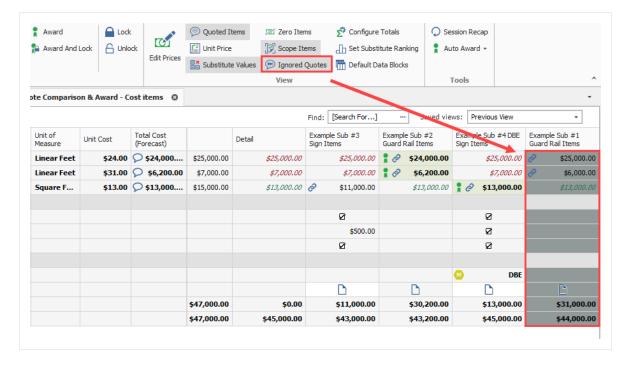


From the Quote Record screen, select the Ignore check box and also a Reason, then select OK.



NOTE If the quote record is already awarded, you will not be able to select the Ignore option.

If the Ignored Quotes button is pressed, the ignored quote will display in grey. An ignored Quote cannot be awarded. The ignored quotes get appended to the right end of the QC&A form.

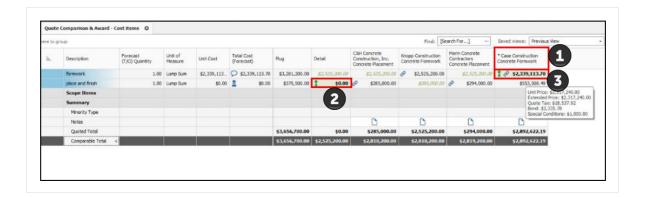


8.4.5 Additional Quote Comparison and Award functions

The Quote Comparison and Award form contains other notable functions which improves the process of selecting the quote that brings the greatest value to the estimate.

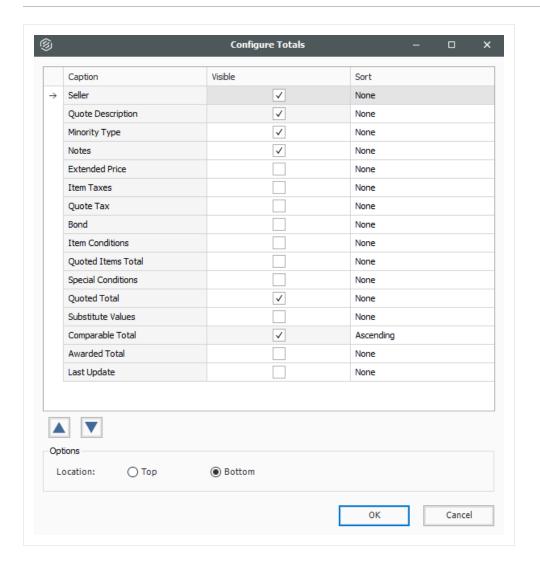
Overview - Additional Quote Comparison and Award Functions

Name		Definition
1	Asterisk next to Quote Item	An Asterisk (*) is displayed on a quote to indicate when that quote includes quote items appearing in other Quote groups.
2	Zero value Plug/Detail	Award quotes to Plug or Detail when its value is zero.
3	Updated Quote Items Tool tip	 Quote Item Tool tip displays details including: Unit Price Extended Price Bond Taxes Special Conditions an indicator for a delta quote item



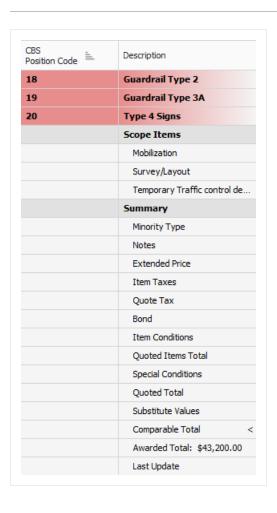
8.4.6 Configure Totals

You can display and sort additional Summary Totals, Special Conditions, and Last Updated fields by selecting **Actions > Configure Tools**.



The Options radio button give you better control for viewing totals at the tops of the screen or after the quotes.

After selecting additional captions, the new fields appear at the bottom of the Quote Comparison & Award screen. Notice that the caret symbol next to the Comparable totals in the below screenshot indicates that the Quotes are sorted based on Comparable totals in an ascending order.



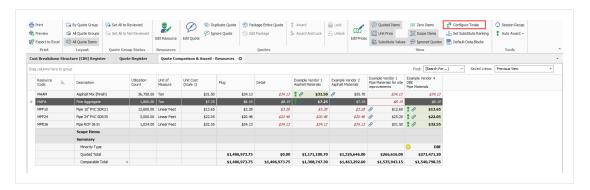
8.4.7 Adding Notes to Quote Comparison & Award

The Notes feature within the Configure Totals tool, allows you to quickly add, edit, and view notes for a quote in the Quote Comparison & Award form. Having visibility into the notes such as phone conversations with vendor/supplier, quotes that need clarification, or notes on other attributes will help you in making better decisions on who to consider when awarding a particular quote.

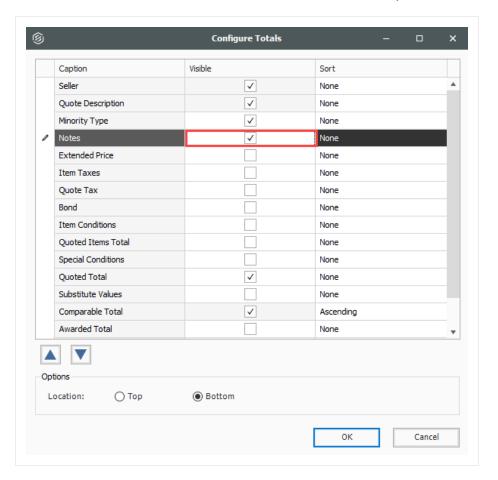
Step by Step — Add the Notes section to Quote Comparison & Award form

- 1. From the InEight Estimate landing page, select the **Quote** tab.
- 2. Select the **Resources** icon under Quote Comparison & Award.
 - Notice the absence of the Notes section. This is the default option until you follow the next steps.
- 3. Select the **Actions** tab.

4. From the View section, select the **Configure Totals** icon.



5. Select the check box in the Visible column for the Notes caption.



6. Select OK.

Cost Breakdown Structure (CBS) Register Quote Register Quote Comparison & Award - Resources Q

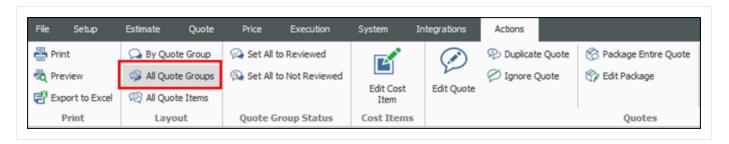
Tog column here to grap

Resource | Description | Collisation | Collisation

The Notes section displays on the Quote Comparison & Award form.

8.4.8 All Quote Groups Layout

The All Quote Group icon, located within the Quote Comparison and Award ribbon, allows you to see all the quote groups at the same time.



You can make appropriate quote group selections based on understanding how choosing a quote group impacts the entire estimate. In addition, the quote groups layout provides you with the visibility and flexibility in aligning scopes, and being able to perform an efficient comparison of various quotes.

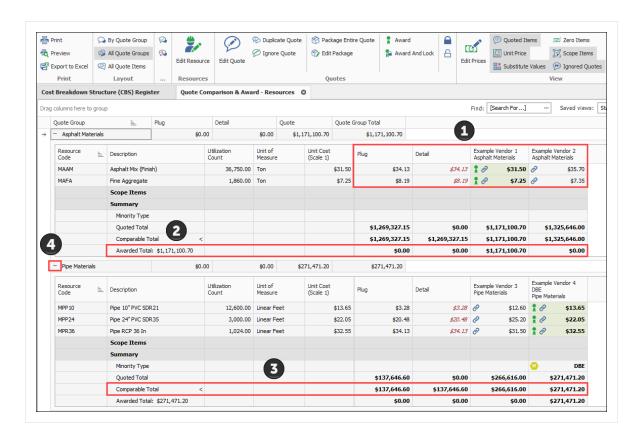
Features of this layout include:

Overview - Quote Groups Layout

Name		Definition
1	Totals per Quote Group	Ability to see the Awarded Total Plug, Detail and Quote amount per Quote Group
2	Total Awarded Amount	Visibility into the Total Awarded Amount per Quote Group

Overview - Quote Groups Layout (continued)

Name		Definition
3	Comparable totals	Better visibility into the Comparable totals per Quote Group
4	Expand/Collapse	Expand/Collapse individual or All Quote Groups to display the quote items

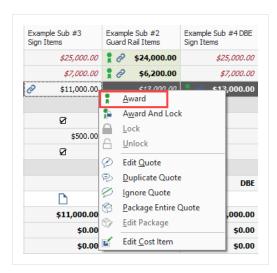


You can scan through all the quote groups in the estimate and see if you are carrying the most appropriate quote. You can also review the Totals per Quote Group and better analyze the risks in the estimate based on whether the cost is a plug number, detailed estimate or a quoted value.

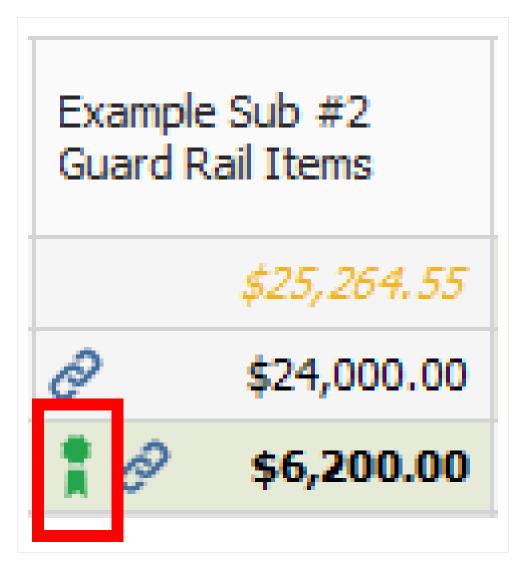
8.4.9 Compare and Award Quotes

To award an item, right click on that item and select **Award**.

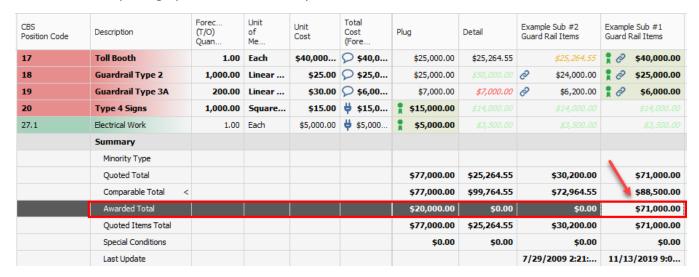
Page 250 of 291 InEight Inc. | Release 2023



The Award icon displays next to the awarded item(s).



Once you award a quote in InEight Estimate, you can see it adds the Awarded Total on the comparison screen, and the pricing updates automatically in the Cost Breakdown Structure.



NOTE

You can award multiple Quote items by selecting all the items and then using the right click context menu to award.

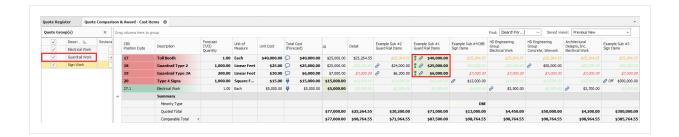
8.4.9.1 Open Status

If a quote is yellow, this indicates that the quote record is open in another screen. Closing out of the quote record, will turn the record back to gray.



8.4.9.2 Award Status

The Award Status indicates whether or not all quotes are awarded within a quote group.



8.4.9.3 Review

You can keep track of what quote groups have been reviewed by checking the Reviewed check box.



This can be helpful when there are many quotes to track and several users managing them. If any changes are made to quotes within a quote group *after* the quote group is marked as Reviewed, the quote group will be highlighted in yellow to indicate something changed since the last review.

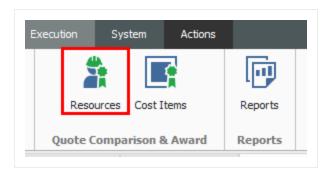


Once reviewed again after the changes, you can uncheck and check the Reviewed checkbox again to indicate it is up to date, and the yellow highlighting disappears.

The following steps walk you through comparing and awarding the Aggregate quotes.

Step by Step — Compare and award quotes

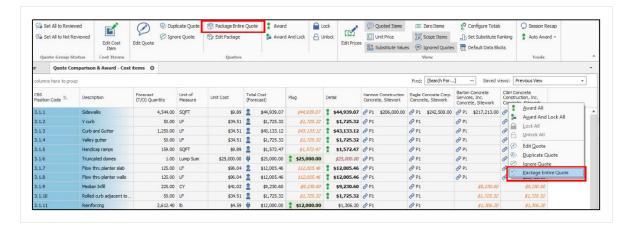
- 1. From the main Estimate landing page select Quote>Quote Comparison & Award.
- 2. Select **Resources** on the Quote Comparison & Award ribbon.



- 3. Under Quote Groups, select Aggregates.
- 4. Review the quotes to determine the lowest bidder:
 - MDIRTB is marked as Free for Example Vendor 4 and their quote is not splitable.
 - Vendor 2 Stan Mark did not give a quote for MDIRTB, so a substitute value is being used.
- 5. Vendor 2 has the lowest comparable amount for MBR Aggregate Base Rock and Vendor 1 has the lowest comparable amount for MDIRTB, so you decide to award each respectively. Award each of them by right-clicking on the value and selecting **Award**.
- 6. On the attention prompt click **Yes**.

8.4.10 Package Entire Quote

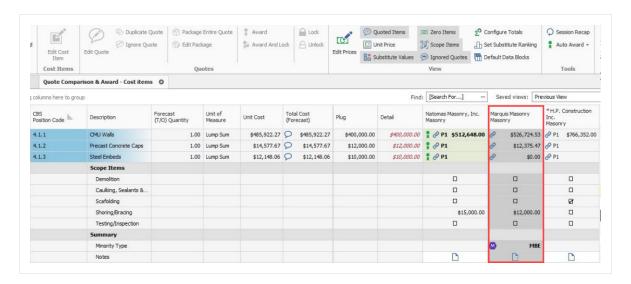
The Package Entire Quote function allows you to mark an entire quote as a package. This is beneficial if you are attempting to quickly update an existing detailed quote to a lump sum quote from the Quote Record or Quote Compare and Award form.



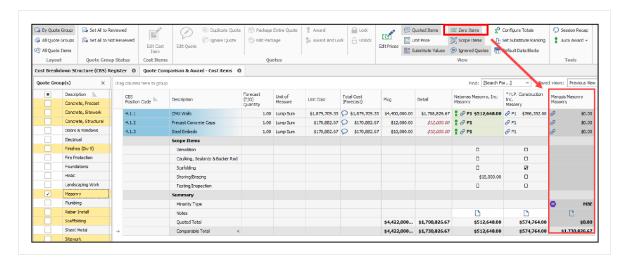
Page 254 of 291 InEight Inc. | Release 2023

8.4.11 Incomplete Quotes

The Incomplete quotes status indicates if a quote includes quote items that do not yet have a price. This is often the case when vendors respond to an RFQ expressing interest in bidding but do not provide their prices until right before the bid is due. These quotes display in gray in the Quote Compare and Award form.



Incomplete Quotes that are Scope Only can be viewed in the Quote Compare and Award form using the **Zero Items** toggle. These are quotes that have none of the Items priced. These quotes are displayed to the right of all the Comparable Quotes.



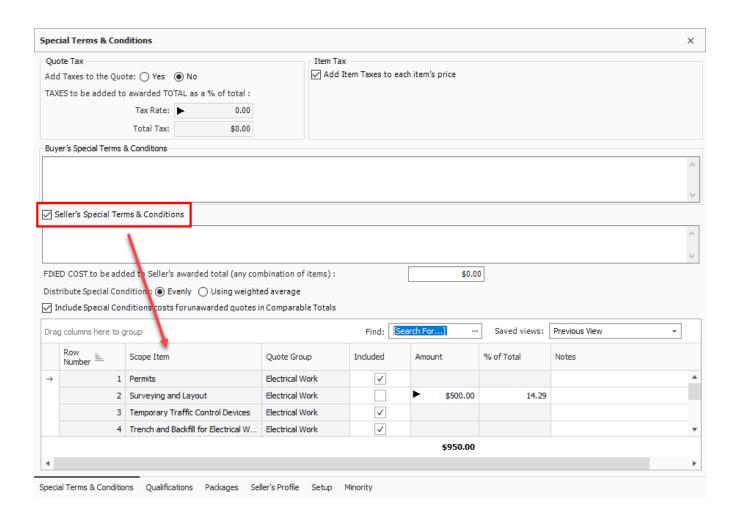
8.5 SCOPE ITEMS

During the bidding process, it's common for subcontractors and suppliers to provide a quote(s) for work during the tail end of the bidding process. These last-minute offers make it extremely difficult for you to evaluate and compare the various quotes and your ability to award them. With **scope items**, you can create and evaluate checklists and quote group exclusions, and account for them within the Quote Comparison and Award form.

You can view scope items as a checklist of items that break down the quote's scope of work into individual tasks to aid in the process of evaluating subcontractor and supplier quotes in greater detail. This can be used to ensure that certain items of work are included or excluded. If excluded, the scope items need to be properly accounted for by contractor awarding the quote.

Overview - Quote Record - Scope Items

Section	Description
Seller's	By default, all scope items are considered included in the quote, and the Special
Special	Conditions amount is \$0.00. On the quote record, by selecting the checkbox, you
Terms &	can indicate scope items and uncheck items that are not included. The amount
Conditions	associated with these items will then total up in the Special Conditions subtotal.
	The person responsible for awarding quotes needs to update the Inclusions field
	to correspond with what the subcontractor has agreed to include in the quote.

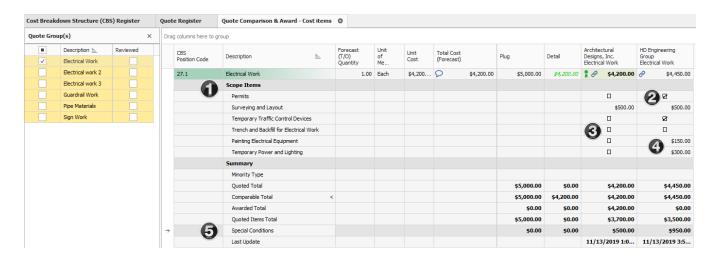


Overview - Quote Comparison and Award - Scope Items

	Section	Description
1	Scope Items	Quote Comparison and Award checklist items for your quote that help with evaluating subcontractor and supplier quotes in greater detail. This is used to ensure certain items are either included (inclusion) or excluded (exclusion) in the quote and accounted for by the entity awarding the quote.
2	Scope Item Inclusions	Maintained in Quote Record form. These are the Seller's Special Terms & Conditions scope items that the subcontractor is including in their quote price. When the scope item contains a value, the subcontractor is agreeing to perform the work.
3	Scope Item Exclusions	Maintained in Quote record form. These are the Seller's Special Terms & Conditions scope items price. If the Inclusions checkbox is blank, the

Overview - Quote Comparison and Award - Scope Items (continued)

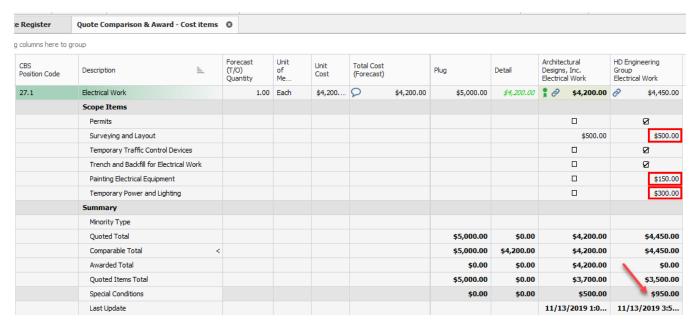
	Section	Description
		subcontractor is NOT agreeing to perform the scope items.
4	Scope Item value	An entered value means that the subcontractor is excluding this scope of work. However, you may add an amount because this scope could incur a cost. Once the bid is awarded, you may find another subcontractor to perform the work. You are simply accounting for a cost for this scope of work. In the example below, HD Engineering is not going to paint the electrical equipment, but you know the cost is \$150.00. You are showing this cost to account the cost for this scope of work that needs to happen.
5	Seller's Special Terms & Conditions	By default, all scope items are considered included in the quote, and the Special Conditions amount is \$0.00. On the quote record, by selecting this checkbox, you can indicate scope items and uncheck items that are not included. The amount associated with these items will then total up in the Special Conditions subtotal. The person responsible for awarding quotes needs to update the Inclusions field to correspond with what the subcontractor has agreed to include in the quote.



The example below in the Quote Register form shows quotes from two subcontractors, both with different quote prices. It is important to understand all scope of work the subs are quoting. By just viewing these quotes alone, it's difficult to understand which quote will provide you with the best value. In other words, just because Example Sub #3 is the lowest priced quote, does not mean it is the best quote to go with.



The example below in Quote Comparison and Award shows that HD Engineering Group is excluding 3 scope items in their quote that totals \$950. This provides a more granular picture for what is being included within each subcontractor's scope of work. It also displays how much each scope of work costs, so you have the option to find another subcontractor to perform this scope work.

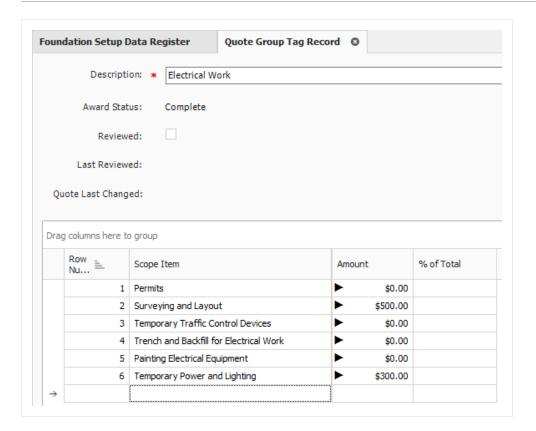


Utilizing Scope Items enables you to more effectively compare quotes from subcontractors and suppliers by providing a deeper comparison of quotes. Moreover, it provides clearer visibility of what a proposal may or may not be including at the time you are attempting to make an award.

You can make a more informed decision on whom to award the quote to, now that the vendor quotes and associated scope items are all visible on one screen.

8.5.1 Scope Item Setup

Scope items are stored within each quote group tag in the Foundation Setup Data form. On each Quote Group Tag Record, you can list out scope items that break down the work into smaller scopes of work, along with the estimated cost amount associated with each scope item.



Step by Step — Set up scope items

- 1. Open your job.
- 2. Select the **Setup** tab.
- 3. Click on **Foundation Data Setup** in the Initialize section.
- 4. Select the **Quote group tags** tab to set up scope items within a quote group.
- 5. Create a new Quote Group Tag called **Electrical Work** and click **Ok**.
- 6. Open **Electrical Work** and add the following scope items:
- Permits
- Surveying and Layout
- Temporary Traffic Control Devices
- · Trench and Backfill for Electrical Work

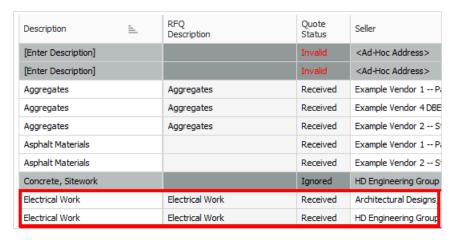
- Painting Electrical Equipment
- · Temporary Power and Lighting
- 7. Enter **500** in the Amount field for Survey and Layout, and a **300** for Temporary Power and Lighting.
- 8. Click Ok.

Row Number =	Scope Item	Amount	% of Total
1	Permits	\$0.00	
2	Surveying and Layout	\$500.00	
3	Temporary Traffic Control Devices	\$0.00	
4	Trench and Backfill for Electrical Work	\$0.00	
5	Painting Electrical Equipment	\$0.00	
6	Temporary Power and Lighting	\$300.00	

Step by Step — Set up quotes for scope items

- 1. From the Estimate tab, click on Cost Breakdown Structure (CBS).
- 2. Change your saved views to **Quote Group Setup view**.
- 3. Create a cost item **Entry Gate** with a subordinate **Electrical Work**.
- 4. Assign the **Electrical Work** quote group to the Electrical work cost item.
- 5. From the Quote tab, click **Request for Quote** (RFQ) to open the RFQ register.
- 6. Create an RFQ by selecting the **New** icon on the Actions tab.
- 7. Select Create RFQ from Quote Group Tag(s) and select Electrical Work.
- 8. Click Ok.
- 9. Click on the **Seller Companies** tab and select the following company names:

- · Architectural Designs
- HD Engineering Group
- 10. Highlight both companies and select **Publish**.
- 11. Assuming you've already received quotes back from both companies, create a quote from this RFQ for both companies by selecting the companies and selecting **Create Quote**.
- 12. Click **Ok** to close the RFQ record.



8.5.2 Scope Item Creation and Award

The following Step by Step assumes you are putting out an advertisement for bids for some electrical work on a project. You will add scope items with some fixed costs as a special condition, then will compare quotes in order to decide which vendor quote is the best deal.

Step by Step — Manage and award scope items

- 1. Click the **Quote** tab and then click the **Quotes** icon to open the Quote register.
- 2. Open the Quote Record for HD Engineering Group and enter a Unit Price of **3,500** which is based on the quote you received.
- 3. Select the **Special Terms & Conditions** tab and select the **Seller's Special Terms & Conditions** radio button.

- 4. Assuming the HD Engineering is excluding certain scope items from this quote, click on the **Included** checkbox to exclude (uncheck) the following scope items:
- Surveying and Layout
- · Painting Electrical Equipment
- Temporary Power and Lighting
- 5. Type **150** in the Amount field for Electrical Equipment.
- Notice how the 3 scope items you just excluded are now added to the Special Conditions total for the quote.
- 6. Click **Next** to move to the other Quote record for Architectural Designs.
- 7. Enter a Unit Price of **3,700**.
- 8. Press **Tab** to move to the **Special Terms & Conditions** tab and select the **Seller's Special Terms & Conditions** (at right) radio button.
- 9. Uncheck the inclusions checkbox for **Surveying and Layout**.
- 10. Add the amount **500**.
- 11. Click **Ok**.
- 12. Select the Quote tab.
- 13. Open the Quote Comparison and Award form, and select the Cost Items tab.
- 14. Under Quote Groups, select **Electrical work**.
- 15. Right-click on the quoted amount for Architectural Design and select **Award** to award the work to them.
- 16. Click **Yes** on the resulting prompt to mark the quote group as reviewed.

8.6 QUOTE ITEM ADJUSTMENT

Quote items can be adjusted even after a quote has been awarded. This could happen on closing day when a vendor sends in a last minute discount. For example, vendor 3 has sent in a 10% discount on piping materials. This percentage discount is applied to the vendor 3 quote by entering the 10% in the Condition Adjustment column.

Step by Step — Quote item adjustment

From the Ribbon, select the **Quote** tab.

- 1. Under the Quote Comparison and Award section, select **Resources**.
- 2. Locate a Vendor column.
- 3. Select the quote you want to edit under the vendor column. In the Ribbon, select the **Actions** tab.
- 4. Under the Quotes section, select **Edit Quote**. You can also right-click and select **Edit Quote**. This launches the Quote Record.
- 5. You can make Condition Adjustments by a percentage or an amount. Select the field to adjust the percentage or amount of the **Condition Adjustments**.
- 6. Items adjustments can be applied individually or by using the multi-edit function. Select multiple resources in the Quote Record, then right-click and select **Open**. This opens the Quote Resource Item Record.
- 7. If you populate a 10% discount adjustment to all of the items selected using the multi-edit tool, the amount value changes to "Varies". This is because of the variance in the unit rates for each selected item.
- 8. Click **Ok** to save the changes to the line items in the Quote record and to save the Quote.

Lesson 8 Review

- 1. When you receive responses to your RFQ, the next step is to enter their pricing in the
 - a. CBS Register
 - b. PBS
 - C. Quote Register
 - d. RFQ Register
- 2. On a Quote Record, No Split means
 - a. The quote must be combined with other quotes from the same vendor
 - b. All items on the quote must be purchased from that seller
 - C. You can't split the quote into multiple quotes
- 3. When a quote group is highlighted in yellow on the Quote Comparison & Award form, it signifies that
 - a. The quote group has changed since it was last marked as Reviewed
 - b. No quotes have been awarded for that quote group
 - C. There are some quotes in the quote group that contain substitute values

Lesson 8 Summary

As a result of this lesson, you can:

- · Create and publish RFQs
- · Define quote pricing
- Compare and award quotes
- · Create and analyze scope items

Lesson 8 Summary		Estimate Essentials User Guide
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LESSON 9 – FINALIZE THE ESTIMATE

This lesson is primarily suited towards contractors who must add profit or markup to their total estimated cost, which will be submitted in the form of a bid or proposal. Most owners can divert from this lesson as it's more geared towards adding profit and markup. There are a few use cases in which an owner may wish to use the price breakdown structure. For example: to add risk, contingency, or reserves if it is preferred, these are not shown directly in the budget line items. The price breakdown structure also provides a summary level review of the total estimate and is a great reference during estimate reviews.

Lesson Duration: 45 Minutes

Lesson Objectives

After completing this lesson, you will be able to:

- Add job markup (profit)
- Use tools on the PBS form to review your estimate
- Spread Target Price over pay items
- Make bid adjustments

Lesson Topics

9.1 JOB MARKUP (PROFIT)

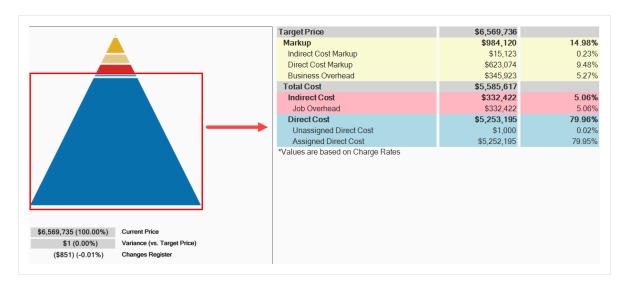
On the Data Map anotice how the different segments within the pyramid coincide with the percentage amounts that make up Direct Costs, Indirect Costs and Target Profit. Illustrations below show how the Data Map values correspond to the values that make up the cost and profit.

To open the Data Map, select the Price tab, then Data Map from the Overhead and Profit section.

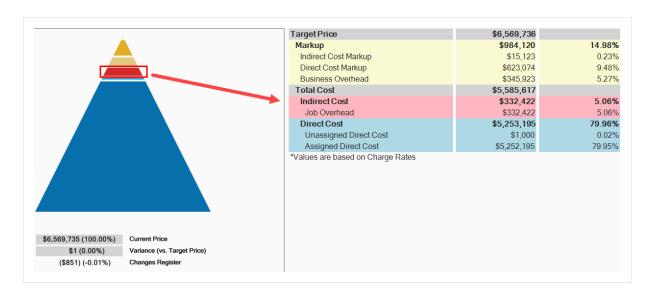
9.1.1 Target Price

For contractors building the price of your project is like building a pyramid. The foundation of your price consists of the direct costs of the job.

The images below represent a default examples.



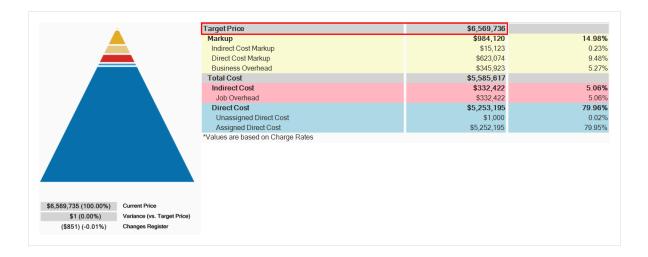
On top of your direct costs, you can decide if costs with a cost segment of business overhead should be indirect costs or markup. You estimate your direct and indirect costs in the CBS Register.



At the top of the pyramid you add an amount for profit. You add profit in the Price Breakdown Structure (PBS) form. There is a very small block at the top of the Data Map, which comprises 0.22% of Indirect Cost Markup.



The total of the direct cost, indirect cost, and profit in the project is referred to in InEight Estimate as the Target Price. This is the final price that you want to submit as your proposal.



9.1.2 Price Breakdown Structure

As you already practiced, your direct and indirect costs are estimated in the CBS. Your project's profit needs to be defined in the Price Breakdown Structure (PBS) form.

The main purpose of the Price Breakdown Structure (PBS) is to add markup (profit) to the estimate. The Price Breakdown Structure is a visual run-down of the costs and profit that make up your Target Price. It helps you analyze how your costs contribute to the price you are targeting, including the amount of profit you would like to include.

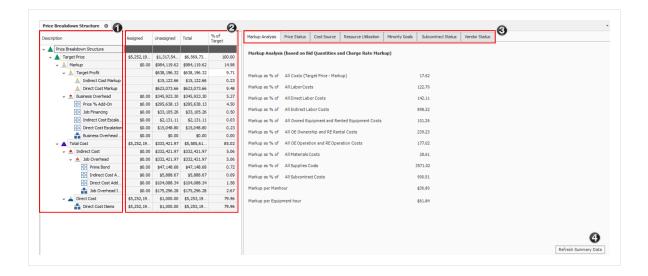
You can open the PBS from the InEight Estimate landing page by selecting the **Price** tab, then **Price Breakdown Structure (PBS)** from the Overhead and Profit section.

Overview - Price Breakdown Structure

	Name	Definition
1	PBS Description	The left side of the screen displays several cost classifications: • Target Profit • Business Overhead • Job Overhead • Direct Cost
2	Various Columns	The Assigned and Unassigned columns show which costs are either assigned or not assigned to pay items. Unassigned costs are spread back to pay items based on the distribution logic set in Job Properties > Pricing. The Total columns represents a summation of both columns. Each layer displays with an amount, and the percentage of the Target

Overview - Price Breakdown Structure (continued)

	Name	Definition
		Price that this amount represents.
3	PBS Menu	The right side of the screen holds several tabbed pages of information. This information is useful in analyzing the job at a summary level.
4	Refresh Data	To ensure that you are always reviewing the most up-to-date factors and ratios, click the Refresh Summary Data button whenever you are reviewing the data.



TIP

All costs in the Price Breakdown Structure are based on pay quantities (not forecast takeoff quantities).

9.1.3 Markup vs. Margin

Let's look at the difference between Markup and Margin.

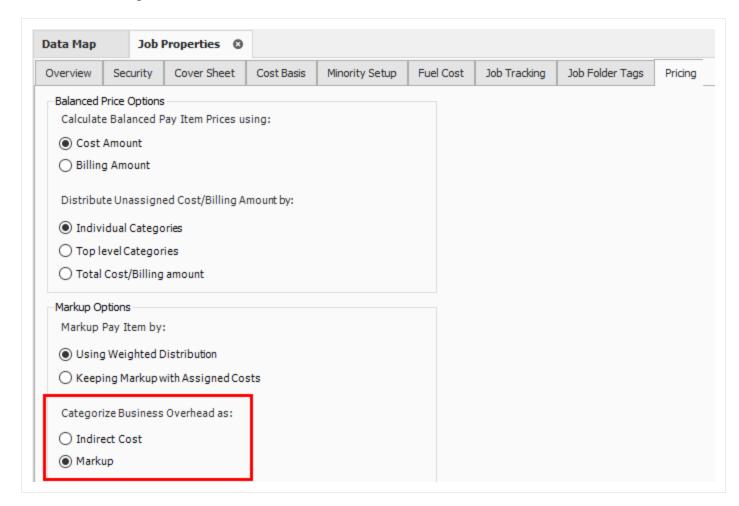
- · Markup is a function of cost, while margin is a function of price
- Markup indicates how much you are marking up the cost
- Margin indicates what percentage of your price the markup represents

The percentages on the main PBS screen are margin, so you can see what percentage each category in the PBS represents compared to the total price. If you enter 10% in the Target Profit field, your profit will be 10% margin of your total price.



When you open the Direct or Indirect Markup Records, the Rate percentage there indicates markup of the cost. If you enter 10% markup on \$100, the markup will be \$10.

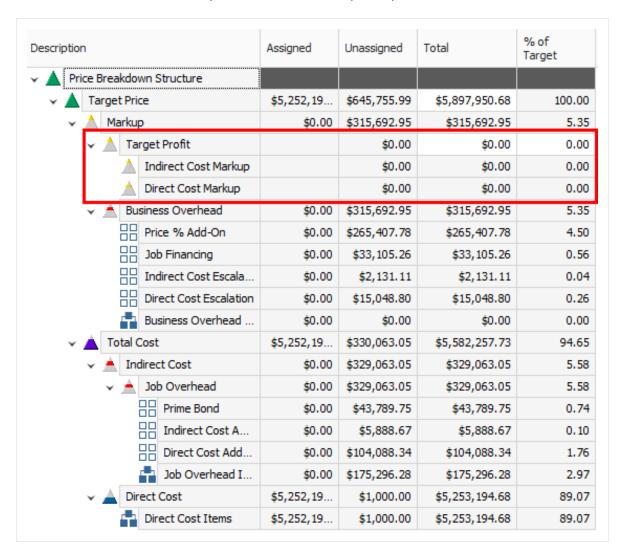
Within Job Properties, you can choose if costs with a cost segment of business overhead should be indirect costs or markup. If selecting markup, then Business Overhead will be spread within the Markup category of the Price Breakdown Structure. The Total Markup will be the sum of Target Profit and all Items categorized as Business Overhead.



This lets you see the true total cost of the job, including the total markup inclusive of the business overhead. You can also create cost items and categorize them as business overhead, then possibly include overhead costs such as estimating or home office expenses. This provides you with added flexibility in marking up your job.

9.1.4 Define Profit

Before you define profit, review the PBS. You estimated your direct cost items, and you also estimated some indirect cost items in the CBS. You can view your direct and indirect cost totals on the Price Breakdown Structure. Notice you have not defined profit yet.



You can define profit by entering a profit percentage directly on the PBS, or by modifying the Direct or Indirect Cost Markup Records.

The following steps walk you through plugging a Target Profit percentage directly on the PBS form.

9.1.4.1 Profit as a Percentage of Target Price

Step by Step — Add profit as a percentage of target price

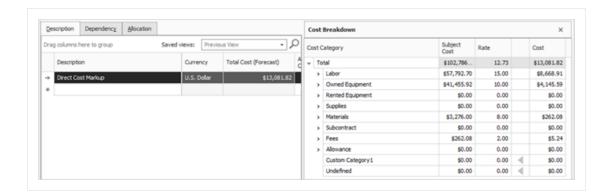
- 1. Open your job.
- 2. Select the Price tab.
- 3. Select Price Breakdown Structure (PBS) from the Overhead and Profit section.
- 4. On the Target Profit row, enter a **numeric value** in the % of Target Price column; press **Tab**.
- For this example, we'll add 10% for the Target Profit.

9.1.4.2 Profit Through Direct Cost Markup Record

The following steps walk you through how to add profit as markup on the Direct Cost Markup record.

Step by Step — Modify the Direct Cost Markup Record

- 1. On the **PBS** form, double-click on the **Direct Cost Markup** row.
- 2. In the record, overwrite the Default entry with **Direct Cost Markup** in the description field.
- 3. In the Rate column on the Dependency Cost Breakdown, add a **numeric value** in Labor, Owned Equipment, Materials and Fees categories. Then reset other categories back to **0**.
- 4. Click **Ok** to save your changes and return to the PBS.
- 5. Click the **Refresh Summary Data** button to see the changes reflected.
- For this example, we'll add a rate of 15 for Labor, 10 for Owned Equipment, 8 for Materials, and 2 for Fees, then zero out all other categories.

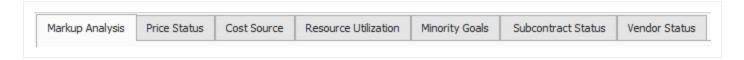


9.2 COST ESTIMATE AUDIT/REVIEW

In Eight Estimate offers built-in reports to double check your estimate and review different aspects of your project, including material costs, quotes, man-hours and production.

9.2.1 Price Breakdown Structure Tabs

The purpose of the tabs on the Price Breakdown Structure is to assist with estimate reviews.



9.2.1.1 Markup Analysis

On this tab, you can compare your profit to your costs for labor, subcontract and other cost groupings. By seeing the ratios of your markup compared to your different cost categories, you can gauge if you have the right balance of costs in your estimate.



For example, if your markup is more than 100% of your Labor cost, it may indicate that you don't have enough labor cost in your estimate to cover the work, which could indicate labor cost overruns during execution that would eat into your profit margin.

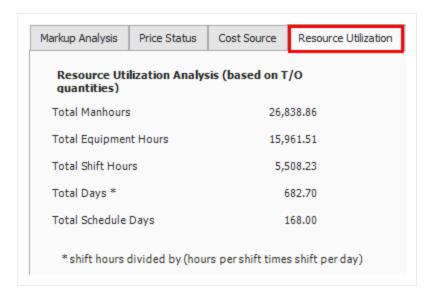
9.2.1.2 Cost Source

The Cost Source tab shows the breakdown of Detail, Plug and Quote cost sources, as well as the amounts and percentages of each that are attributable to Direct and Indirect cost. Your Plug cost source should be the lowest percentage.

Markup Analys	is Price St	atus	Cost Source	Resou	rce Utilization	Mino	rity Goals	Subcontract Stat	us \	/endor Status		
Cost Sour	ce Analysis	(base	d on Bid quant	ities)								
			Detail		Plu	g *		Quote		т	otal	
			Amount	%	An	nount	%	Amount	%	An	nount	%
	Direct Cost		\$5,156,491.67	97.95	\$64,6	00.00	1.23	\$43,200.00	0.82	\$5,264,	291.67	100.00
I	ndirect Cost		\$638,694.52	98.62	\$5,3	38.76	0.82	\$3,570.19	0.55	\$647,	603.46	100.00
	Total		\$5,795,186.19	98.03	\$69,9	38.76	1.18	\$46,770.19	0.79	\$5,911,	895.14	100.00
* Incl	udes values (entered	l as flat amounts	(not pe	ercentages) on	depen	dent cost	titems.		-		

9.2.1.3 Resource Utilization

The Resource Utilization tab shows a breakdown of the man-hours and equipment hours utilized on the job, based on take-off quantities.

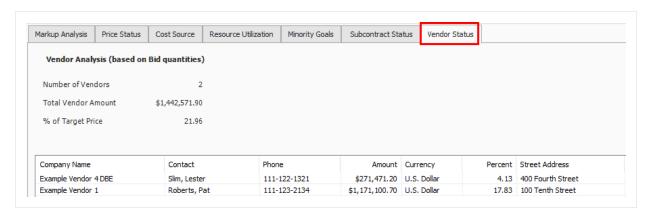


9.2.1.4 Subcontract Status

The Subcontract Status tab displays a breakdown of subcontractor amounts, costs, and percentages for quoted cost items. This is a good place to review how much of your estimate is subcontracted.

9.2.1.5 Vendor Status

The Vendor Status tab displays a breakdown of vendor information, including amounts and percentages of the Target Price represented by vendors. This is a good place to review how much of your estimate costs come from vendor quotes.



9.3 SPREAD TARGET PRICE OVER PAY ITEMS

In the Cost Breakdown Structure you generated your direct and indirect costs, and in the Price Breakdown Structure you added profit to come up with a Target Price for the bid, but you still haven't decided how to spread the Target Price over your pay items.

In Lesson 4 you created pay items for the project in the Pay Item & Proposal Register. You can now go back to the Pay Item & Proposal Register to distribute your Target Price over those pay items.

9.3.1 Current Price vs. Target Price

In InEight Estimate, Current Price means the total price that is currently assigned on your pay items. Open the Pay Item & Proposal Register to see what the Current Price is for your pay items (Price > Pay Item & Proposal).

At this point there is no pricing on your pay items, so your Current Price is \$0.00. This is because you have not yet spread your Target Price (the total of your cost and profit) over your pay items.

Description	Pay Quantity	Forecast (T/O) Quantity	Unit of Meas	Unit Price <i>≡</i> (cu	Total Price (current)
+ Mobiliation	1.00	1.00	Each	\$0.00	\$0.00
+ Clearing and Grubbing	10.00	15.00	Acre	\$0.00	\$0.00
+ Excavation	50,000.00	40,000.00	CY	\$0.00	\$0.00
+ 10 " PVC Pipe	1,000.00	1,000.00	LF	\$0.00	\$0.00

9.3.2 Proposal Recap

On the Pay Item & Proposal Register, there is a Proposal Recap table where you can compare your Current Price to your Target Price to see if there is any variance.

	Current	Target	Forecast	Variance	1
Delene	+c 455 450 00	_	±5.452.050.00	AE4 4E4 DE	
Price:	\$6,455,450.00	\$6,506,904.35	\$6,462,850.00	\$51,454.35	ADE
Profit:	\$599,221.88	\$650,676.22	\$655,858.61	\$5,182.39	CUT
Margin%:	9,28	10.00	10.15	\$10,653.01	СОТ

Ideally, you want to add pricing to your pay items until your Current Price equals your Target Price, so that your Variance equals zero. That way you know you are covering all your costs and getting the profit you want.

Notice the Variance column will indicate if you need to ADD or CUT pricing on your pay items to hit your Target Price.

9.3.3 Spread the Target Price

For lump sum contracts, spreading the Target Price may be as simple as spreading it to a single pay item that represents the entire project. However, most jobs will have at least a few pay items defined by the owner, and Unit Price contracts will have many pay items.

There are two main ways to distribute pricing onto your pay items:

- 1. Define pay item prices manually, by entering a unit or total price, or a margin percentage.
- 2. Use InEight Estimate's AutoPrice feature to distribute pricing automatically.

9.3.4 Define Pricing for Pay Items Manually

First, you will walk through the process of defining pricing manually. This method requires filling in each item's price based solely on your own judgment.

Step by Step — Define pricing manually

- 1. From the Estimate landing page, select the **Price** tab.
- 2. Select **Pay Item & Proposal** from the Pay Items section.
- 3. Select a **Pay Item** row.
- 4. In either the Unit Price (current), Total Price (current), or % Margin field of a pay item, type a numeric value.

For this example, we'll do the following:

Mobilization pay item – change Total Price (current) to \$20,000.

Forecast Unit of Position Pay Item Pay Description (T/O) Code Number Measure Quantity Quantity 1 200 SITEWORK & ROADWAY 1.1 641 0100 Mobilization 1.00 1.00 LS 15.00 Acre Clearing & Grubbing 1.2

• Clearing & Grubbing pay item – change % Margin to 5%.

9.3.5 Use AutoPrice to Balance and Hit the Target Total

Perhaps you want to get a head start and have InEight Estimate spread your Target Price proportionately over your pay items for you. This can be done using the InEight Estimate AutoPrice feature.

TIP

Once distributed, you will still have the ability to adjust your pricing on pay items manually as needed.

Look at how you can use the AutoPrice feature.

Step by Step — Use AutoPrice to balance and hit the target total

- Open the your job in Estimate.
- 2. From the Estimate landing page, select the **Price** tab.
- 3. Click on Pay Item & Proposal to open the Pay Item & Proposal Register.
- 4. On the Pay Item & Proposal Register menu, choose Actions > Balanced Bid > Hit Target Total.
- 5. Review the Proposal Recap and see that the Variance is now \$0.00. Now that the job is balanced, you can see that the Current Price and the Target Price are the same, indicating that the costs and profit are spread proportionately over your pay items.

9.3.6 Use AutoPrice to Unbalance and Hit the Target Total

The Autoprice to Unbalance feature in InEight Estimate can automatically distribute profit to account for your over- and underrun items.

InEight Estimate will take profit from your underrun and put it on your overrun by using the Actions > Unbalanced > Hit Target Total feature. The purpose is to maximize your profit by spreading it strategically between these items.

Step by Step — Unbalance hit target total

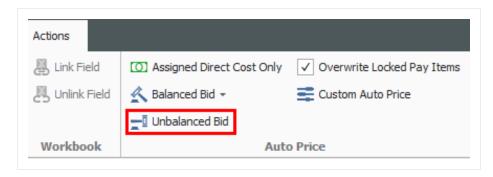
1. You may encounter overrun and/or underrun items in the Pay Item & Proposal Register of your job.



2. If you do, highlight the row for each item to view it's current balanced item recap.



3. On the Pay Item & Proposal Register menu, choose Actions > Unbalanced Bid.



 You will see the changes reflected and how the profit was spread to your overrun and underrun items



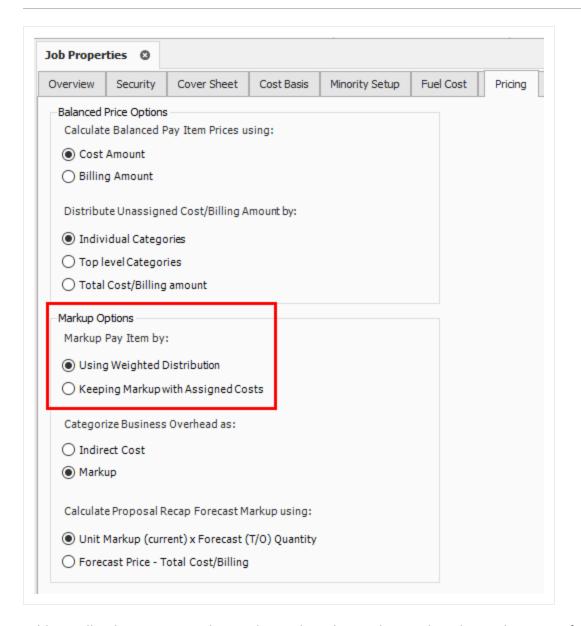
• In the example shown, highlighting each item will show that all your overhead and profit from Excavation was put onto Clearing & Grubbing.



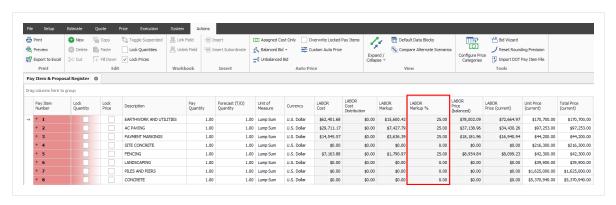
9.4 SELECTIVE PAY ITEM MARKUP

Estimate has a streamlined process to estimate the cost of a project and price the work to ensure all unassigned costs and markup are included in the final price of the project. For markup to be spread to pay items, a weighted distribution method is used as determined in the Job Properties, Pricing tab. It might be desirable for markup percentages to not be distributed, but rather directly applied to the costs assigned to any particular pay item.

This option can be set to keep markup with assigned costs for establishing a pay item price.



Additionally, this option can be used to isolate the markup and apply it only to specific pay items. The following is an example of a dependent cost item being used to mark up the labor of select site work pay items by 25%.



Exercise 9.1 — Manually Price Pay Items

To finalize your bid proposal, you will apply final pricing (costs and profit) to your pay items either manually or using the AutoPrice tool. In this exercise, you will practice entering prices manually for your pay items. Complete the following steps, using your job.

- 1. Continue manually pricing items in the Pay Item & Proposal Register.
- 2. Type 2.75 in the Unit Price (current) column for pay item Unclassified Excavation.
- 3. Type 2 in the % Margin field for pay item 4000 10" PVC Pipe.
- 4. Check your variance to see if you need to add or cut your current pricing to hit your Target Price.

You should end up with similar results



Congratulations, you have completed this exercise!

9.5 BID ADJUSTMENTS

Often you will want to continue adjusting certain pay items and then rebalance to hit the target total.

9.5.1 Lock Price

You can lock down a pay item price and it will not factor in future rebalancing.

Step by Step — Lock Price

Select the Lock Price checkbox on an item's row.

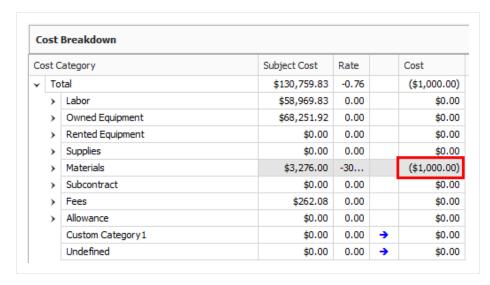


- 2. After making further adjustments in the next step by step, you will return to the Pay Item & Proposal to rebalance.
 - You can continue to adjust at previous levels aside from solely in the Pay Item & Proposal Register
 - For example, you could make a last-minute adjustment in the PBS or CBS. You can make adjustments anywhere, but for this example an adjustment will be made in the Direct Cost Add-On record at the CBS level

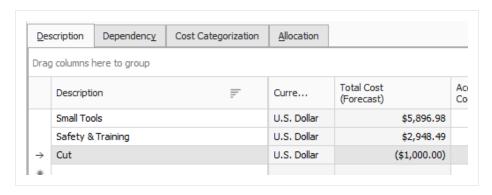
Step by Step — Make Last Minute Bid Adjustments

- 1. With your job open, select the **Estimate** tab.
- 2. Click on **Cost Breakdown Structure** to open the CBS.
- 3. Double click on the row header to open the **Direct Cost Add-On** dependent cost item record.

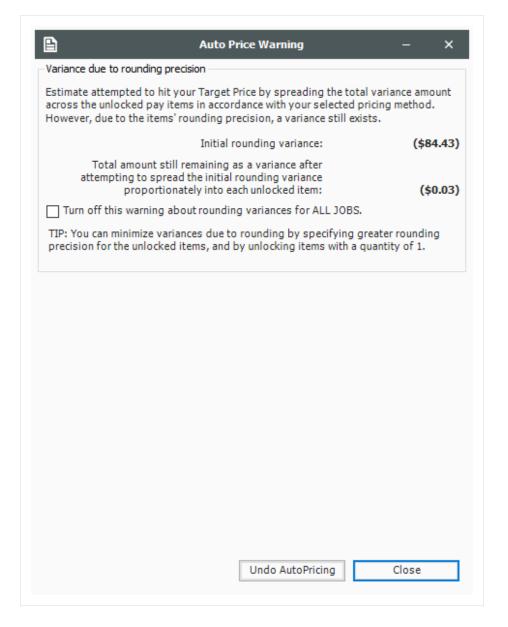
- 4. Under the Description tab on the left, click in the blank row under the **Description column**.
- 5. Type in a **description**.
- 6. Make the adjustment by typing a **numeric value** in the **Cost column** of the Materials Cost category under the Cost Breakdown section on the right.



- To make a cut, enter a negative value, i.e. -1000
- 7. Press the **Tab** key, and your adjustment will be reflected on the left-hand side.

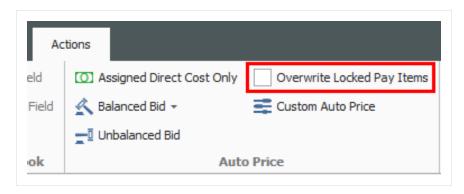


- 8. Finally, return to the Pay Item & Proposal.
- 9. On the **Actions** menu, select **Balanced Bid > Hit Target Total**.
- 10. An Auto Price Warning may display, informing you of rounding variances. After reading the details, click the **Close** button.



- Note on the proposal recap that a variance may still exists because there are limited number of pay items to spread the rounding error over
- Note that the locked item did not adjust, but the other pay items were updated
- Note that you can overwrite locked items for spreading your price by checking the

Overwrite Locked Pay Items option on the Actions menu



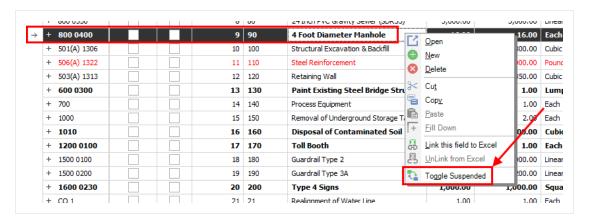
9.5.2 Suspend Pay Items

Like suspending cost items in the CBS Register, you can suspend pay items in the Pay Item & Proposal Register. Suspending a pay item causes it to no longer contribute quantities and pricing to the estimate.

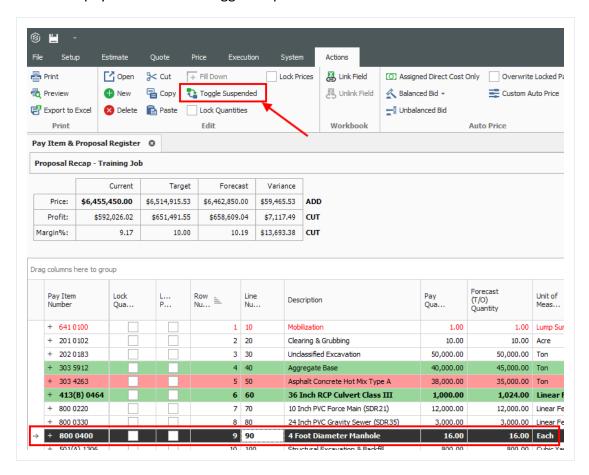
This can be helpful when considering alternate items on a bid submission. Should the client decide to not require a pay item, you can suspend it, causing the pay item and any of its assigned cost items to no longer contribute any cost or price. It will no longer show up on your bid and no longer contribute to the overall total price.

You can suspend/unsuspend pay items in one of three ways:

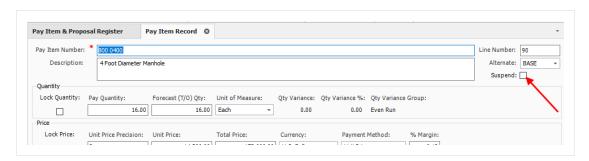
Right click on the pay item and select Toggle Suspended



· Select the pay item and click Toggle Suspended under the Edit section of the Actions Tab



· Open the pay item record and checking/unchecking the Suspend box



Lesson 9 Review

- 1. Markup is a function of cost, while margin is a function of ______.
 - a. billing
 - b. price
 - C. job overhead
 - d. indirect costs
- 2. When adding profit, it must be the same amount for direct and indirect costs.
 - a. True
 - b. False
- 3. What options do you have to enter profit on the PBS?
 - a. % Mark-Up, % Margin, and Fixed Dollar Amount
 - b. % Mark-Up or % Margin
 - C. Fixed Dollar Amount Only
- 4. Once distributed, you still can adjust your pricing on pay items manually as needed.
 - a. True
 - b. False

Lesson 9 Summary

As a result of this lesson, you can:

- Add job markup (profit)
- Use tools on the PBS form to review your estimate
- Spread Target Price over pay items
- Make bid adjustments